

NEWS SUMMARY

GENERAL

BUSINESS

70 freed from stranded train

A helicopter rescued 70 passengers in a train snowbound in Scotland since Saturday afternoon. The passengers, including a man with a broken leg, huddled into one coach for warmth.

Sixteen people stranded in their cars, who took shelter in a bus caught in a drift at the Ord of Caithness, were picked up by helicopter. A man was found dead after leaving his car to walk to safety near Leys, four miles from Inverness. In Glencoe, 50 people, most of them skiers, faced a new ordeal in an hotel after being rescued from their cars: the hotel is running out of food and water and the electricity has failed.

The air search for missing motorists was called off as darkness fell, but ground teams were still trying to reach motorists trapped in 15 foot drifts near Caithness.

The north of England and Wales were hit by snow and the West Country suffered gales.

Aurora, snowmelters in Switzerland cut Alpine rail links and marooned a trans-Europe express. Thirty tons of emergency food supplies were flown into snowbound Garmisch, Ohio, in America's mid-West. At least 12 people were reported to have died as torrential rain flooded large areas around Pretoria, capital of South Africa. To-day's weather back page.

Cities may get powers back

The Prime Minister has appointed a group of Ministers within the Cabinet to co-ordinate plans for giving back to cities responsibilities lost under the 1974 Conservative local government reorganisation. Page 3

More than 500 churches shut

In the last nine years 502 Church of England churches have been declared redundant. Of these, 253 have been put to other uses, 126 have been preserved because of their historic or architectural importance and 183 have been demolished, the Church Commissioners said.

Rhodesia pact criticised

Dr. David Owen, the Foreign Secretary, and Mr. Andy Young, American Ambassador to the U.N., sharply criticised moves towards a Rhodesian interim settlement as they left Heathrow for Malta for talks with the Patriotic Front nationalist alliance. Back page.

Shots threat

Leaders of the Scottish National Party are threatening to vote against the entire devolution Bill at the third reading stage if it contains a "loaded" referendum clause. Back page.

Briefly...

Bill to ban compulsory retirement on age grounds below the age of 70 is to be introduced tomorrow in the Commons.

Early photographs or drawings of Dave Gifford, Wordsworth's house in Grasmere, are being sought by the trustees to restore it.

Thousands of rabbits and rats are to be slaughtered this week because they are endangering drains and waterways in Lincolnshire.

Law should allow doctors to help terminally ill patients to die peacefully, a Church of Scotland minister said.

Chiropractors have written to the police offering their services in the hunt for Lester Chapman, a 31-year-old man who has been missing since he fled from his home in Scotland.

Charles Reutemann of Argentina won the Brazilian Formula One Grand Prix on Sunday in a Ferrari Sports reports, Page 10

Ships for stockpile

BRITISH SHIPBUILDERS are considering building offshore patrol vessels for stock, as part of its strategy to dominate the naval market, estimated to be worth up to £1bn. in the next ten years. Page 25

Rate of increase in the cost of the Financial Times grocery basket dropped this month after sharp rises in the previous two. The January price index, helped by the High Street price war, rose only 1.91 points to 268.33. Page 7

Barclaycard has been given a deadline of mid-February to resolve its long-running dispute with the Eurocheque international cheque guarantee system. At present Barclaycard has a dual role—that of credit card and cheque guarantee card—and is being reorganised. The bank wants the dual function ended. Back page

Leyland expected to scrap £100m. modernisation plan

BY OUR INDUSTRIAL STAFF

Leyland Cars' £100m. foundry modernisation programme is likely to be the main casualty of the review of capital spending initiated by Mr. Michael Edwardes, the new British Leyland chairman.

The company is determined to keep a full model range from the mini through to the luxury Jaguar, but a fundamental re-assessment of projects seems certain to lead to further spending cuts.

Ambitious plans for the proposed new middle range car, the LC10, have been trimmed. Two derivatives of the basic model, the LC11 and LC12 are likely to be shelved, at least until the company can be put on a stronger financial basis.

Spending on the project, the replacement for the Allegro and Marina, is nevertheless expected to be far higher than the £20m. allocated for the proposed new small car, the ADO 88.

The project review has been prompted by the lamentable performance of the cars group in the past three years, and by forecasts which suggest Leyland will average little more than a 25 per cent. share of the U.K. market over the next five years.

The foundry modernisation and expansion programme had already been delayed, partly because of objections from the National Enterprise Board, Leyland's major shareholders, about the level of spending.

The company now seems likely to cut expenditure by more than half by dropping plans to build a new factory at Welwyn, Herts, and an aluminium factory at Leeds.

One of the principal concerns of Mr. Edwardes—who will be outlining his plans for the future of the group to union leaders this week—is the £100m. investment in the ADO 88.

One of the main reasons behind the economy drive has been Leyland Cars' failure to generate as much money internally as was envisaged at the time of the Government-backed rescue three years ago.

Because of this shortfall, Mr. Edwardes now accepts that the group as a whole will have to ask the Government for another injection of money in the shape of up to £400m. worth of new equity.

This request is a radical change from the original proposal of Lord Ryder, the architect of the rescue plan, who foresaw Leyland being financed almost exclusively by loans after its initial £200m. equity-raising exercise in 1975.

Leyland hopes to keep its total cash on Government finance, including its equity requirement and further loans, to within the broad sum of the £500m. which still remains available.

The decision to make styling changes to the small car will now make it difficult to get the vehicle on to the market until well into 1980. Pressure will also be on to achieve the planned introduction date of 1982 for the middle range car.

In the short term, to reduce its vulnerability to competition, Leyland is likely to push through facelifts of its family saloons, particularly the Marina and Princess, which are due for radical styling changes.

These are thought to include the disappearance of Leyland International in its present form and the return of overseas marketing responsibilities to Austin Morris, Jaguar-Rover-Triumph, and Truck and Bus.

However, it has been argued that this could seriously weaken Leyland's position in certain territories where the ability of a single marketing organisation to offer a full range of vehicles is an important advantage, especially in selling to Governments.

Some compromise solution seems likely whereby the benefits of an integrated marketing approach would not be lost, but the issue illustrates the practical problems involved in Mr. Edwardes' decentralisation plans.

Unsettling: Leyland Page 12

Growth rate may fall short of forecast

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE IMPROVEMENT in the rate of economic growth this year might fall short of the increase forecast by the Treasury in his Budget speech on Saturday.

This is the latest assessment of the leading forecasting bodies outside the Government, including the London Business School and the National Institute.

Senior officials in Whitehall are known to be concerned about the adverse impact of the slow growth of world trade and the rise in sterling on the expansion of exports and output later this year and next year.

This has undermined some of the earlier projections and will be reflected in new official forecasts now being prepared.

Consequently the main impact of the large tax cuts expected in the budget might be merely to boost the economy to a level which can be sustained at about the previously projected rate of 3 1/2 per cent., rather than to provide a boost to a significantly higher rate of expansion.

It is also recognised in Whitehall that it would be difficult to get the economy to grow much more than 4 per cent. a year at present in view of trade, inflation and productivity constraints.

Mr. Denis Healey, the Chancellor of the Exchequer, is reviewing Budget submissions from the Treasury. No data has been fixed but the Prime Minister referred to an "April Budget" in his British speech on Saturday.

Last October the Treasury forecast a 3 1/2 per cent. rise in real Gross Domestic Product between the second halves of last year and this year, following a negligible increase last year. The hope is that this could be sufficient to stop the rise in unemployment.

There is no dispute that the economy is recovering, but the London Business School believes growth is unlikely to be more than 2 1/2 per cent.

Injection

Two months ago the National Institute projected a rise in Gross Domestic Product of 3 1/2 per cent. in the year to the second half of 1978, but this assumed a £15m. tax cut this spring. On unchanged policies the rise would be smaller and change since November would tend to depress activity.

City stockbrokers Phillips and Drew have projected a growth rate of 3 1/2 per cent. between the second halves of this year and next year, slowing down in early 1979, even after assuming a net £2.5bn. injection in the Budget.

There are, however, several more bullish forecasts.

The changes in most forecasts since last autumn involve a upgrading of the expected rise in exports and investment with only a partial offset from more buoyant personal consumption. The substantial under-estimating in the public sector has added a further uncertainty.

Last October the Treasury publicly assumed a 10 per cent. rise in earnings in the current pay round in its forecasts. Its latest internal estimate is a 12-14 per cent. rise. While this implies a sharper increase in consumer spending than previously forecast, a significant part of this might leak out in the form of higher imports.

On the other side, the earlier Treasury assumption of a 6 per cent. rise in world trade in manufactured goods this year contrasts with recent estimates of nearer 5 1/2 per cent.

The favourable price implications of the rise in sterling should not significantly affect the current account surplus this year, but the unfavourable volume effects and the slow growth of world trade are producing some fairly pessimistic projections for the current account from the summer of 1979 onwards.

Lombard, Page 10

Sadat to warn Carter on threat to Mideast peace initiative

BY ROGER MATTHEWS

PRESIDENT Sadat of Egypt will tell U.S. and Western European leaders that his Middle East peace initiative is in grave danger of collapsing unless Israel can be persuaded to adopt a more flexible approach.

This is understood to be the main message he will take with him on a seven-day tour which starts on Thursday. He will visit Saudi Arabia, the U.S., West Germany, Austria, Romania and France.

It was emphasised here today that despite reports of progress from Jerusalem on the behind-the-scenes consultations and the Israeli Cabinet's decision to resume the joint military committee talks, the two sides remain a long way apart on the fundamental issues—final Israeli withdrawal from occupied territories and the rights of the Palestinians to self-determination.

Mr. Sadat, and by people who have seen him in the past couple of days, is very angry at reports that the U.S. will use all methods to exert pressure on the Israeli Cabinet and in particular Mr. Menachem Begin, Israel's Prime Minister.

The Egyptian leader will receive a report from Mr. Alfred Atherton, the U.S. Assistant Secretary of State, in the next two days. Mr. Atherton is due to arrive here tomorrow after several days of talks with Israeli leaders and a week-end meeting with King Hassan of Jordan.

Officially, he will be looking for confirmation of their views that Mr. Begin is personally responsible for the degree of Israeli "intransigence" which has been experienced.

Encouraged

Mr. Sadat will raise with President Carter his request for arms supplies equal to those given to Israel, in particular the question of the advanced F-15 warplane. He is expected to address the Congressional Foreign Relations Committee in an effort to capitalise on the surge in his popularity following his visit to Jerusalem.

Officials in Cairo have been encouraged by suggestions that the powerful Jewish lobby in the U.S. is on the defensive. The statement from Israel last night that it would not attend the so-called anti-Sadat summit

of "steadfast" States in Algiers next Thursday and Friday has come as further encouragement to the Egyptian regime.

David Bell writes from Washington: President Sadat will spend at least two days of his U.S. visit at the Presidential Camp David in Maryland.

Officials said this would enable President Carter and Mr. Sadat to review "in peace and quiet" the next stage in the Middle East peace negotiations and would give the U.S. a much better idea of Mr. Sadat's long term strategy and intentions.

David Lennan writes from Tel Aviv: The Israeli Cabinet decided today to send the delegation back to Cairo this week to resume the military talks with Egypt on the possible withdrawal of Israeli forces from the Sinai.

Israeli officials remain optimistic about the prospects of resuming the suspended political committee talks. At the same time they say Israel has had no response from Egypt to proposals for the compromise wording of the Palestinian clause in the proposed Egypt-Israel declaration of principles.

Iraq problem Page 2

Airco still looking for rival bidder

By Stewart Fleming

NEW YORK Jan. 29

AIRCO, the U.S. industrial gases producer, is expected to reaffirm this week that it is still looking for a rival bidder to BOC International, in spite of BOC's announcement on Friday that it will not press its bid in the face of opposition from Airco's Board.

Last week, BOC announced an overwhelming response to its \$43-a-share offer for the 1.5m. shares it needed to increase its stake in Airco from 34 per cent. to 49 per cent.

Because of this response, BOC said it was asking the Airco board to waive a previous agreement and allow BOC to bid a total of \$200m. for the outstanding 51 per cent. of Airco.

On Thursday night, Airco made it clear, following an intense Board meeting, that it was merely opposed to the BOC proposals to go for full control at \$43 a share. On Friday, BOC said it was withdrawing the proposal in view of the Airco board's opposition.

Neither side, it seems, expects this to be the end of the affair, however. BOC's retreat has not soothed the Airco Board's anxieties. BOC's move is seen as a tactical decision in response to the pressure from Airco.

Wage policy faces week of challenges

BY ALAN PIKE, LABOUR CORRESPONDENT

THE 10 per cent. pay guidelines will this week be exposed to some of the most concentrated bargaining of the annual wage round. Most of the pressure will come from public sector unions.

Pay negotiations on behalf of groups including power workers, miners and manual workers in the financially-troubled steel industry will take place in the next few days against a background of threatened industrial action by oil tanker drivers.

Discussions are certain to include the possibility of a productivity agreement, although this is complicated by the power workers' belief that they should be rewarded for their labour-shedding which has already taken place.

Unrest among the power workers is being increased by the extra money now being paid to be earned in productivity bonuses by the miners, with whom they identify closely.

However, the National Council Board is putting much hope in the belief that the new negotiated incentive scheme will take the heat out of a big drive to pay claim which faces this week.

Guidelines

Despite a settlement with the pay guidelines by Motorman drivers on Friday, negotiations for B.P. Texaco and Faso plan to go ahead with overtime ban from Wednesday in support of 30 per cent. claims. Shell drivers meet to decide whether to join to action, which could reduce supplies to garages by about a third.

As well as this week's negotiations, it is now clear that offer within the 10 per cent. guidelines to 30,000 workers has been rejected by majority of the three unions involved. The union side now return to the employers to seek an improved offer.

Some of the water workers are demanding a settlement relating to their pay in industrial workers on the lines of the agreement which ended the firemen's strike. The National Association of Fire Officers, which has been negotiating a settlement of the sort since the award to the Fire Brigades Union, will go to the Home Office this week and seek assurance that it will be guaranteed against future pay policy.

Recognise

For this reason, Airco is expected to make it clear that it is continuing with its search for a third party to make a rival bid and to announce that it has hired investment bankers to help in the search.

Both companies seem to recognise that the antagonism fostered by last week's bitter arguments cannot simply be forgotten, particularly if BOC's successful tender offer to increase its holding in Airco to 49 per cent. stands.

In the event that BOC's position is strengthened, both Mr. George Dillon and Mr. Richard Giordano, Airco's chairman and president and chief executive, might expect to come under pressure to resign.

Both men have underlined their opposition to BOC by announcing their resignation from the BOC Board.

It is accepted, however, that the critical issue will be whether Airco can find a third party ready to launch a counter-bid to BOC in the face of BOC's powerful share holding in the company.

Timetable

The timetable for a week in which the future of the pay guidelines will come into sharp focus includes:

TUESDAY: Rail unions meet British Rail to seek substantial wage increases from April.

Representatives of 40,000 gas workers who have rejected an 8.9 per cent. offer return to the employers for further discussions.

WEDNESDAY: Leaders of the Iron and Steel Trades Confederation, who have so far been offered increases of only 6 per cent., return to the British Steel Corporation amid warnings of possible strike action.

British Shipbuilders are due to reply to a national claim on behalf of 55,000 shipbuilding workers. Negotiations have traditionally followed those in the engineering industry but are now complicated by the fact that shipbuilding is nationalised.

The tanker drivers' overtime ban which could lead to a serious reduction in petrol supplies is due to start.

THURSDAY: Talks resume on the electricity supply workers' claim for substantial increases. Unofficial groups are demanding 40 per cent. and union leaders have warned of a "hottie" if workers are not offered more than 10 per cent.

The National Union of Mine-workers, which is still pursuing a claim for new rates of up to 115 per cent. week despite the recent breakthrough on local productivity deals, meets the National Coal Board.

FRIDAY: Further talks on the engineering industry national pay claim. Union leaders have rejected a desirous offer from the Engineering Employers' Federation which would increase the national wage bill by 3 per cent. The collapse of the national agreement and some form of industrial action are both possible against future pay policy.

Recap

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Shortfall

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Because of this shortfall, Mr. Edwardes now accepts that the group as a whole will have to ask the Government for another injection of money in the shape of up to £400m. worth of new equity.

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OVERSEAS NEWS

EEC partners move to isolate U.K. in fish talks

BY MARGARET VAN HATTEM

BERLIN, Jan. 29.

Common Market fisheries ministers who met here this week-end appear to have reached an understanding which excludes Britain on negotiations for a common fisheries policy, which will be discussed in Brussels tomorrow.

Despite earlier suggestions that the British Minister of Agriculture and Fisheries, Sir John Gorton, might be invited to join in tomorrow's talks, and British officials are optimistic that a settlement of their differences with other member states will be reached this week.

The ministers took advantage of their presence in Berlin for a "Green Week"—the agricultural and food fair organised by the West German Government, which held a two-day informal meeting on Friday and Saturday, at which an attempt was made to solve problems relating to land, and thus to neutralise Britain's only ally in the dispute.

Mr. Gorton and his colleagues

meeting after German, Dutch and Belgian agriculture ministers failed to meet his deadline for approval of Britain's request for a 7 per cent. devaluation of the "green pound," the exchange rate by which British agriculture prices are calculated.

One draft resolution agreed by the other eight ministers, to be presented to the Council of Ministers tomorrow as a Commission proposal, does not specify which boats would catch how much or where.

But it does recognise what Mr. Gorton's German colleagues described afterwards as "the natural preferential rights of local boats."

There is no formal recognition of permanent preferential rights within a specified coastal zone, but Ireland's right to an increasing share of whatever stocks become available as conservation measures take effect, is conceded, he said.

The Irish position in this week's negotiations is still somewhat ambiguous but Mr. Brian Lenihan, the Irish Fisheries Minister, indicated yesterday that the proposed plan may be acceptable if it provides adequate recognition of Irish coastal rights.

He added that Ireland would not support Britain in any battle for similar rights in the North Sea. "The British case in the North Sea is nothing to do with us—they will have to argue that one out for themselves," he said.

Christopher Parks adds: The suggestion that Ireland had been "bought off" with special concessions at informal ministerial talks in West Berlin was shrugged off by the British Agriculture Ministry today. The Ministry also remains confident that enough political will has been generated for agreement on a common fisheries policy to be reached this week.

Giscard speech rallies coalition

By Robert Mauthner

PARIS, Jan. 29.

PRESIDENT Giscard d'Estaing's speech last Friday—in which he advised the country on "the right choice" to be made in next March's general election—has already made a big impact on the election campaign.

Even normally hostile commentators have admitted that the President's speech, in favour of the present coalition parties, was one of the most effective and forceful which he has made since his election in 1974.

Whatever direct effect it has on the voters' attitudes, it seems probable that the speech will lead to a closing of the ranks in both the coalition and Left-wing opposition camps.

One of the most significant early reactions has been that of M. Jacques Chirac, the Gaullist leader, who stated unequivocally that he was "fully satisfied" with the President's speech.

It can be expected, therefore, that the coalition parties will now make strenuous efforts to patch up their latest quarrels, which have seriously undermined their chances of winning the election.

The emphasis placed by the President on the divisions of the Left has also stung M. Georges Marchais, the Communist leader, into taking a superficially more conciliatory line towards his erstwhile Socialist partners.

If the Socialists and Communists obtained a parliamentary majority, the Communists would definitely participate in a Left-wing Government, and the common programme of the Left would be applied. M. Marchais stated categorically at the week-end.

But this disarmingly simple statement has not succeeded in clearing up the ambiguities and contradictions of the Communist position. Only three weeks ago, M. Marchais announced that the Communists would agree on a joint front with the Socialists in the second round of the election only if they obtained substantially more than 21 per cent. of the total vote in the first round.

Editorial comment, Page 12

Bahrain, Qatar, UAE revalue

BY OUR FOREIGN STAFF

BAHRAIN, Qatar, and the United Arab Emirates (UAE) revalued their currencies over the week-end against the dollar by between 0.5 and 2 per cent.

The revaluations were somewhat smaller than had been expected, and the new rates virtually re-align the three currencies which had been drifting apart in recent months.

Doña Thomas writes from Bahrain: The Bahraini dinar was revalued by 2 per cent. against the U.S. dollar at the opening of business in Bahrain on Saturday

when the Bahrain Monetary Agency (BMA) announced a new selling rate of Bahraini dinars 0.388 to the dollar.

At the same time the BMA said that the par value of the dinar would in future be expressed in terms of the International Monetary Fund's Special Drawing Rights (SDR).

Celia Ha, writes from Dubai: The half per cent. revaluation of the Dirham against the dollar, which brought it into line with the currencies of Bahrain and Qatar, was in general viewed with disappointment in the UAE.

The new rate of Dh3.66 was announced by the UAE Currency Board on Saturday morning when 3.3770/3.3800 to the dollar from 3.347890/3.351007—by 1.8 per cent. The Qatari riyal and the UAE dirham have been on a par for many years and the Bahraini dinar has traditionally been worth one tenth of each of the other two.

The three countries appeared to have acted in concert but officials in the area would not confirm this, saying only that they had been in contact over the currency issue.

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Zulu leader criticises Kruger

BY QUENTIN PEEL

JOHANNESBURG, Jan. 29.

CHIEF Gatsha Buthelezi, leader of the largest legal mass movement of blacks in South Africa, has launched a wide-ranging denunciation of the government's actions since the outbreak of the Soweto riots in June, 1976.

At the same time he appealed for support in the elections in his homeland to endorse his rejection of independence for the homeland and his insistence that South Africa should be shared by "all the people of various racial backgrounds who have contributed towards her development."

Chief Buthelezi, whose Inkatha "cultural liberation movement" has adopted the colours

and uniforms of the banned African National Congress, and has formed an alliance with the Coloured Labour Party and the Indian Reform Party, said South Africa had reached a crossroads, with the white electorate responding to Mr. Vorster's call to the white leader in the last general election.

He appears now to be deliberately challenging the authorities to ban his organisation, in the knowledge that he has overwhelming support in KwaZulu, and is also one of the homeland leaders which the South African government recognises as valid spokesmen for the majority black population.

subject of the forthcoming elections in the KwaZulu homeland, and launched a wide-ranging denunciation of the government's actions since the outbreak of the Soweto riots in June, 1976.

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Iraq poses problem for summit

By Our Foreign Staff

THE GROUPING of Arab countries opposed to President Sadat's peace initiatives towards Israel appeared yesterday to be having trouble in convening a conference scheduled for Algiers later this week because of continuing differences between Syria and Iraq.

High level talks between Syria and Iraq, due to be held in Algiers yesterday, were reported to have been postponed indefinitely following a brusque announcement by Iraq on Saturday night that Baghdad was "not concerned" with the Algiers summit.

Mr. Gorton and his colleagues

Tunisian union leader held

By Our Foreign Staff

MR. HABIB Achour, the leader of the Tunisian General Union of Workers (UGTT), was arrested on Saturday night in a widespread security crackdown following riots on Thursday in which over 40 people were officially acknowledged to have been killed and over 300 injured.

The riots occurred both in the capital, and other major urban centres on the day Mr. Achour called for the first day-long general strike in the history of Tunisia since it became independent in 1956.

At least seven other members of the 13-member executive bureau of the UGTT have been taken into custody, according to the Tunis Afrique Presse (TAP), the government news agency.

Mr. Dhauil Hannabla, the Interior Minister, said on Saturday that 40 people had been detained after a sweep on UGTT headquarters in Tunis. Mr. Achour was held after a raid on a UGTT office in Sousse.

Seventeen big companies in U.S. 'paid no 1976 tax'

BY DAVID BELL

WASHINGTON, Jan. 29.

SEVENTEEN major U.S. companies paid no tax at all in 1976 and 41 others paid taxes amounting to less than 10 per cent. of their worldwide income, according to a report by Congressman Charles Vanik reported yesterday.

For some years now Mr. Vanik has published an annual league table of companies that pay little or no tax which reads like a guide to corporate America.

He said yesterday that the latest figures are a further indication that many large companies are paying a smaller proportion of their income as tax than five years ago, and that—by contrast—individual taxpayers are paying an increasing proportion of their income to the Federal Government.

Among the companies who paid no federal income tax in 1976, according to the Congressmen, were five major steel producers including U.S. Steel pay abroad.

and Bethlehem Steel, General Dynamics, American Airlines, Chase Manhattan Corporation, Singer, Phelps Dodge, Eastern Airlines, LTV, and several public utilities.

Companies which paid an "effective tax rate" of less than 10 per cent. on their earnings included Mobil (4.5 per cent.), Exxon (8 per cent.), AT and T (9.5 per cent.) and Gulf Oil (7 per cent.).

As he has in the past, Mr. Vanik stressed that none of the companies concerned had done anything illegal. Rather they had been able to take advantage of a whole range of tax "breaks," credits and exemptions passed by Congress over the years. One of the main ways of minimising U.S. tax is the use of the foreign tax credit which allows U.S. corporations to reduce their U.S. taxes by the amount of tax they pay abroad.

Christian Democrat 'no' to Berlinguer demands

BY PAUL BETTS

ROME, Jan. 29.

THE CHRISTIAN Democrat Party firmly rejected today an increasingly strong Communist pressures for direct participation in the next Italian Government.

The "veto" was contained in an article in the Christian Democrat newspaper, *Il Popolo*, and represented the long awaited Christian Democrat response to Communist demands for a direct role in power.

These demands were reiterated yesterday by the Communist leader, Sig. Enrico Berlinguer, at the end of a three-day extraordinary meeting of the Party's Central Committee.

In his summing-up speech, Sig. Berlinguer reaffirmed that the present economic and social crisis affecting the country demanded immediate collaboration of all the democratic forces, including the Communists. This hard-line approach was approved unanimously by the Central Committee.

Sig. Andreotti, the Prime Minister-designate, is to hold a second round of talks with political parties this week to see whether a compromise is still possible.

While there have been signs of possible agreement on an economic and social programme, the developments of the last 24 hours reveal an increasing deadlock on the crucial political issue.

The Christian Democrats today were already accusing Sig. Berlinguer of making in his summing-up speech, which included a reference to the need for more realistic labour relations, hinting at the concept of a social pact, the basis of an election platform.

Sig. Berlinguer has made similar accusations against the uncompromising stand of the Christian Democrats.

Although Sig. Berlinguer reiterated the possibility of forming an alternative Left-wing administration, it is now becoming clear that unless a compromise is reached on the key political question there will be an increasing risk of fresh elections—a prospect, for a variety of complex internal political reasons, that is now being resisted by all the Italian parties.

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- Some of the plant, equipment and services are not currently available in Western Australia but could be.
- Some of the plant, equipment and services are available in Western Australia and could be expanded with input from experienced overseas technology, and capital.

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TALK TO THE MAN WHO KNOWS WHAT'S HAPPENING

The Co-ordinator of Development, Mr. E.R. Goham, will be in the UK and Europe as part of a seven man mission, led by the Hon. Andrew Menzies, Minister for Industrial Development, Mines, Fuel and Energy.

Mr. Goham will be available for personal appointments in London between Monday 13 February and Friday 17 February. For an appointment contact the Agent General for Western Australia, 115 Strand, London WC2R 0AJ, England. Telephone 01-240 2881. Telex 25595.

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WORLD TRADE NEWS

France claims dumping by N. American pulp producers

BY MAX WILKINSON

THE FRENCH government has agreed to support anti-dumping allegations against North American suppliers of the wood pulp used for making fine papers.

The case against the North Americans will be forwarded to the European Commission this week. The French Government has decided to take vigorous action after a series of protests were made by pulp and paper manufacturers in France.

They are alarmed because cheap imports from Canada and the U.S. have depressed price levels and made their operations unprofitable.

The French Government has already required pulp importers to take out licences and declare their prices. This measure, has not, however, had any effect in stemming the flow of transatlantic imports, or raising prices.

North American producers have been able to ship large quantities of bleached and un-

bleached sulphate pulp into Europe because they have surplus capacity caused by the relative depression of their own home market.

The shipments have enabled them to run their plants at about 90 per cent of capacity. Scandinavian producers, on the other hand, have lost about 25 per cent of their market share in Europe, mainly because they failed to match the price reductions.

In the UK, the depression of prices has generally been welcomed by paper makers, who buy almost all their sulphate pulp from abroad. The only UK producer of chemical pulp is Wiggins Teape, whose factory in Cumbria makes kraft liner for the packaging industry.

In France, however, a large proportion of the pulp used in the paper and board industry is made from locally grown trees. In 1976 French pulp production

was 1.7m. tonnes compared with imports of 1.3m. tonnes. Home-produced bleached sulphate pulp (the grade most affected by American competition) amounted to 700,000 tonnes.

The dumping allegations have been made by seven major companies belonging to the Fédération des Syndicats de Producteurs de Papiers pour Papier et Textiles et Artificiels.

They say the American importers are undercutting the current "official" price of around \$330 a tonne by about \$60. In some cases it is alleged prices for bleached chemical hardwood pulp have been down to \$255 a tonne and for softwood down to \$290 a tonne.

The British Paper and Board Industry Federation said that it would be studying the French submission. Its initial reaction was that nothing should be done to raise the general level of pulp prices.

EEC not convinced by Fukuda package

By David Buchan

BRUSSELS, Jan. 29.

THE EUROPEAN Community remains unconvinced that the Japanese Government's recent reflationary package will reduce significantly the EEC's trade deficit with Japan, which grew to \$4.7bn. last year.

Mr. Nobuhiko Ushiba, the Japanese external economic affairs minister, was told this yesterday by EEC Commission President Roy Jenkins who went on to warn the Japanese minister that EEC Foreign Ministers would again take up the issue of trade with Japan when they next meet on February 7.

The EEC Commission does not see Japan's announced plans to raise growth to 7 per cent, as helping much to redress the trade imbalance. Spending on public works is considered unlikely to such in many European imports.

But Mr. Jenkins argued that it was psychologically just as important for Japan now to be seen to make a specific gesture towards Europe. In particular, he urged the Japanese to think of buying the A-300 Airbus. EEC officials see a potential 20 Airbus orders from two domestic Japanese airlines now in the market for replacement. As a multinational French-German-Dutch project (with Hawker Siddeley as sub-contractor), the Commission is keen to push the Airbus.

Britain may aid Caribbean export promotion project

BY HUGH O'SHAUGHNESSY

THE BRITISH Government is studying an ambitious transport of the opportunities for export and marketing project which would assist the countries of the Caribbean to realise their export potential. The project was discussed by Mrs. Judith Hart, the Overseas Development Minister, with the governments of the area during her recent tour of Central America and the Caribbean.

The project, which could cost between \$30m. and \$50m., would involve the formation of a Caribbean export promotion agency part of the big multilateral aid which would ensure that pro-

a group of prospective lenders to the Caribbean which include the U.S., Canada, Venezuela, Mexico and possibly Trinidad and Tobago.

As the aid effort is being put together the interest of Britain, which did not participate in the original launching of the idea, appears to be increasing. A conference was held in Washington to discuss the idea in December and it is to be examined again by interested governments and financial institutions in April.

Mauritania \$360m. mining loan

BY ROBERT MAUTHNER

PARIS, Jan. 29.

MAURITANIA'S State-owned mining company announced at the weekend that it had been granted a \$360m. international loan for the exploitation of new iron ore mines in the north of the country.

The loan was granted by a group of Western and Arab banks and finance companies, including the World Bank, the U.S. Exim Bank, the French Caisse Centrale de Co-operation Economique, the European Investment Bank and a number of Arab development funds, after two days of negotiations here. No details of the terms

of the loan were given after the meeting.

Representatives of the mining company, Societe Nationale Industrielle et Miniere (SNIM), told the meeting that Polisario guerrilla attacks had prevented it from meeting foreign orders for iron ore.

In January, it had exported only 300,000 tonnes to Western Europe and Japan, and there was no certainty that the U.S. Exim Bank, the French Caisse Centrale de Co-operation Economique, the European Investment Bank and a number of Arab development funds, after two days of negotiations here. No details of the terms

EEC chemical industry seeks exemptions from tariff cuts

BY KEVIN DONE, CHEMICALS CORRESPONDENT

THE CHEMICAL industry in the EEC has compiled a list of sensitive products, which it wishes to exclude from tariff reductions negotiated under the final phase of the long-running Tokyo Round of the GATT talks.

The process of whittling down the array of chemical products produced by the industry has proved long and controversial. But a lengthy list of more than 60 products has now been produced and submitted to the European Commission by CEFCE, the Council of European Chemical Industry Associations.

It is still far from certain whether any of these products will become a matter of negotiation. In its initial negotiating offer, tabled in Geneva ten days ago, the EEC said it sought no exceptions from the average industrial tariff cut of 40 per cent, or more that the talks are aiming at. The Community made it clear, however, that it reserved the right to make exceptions later on, in the light of the negotiating positions of other participants — Japan, for example, has accepted certain chemical products from its negotiating offer.

The European chemical industry is concerned that its position in domestic markets could be further undermined if concessions are made on EEC external tariffs without corresponding reductions in other countries.

The most sensitive areas declared by the industry are in fertilisers and petrochemicals. Chemical companies are concerned at the practice of dual

pricing exercised by some countries producing vital raw materials, such as phosphate rock. Rock is sold at the price to domestic manufacturers of products such as fertilisers and at a higher price to overseas manufacturers, making it difficult for the EEC industry to compete with imports.

There is equal concern over some petrochemical products, because of imports from the U.S. which are based on favourable energy and feedstock supplies available at prices well below world market levels.

Petrochemical manufacturers in Western Europe in general are currently suffering from a high level of over-capacity and weak prices. Apart from "usual" pricing and U.S. imports, the industry is worried that markets could be further damaged by a growing influx of low-cost imports from Eastern bloc producers.

It is felt that the EEC's procedures for anti-dumping measures must be improved, particularly in relation to imports from the Comcon countries, where the domestic selling price can be arbitrarily fixed by state agencies, rather than determined by market forces.

Tariffs are already non-existent in the EEC on some sensitive products, such as SBR (styrene butadiene rubber) and an oil of the aromatic, such as paraxylene.

Where tariffs on chemical products do exist in the EEC, they tend to be of the order of 8 to 15 per cent. For some commodities plastic, which can be

expected to be included on the list of sensitive products, tariffs can be as high as 16 to 18 per cent.

Maputo port protest

JOHANNESBURG, Jan. 29.

THE JOHANNESBURG Chamber of Commerce has complained about ships allegedly leaving Maputo half empty because of loading delays caused by cranes, fork lifts and harbour tugs being out of action.

A railway spokesman said it was anxious for exporters to continue using Maputo. General Manager Kobus Louwer said he wants to show the world that South Africa can be friendly towards Marxist oriented states and does not want Mozambique to become dependent on Communist bloc finance.

Some South African exporters have reportedly complained AP-DL.

Contracts

● Deere has agreed to sell tractors and other farm implements for the first time to China but the company declined to disclose any details of the transaction beyond saying that the sale would total about \$1m. with shipment scheduled for completion by May 1.

● Horner Waldorf division of Champion International has placed a \$15m. order with Oy Tampella for a high output kraft-line machine to be installed in their Mossa Mill, in Montana. Delivery will take place in 1979.

● Two \$8.5m. orders for advanced medical diagnostic equipment have been received by Nuclear Enterprises from the Ministries of Health in Iran and Abu Dhabi. Time ultrasound scanners will be supplied to Iran, and two gamma cameras, which were previously installed along with equipment for fundus with uptake studies, to Abu Dhabi.

● Morgan and Grundy has won a £500,000 contract to supply laboratory furniture, fume cupboards, service fittings and ancillary equipment for the Medical Faculty of the University of Riyadh and will also supervise the installation, which is due to commence in the autumn of this year.

● Telephone Cables (TCL) a EEC subsidiary, has contracted to supply coaxial telecommunication cable for installation in Egypt for two separate projects being undertaken by Standard Telephones and Cables.

● L. M. Erlsson has received two orders totalling \$8m. from the Ministry of Communications in Oman, intended for an expansion of the telephone network, which was previously installed along with equipment for fundus with uptake studies, to Abu Dhabi.

World Economic Indicators

TRADE STATISTICS		Dec. 77	Nov. 77	Oct. 77	Dec. 76
U.K. £bn.	Exports	2.818	2.650	2.771	2.361
	Imports	2.878	2.578	2.725	2.576
	Balance	-0.060	-0.072	-0.046	-0.215
West Germany DMbn.	Exports	25.4	23.5	24.7	24.3
	Imports	21.2	20.4	19.9	21.0
	Balance	+4.2	+3.1	+4.8	+3.3
France Frsbn.	Exports	28.317	27.698	28.038	27.127
	Imports	26.460	26.363	27.911	29.297
	Balance	+1.857	+2.465	-0.127	-2.170
Japan ¥bn.	Exports	8.57	6.82	6.93	7.156
	Imports	6.36	5.21	5.08	5.593
	Balance	+2.21	+1.61	+1.85	+1.563
Holland Flbn.	Exports	9.410	9.161	9.202	10.049
	Imports	9.546	9.303	9.303	8.840
	Balance	-0.044	-0.342	-0.376	+1.209
Italy Lira bn.	Exports	3.252	3.282	3.136	2.981
	Imports	3.266	3.745	3.348	3.605
	Balance	-0.014	-0.463	-0.212	-0.624
Belgium-Luxembourg	Exports	106.693	119.338	123.609	121.911
	Imports	116.721	124.097	121.247	116.234
	Balance	-10.028	-4.759	-7.638	-4.323
U.S. \$bn.	Exports	9.304	9.190	10.816	9.425
	Imports	11.284	12.787	12.431	11.282
	Balance	-2.082	-3.697	-1.715	-1.857



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right lines as surely as if it's on rails. Guess why? No train is ever diverted to an out-of-your-way airport because of the weather. And next time you hear someone talk about Motorway Madness, remember it doesn't just mean the stupid things other people do on motorways. It could be the decision to take the motorway in the first place. When it's the last place you ought to be.

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BOND DRAWING

IRELAND
U.S.\$ Bonds 9% 1985

S. G. WARBURG & CO. LTD., announce that Bonds for the nominal amount of U.S.\$900,000 have been drawn in the presence of a Notary Public, for the redemption instalment due 1st March, 1978.

The numbers of the Bonds so drawn are as follows:

12	28	43	55	69	81	92	107	121	132
165	177	189	204	217	228	242	253	265	279
291	302	314	329	343	357	370	383	396	409
424	436	448	461	474	487	500	513	526	539
552	564	576	589	602	615	628	641	654	667
680	692	705	718	731	744	757	770	783	796
809	821	834	847	860	873	886	899	912	925
938	950	963	976	989	1002	1015	1028	1041	1054
1067	1080	1093	1106	1119	1132	1145	1158	1171	1184
1197	1210	1223	1236	1249	1262	1275	1288	1301	1314
1327	1340	1353	1366	1379	1392	1405	1418	1431	1444
1457	1470	1483	1496	1509	1522	1535	1548	1561	1574
1587	1600	1613	1626	1639	1652	1665	1678	1691	1704
1717	1730	1743	1756	1769	1782	1795	1808	1821	1834
1847	1860	1873	1886	1899	1912	1925	1938	1951	1964
1977	1990	2003	2016	2029	2042	2055	2068	2081	2094
2107	2120	2133	2146	2159	2172	2185	2198	2211	2224
2237	2250	2263	2276	2289	2302	2315	2328	2341	2354
2367	2380	2393	2406	2419	2432	2445	2458	2471	2484
2497	2510	2523	2536	2549	2562	2575	2588	2601	2614
2627	2640	2653	2666	2679	2692	2705	2718	2731	2744
2757	2770	2783	2796	2809	2822	2835	2848	2861	2874
2887	2900	2913	2926	2939	2952	2965	2978	2991	3004
3017	3030	3043	3056	3069	3082	3095	3108	3121	3134
3147	3160	3173	3186	3199	3212	3225	3238	3251	3264
3277	3290	3303	3316	3329	3342	3355	3368	3381	3394
3407	3420	3433	3446	3459	3472	3485	3498	3511	3524
3537	3550	3563	3576	3589	3602	3615	3628	3641	3654
3667	3680	3693	3706	3719	3732	3745	3758	3771	3784
3797	3810	3823	3836	3849	3862	3875	3888	3901	3914
3927	3940	3953	3966	3979	3992	4005	4018	4031	4044
4057	4070	4083	4096	4109	4122	4135	4148	4161	4174
4187	4200	4213	4226	4239	4252	4265	4278	4291	4304
4317	4330	4343	4356	4369	4382	4395	4408	4421	4434
4447	4460	4473	4486	4499	4512	4525	4538	4551	4564
4577	4590	4603	4616	4629	4642	4655	4668	4681	4694
4707	4720	4733	4746	4759	4772	4785	4798	4811	4824
4837	4850	4863	4876	4889	4902	4915	4928	4941	4954
4967	4980	4993	5006	5019	5032	5045	5058	5071	5084
5097	5110	5123	5136	5149	5162	5175	5188	5201	5214
5227	5240	5253	5266	5279	5292	5305	5318	5331	5344
5357	5370	5383	5396	5409	5422	5435	5448	5461	5474
5487	5500	5513	5526	5539	5552	5565	5578	5591	5604
5617	5630	5643	5656	5669	5682	5695	5708	5721	5734
5747	5760	5773	5786	5799	5812	5825	5838	5851	5864
5877	5890	5903	5916	5929	5942	5955	5968	5981	5994
6007	6020	6033	6046	6059	6072	6085	6098	6111	6124
6137	6150	6163	6176	6189	6202	6215	6228	6241	6254
6267	6280	6293	6306	6319	6332	6345	6358	6371	6384
6397	6410	6423	6436	6449	6462	6475	6488	6501	6514
6527	6540	6553	6566	6579	6592	6605	6618	6631	6644
6657	6670	6683	6696	6709	6722	6735	6748	6761	6774
6787	6800	6813	6826	6839	6852	6865	6878	6891	6904
6917	6930	6943	6956	6969	6982	6995	7008	7021	7034
7047	7060	7073	7086	7099	7112	7125	7138	7151	7164
7177	7190	7203	7216	7229	7242	7255	7268	7281	7294
7307	7320	7333	7346	7359	7372	7385	7398	7411	7424
7437	7450	7463	7476	7489	7502	7515	7528	7541	7554
7567	7580	7593	7606	7619	7632	7645	7658	7671	7684
7697	7710	7723	7736	7749	7762	7775	7788	7801	7814
7827	7840	7853	7866	7879	7892	7905	7918	7931	7944
7957	7970	7983	7996	8009	8022	8035	8048	8061	8074
8087	8100	8113	8126	8139	8152	8165	8178	8191	8204
8217	8230	8243	8256	8269	8282	8295	8308	8321	8334
8347	8360	8373	8386	8399	8412	8425	8438	8451	8464
8477	8490	8503	8516	8529	8542	8555	8568	8581	8594
8607	8620	8633	8646	8659	8672	8685	8698	8711	8724
8737	8750	8763	8776	8789	8802	8815	8828	8841	8854
8867	8880	8893	8906	8919	8932	8945	8958	8971	8984
8997	9010	9023	9036	9049	9062	9075	9088	9101	9114
9127	9140	9153	9166	9179	9192	9205	9218	9231	9244
9257	9270	9283	9296	9309	9322	9335	9348	9361	9374
9387	9400	9413	9426	9439	9452	9465	9478	9491	9504
9517	9530	9543	9556	9569	9582	9595	9608	9621	9634
9647	9660	9673	9686	9699	9712	9725	9738	9751	9764
9777	9790	9803	9816	9829	9842	9855	9868	9881	9894
9907	9920	9933	9946	9959	9972	9985	9998	10011	10024
10037	10050	10063	10076	10089	10102	10115	10128	10141	10154
10167	10180	10193	10206	10219	10232	10245	10258	10271	10284
10297	10310	10323	10336	10349	10362	10375	10388	10401	10414
10427	10440	10453	10466	10479	10492	10505	10518	10531	10544
10557	10570	10583	10596	10609	10622	10635	10648	10661	10674
10687	10700	10713	10726	10739	10752	10765	10778	10791	10804
10817	10830	10843	10856	10869	10882	10895	10908	10921	10934
10947	10960	10973	10986	11000	11013	11026	11039	11052	11065
11078	11091	11104	11117	11130	11143	11156	11169	11182	11195
11208	11221	11234	11247	11260	11273	11286	11299	11312	11325
11338	11351	11364	11377	11390	11403	11416	11429	11442	11455
11468	11481	11494	11507	11520	11533	11546	11559	11572	11585
11598	11611	11624	11637	11650	11663	11676	11689	11702	11715
11728	11741	11754	11767	11780	11793	11806	11819	11832	11845
11858	11871	11884	11897	11910	11923	11936	11949	11962	11975
11988	12001	12014	12027	12040	12053	12066	12079	12092	12105
12118	12131	12144	12157	12170	12183	12196	12209	12222	12235
12248	12261	12274	12287	12300	12313	12326	12339	12352	12365
12378	12391	12404	12417	12430	12443	12456	12469	12482	12495
12508	12521	12534	12547	12560	12573	12586	12599	12612	12625
12638	12651	12664	12677	12690	12703	12716	12729	12742	12755
12768	12781	12794	12807	12820	12833	12846	12859	12872	12885
12898	12911	12924	12937	12950	12963	12976	12989	13002	13015
13028	13041	13054	13067	13080	13093	13106	13119	13132	13145
13158	13171	13184	13197	13210	13223	13236	13249	13262	13275
13288	13301	13314	13327	13340	13353	13366	13379	13392	13405
13418	13431	13444	13457	13470	13483	13496	13509	13522	13535
13548	13561	13574	13587	13600	13613	13626	13639	13652	13665
13678	13691	13704	13717	13730	13743	13756	13769	13782	13795
13808	13821	13834	13847	13860	13873	13886	13899	13912	13925
13938	13951	13964	13977	13990	14003	14016	14029	14042	14055
14068	14081	14094	14107	14120	14133	14146	14159	14172	14185
14198	14211	14224	14237	14250	14263	14276	14289	14302	14315
14328	14341	14354	14367	14380	14393	14406	14419	14432	14445
14458	14471	14484	14497	14510	14523	14536	14549	14562	14575
14588	14601	14614	14627	14640	14653	14666	14679	14692	14705
14718	14731	14744	14757	14770	14783	14796	14809	14822	14835
14848	14861	14874	14887	14900	14913	14926	14939	14952	14965

On 1st March, 1978 there will become due and payable upon each Bond drawn for redemption, the principal amount thereof, together with accrued interest to said date at the office of:-

S. G. WARBURG & CO. LTD.,
30, Gresham Street, London, EC2P 2EB.

or with one of the other paying agents named on the Bonds.

Interest will cease to accrue on the Bonds called for redemption on and after 1st March, 1978 and Bonds so presented for payment must have attached all coupons maturing after that date.

U.S.\$7,800,000 nominal amount of Bonds will remain outstanding after 1st March, 1978.

The following Bonds previously drawn for redemption on dates as shown below, have not yet been presented for payment.

				1st March, 1972					
				4808	14225				
				1st March, 1973					
				5223					
				1st March, 1974					
				5223					
				1st March, 1975					
				5223					
				1st March, 1976					
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HOME NEWS

Cabinet team will plan return of city powers

BY DAVID CHURCHILL

THE PRIME MINISTER has formed a group of Cabinet Ministers to co-ordinate plans for giving back to the cities responsibilities lost under the 1974 Conservative local government reorganisation.

The move, which Mr. Callaghan announced at the Labour Party local government conference in Bristol at the week-end, is an attempt to heal the rift between Cabinet Ministers over the proposal for change.

The lack of more immediate action disappointed many conference delegates. They had hoped a firm timetable for change would be announced.

The main major cities—with a combined population of almost 2.5m.—which lost responsibility for education, social services, transport, and planning under the Tories are Bristol, Hull, Nottingham, Leicester, Southampton, Plymouth, Derby, Stoke and Plymouth.

Cardiff, which has a population of more than 200,000 and would have qualified, is not generally included in any prospective change because of the implications of Welsh devolution.

Under the Prime Minister's initiative Mr. Peter Shore, Environment Secretary, will work with his Cabinet colleagues in Education, Social Services and Transport to establish a "sabotage" of Tory reorganisation. Powers should be returned to particular cities and how this should be done.

Councillors told how to regain control

LABOUR councillors in opposition were yesterday advised on the tactics to use to regain power—including manipulation of the media—in an official document presented to the conference. David Churchill writes.

The document spells out the damage done in last May's local elections, which left Labour in the minority in both the metropolitan areas and counties throughout the U.K.

It says councillors can either seek to wield some power through collaboration or "can take up a position of uncompromising opposition where every opportunity is taken to attack the controlling group."

But a policy of confrontation, "works only if the media actually reflects the image of an alternative government with

Mr. David Ennals, Social Services Secretary, and Mrs. Shirley Williams, Education Secretary, are opposed to short-term changes because of their disruptive influence on vital public services which are only just recovering from the re-organisations of three years ago.

Mr. Shore first canvassed support for short-term changes at last year's conference. He said at the week-end the Cabinet review would include further talks with the local authority associations and other interested bodies.

Sabotage

The decision last week by 22 smaller towns with populations of 100,000-200,000 to join the "big nine" in seeking their powers back appears to have persuaded Ministers that they should adopt a gradual approach.

Mr. Callaghan said: "We are not dragging our feet, but we would sooner take a little extra time and make sure we get it right."

But Mr. Ron Hayward, the Labour Party general secretary, left the conference in no doubt that the mood of the party was strongly in favour of change to counter the "sabotage" of the Tory reorganisation.

Earlier Mr. Callaghan had given the 700 conference delegates, mainly rank and file

Labour councillors, an optimistic message on the future of both the country and party in what may be an election year. He said the era of public expenditure cuts was over, and the public could expect better services as well as a higher standard of living.

The longer an election was held off the larger would be Labour's victory as the result of its policies became clear.

Mr. Callaghan, who was jeered outside the conference by a small group of National Front supporters, attacked the "poisonous issue of racism."

A document being considered by Labour Party's National Executive Committee and released at the conference is critical of the present role of the police in controlling racist demonstrations.

The document suggests a number of reforms to make racist demonstrations less effective.

Mr. Shore made it clear during the conference that while the Government hoped for single figure average rises in rates, many authorities would have to make double figure rate increases to maintain services at current levels.

Miss Joan Lester, chairman of the NEC, warned the Government not to give tax cuts in the Budget at the expense of public spending. She told delegates an extra £12m.-£15m. was needed just to restore spending on public services to the level planned before the cuts.

Economic analyses to be unveiled

By Peter Riddell, Economics Correspondent

THE RESULTS of an unprecedented attempt to broaden the range of research and analysis available to MPs when scrutinising Government departments will be unveiled to-day.

An all-party Commons committee has received more than 15 background memoranda on the recent Expenditure White Paper from many sources, including most of the main academic and City commentators on the economy. Both monetarist and non-monetarist views are represented.

The impact of this preparation will be seen this afternoon when the general sub-committee on the Expenditure Committee, chaired by Mr. Michael English, a Labour MP, will start a series of sessions with senior Treasury officials on the economic assumptions and expenditure plans in the White Paper.

The papers include submissions from the London Business School, the National Institute, the Fabian Society, Professor Robin Matthews, Sir Alec Cairncross, and City brokers W. Greenwell and L. Messel.

Mr. Terry Ward, of the Cambridge Department of Applied Economics, the sub-committee's special adviser, has written both the usual memorandum on the services to the level planned before the cuts.

LABOUR NEWS

Provincial journalists begin action over pay dispute

BY ALAN PIKE, LABOUR CORRESPONDENT

JOURNALISTS in provincial and local newspaper offices are due to begin industrial action to-day following the failure of talks at the week-end to resolve a dispute over their annual pay level.

The proposed action will include a ban on night work and the handling of advertising features, withdrawal of the use of private cars and an insistence that all material from non-journalists is processed by bona fide journalists. It is likely that the action will cause inconvenience rather than prevent newspapers from appearing.

The National Union of Journalists last week accepted a 10 per cent pay offer worth £7.09 per week on behalf of its 8,500 members working on provincial and local newspapers—provided that employers withdrew a clause from the agreement restricting further pay bargaining at local level.

Talks at the week-end between NUJ officials and representatives of the Newspaper Society, the employers' organisation, failed to reach agreement on the disputed clause.

Local negotiations on self-financing productivity agreements would be possible under the employers' proposals. The union says, however, that acceptance of the clause would imply recognition of both the Government's pay guidelines and the right of the Newspaper Society to restrict the content of local negotiations.

The Sunday Telegraph failed to appear for the second successive week yesterday because of a dispute over a replacement typing machine involving members of the Society of Graphical and Allied Trades.

A management statement said that notice of installation of the machine was given to the chapel (office union section) in December and no objection was raised until the night before the paper was due to go to press.

Last week discussions took place with the chapel and SOGAT London Central branch officials as a result of which assurances were given that normal work would be resumed on Saturday. "In spite of these assurances the paper was again stopped," management said.

South Wales lorry drivers start all-out strike

BY ROBIN REEVES, WELSH CORRESPONDENT

DISRUPTION to industry and commerce in South Wales is independent general haulage feared as a result of an all-out strike by local lorry drivers due to start this morning.

The action was decided at a mass meeting of members of the Transport and General Workers Union in Bridgend on Saturday night in an effort to break the deadlock in pay negotiations.

The strike call involves some 2,500 lorry drivers employed by the union. The employers offer is 10 per cent only as a further supplement to the three-year-old basic wage of £40 for a 40-hour week.

It seems that companies employing about 1,000 drivers have agreed to the union's claim. Mr. Hubert Hewitt, Swansea branch secretary of the TGWU, said the employers in other parts of Britain have accepted the union's demand for consolidation.

Drop age bars, Civil Service urged

By Our Labour Correspondent

THE CIVIL SERVICE yesterday urged to drop immediately its policy of applying age barriers on entry to executive officer posts.

The plea was made by Lady Howe, deputy chairman of the Equal Opportunities Commission, following a recent tribunal decision that the Civil Service Department's policy of requiring all applicants for direct entry at executive officer level to be less than 28 years old constituted unlawful discrimination against women.

The department and the Civil Service unions have been given until 1980 to develop a non-discriminatory method of recruitment.

Lady Howe said that the aspect of the judgment—which she described as "one of legal milestones on the road to equal opportunities for women"—caused the commission considerable concern. The department seemed unready to make start in changing the rules, she was continuing to use discriminatory age limits in advertisements.

"The Civil Service Department are dragging their feet instead of trying to fulfil the spirit of the Government's own legislation," she called on the department and unions to agree "a major gesture of goodwill" to drop age barriers immediately.

GEC

G.E.C. and Vickers

Special announcement

G.E.C. and Vickers, former joint owners of British Aircraft Corporation (Holdings) Limited, wish to advise their shareholders that the figure mentioned by the Minister for Industry of £6.1M. as a preliminary payment on account of compensation for the nationalisation of BAC was not negotiated with them and cannot be in any way regarded as related "to the provisional valuation placed on each company," which Lord Winterbottom for the Government promised in a statement in the House of Lords on 17th November, 1977.

The 1976 accounts of BAC show that the company's outstanding orders were in excess of £1,000M., its sales £483M., including exports of £270M., and profits before tax of £40M.

A statement that the Minister for Industry, Mr. Gerald Kaufman made in Parliament "that the payments authorised are derived from a preliminary view of the Government's likely negotiating positions" would appear to indicate an attempt at confiscation rather than nationalisation based on fair and reasonable compensation.

Shareholders may be assured that G.E.C. and Vickers will pursue to the limits that the law allows fair and reasonable compensation for their dispossessed shareholders.

Issued jointly by:

The General Electric Co. Limited,
1 Stanhope Gate, London W.1.

Vickers Limited,
Millbank Tower, London S.W.1.

IN BRIEF

Regional aid warning

The European Economic Community will be warned to-day not to ignore the social and economic problems of declining industrial areas in outwardly prosperous regions.

Councillor Jack Smart, chairman of the Association of Metropolitan Authorities, will outline the case for parts of London and the West Midlands to receive aid from the European Regional Development Fund. He will tell a Bordeaux conference of European local authorities that EEC aid should be directed to areas in greatest need to meet specific problems.

Reflation doubts
The financial outlook in the U.K. should continue to improve for some months, though the odds of the coming reflation and the performance of industry could cause problems, Dr. David Lamax, economic adviser to National Westminster, writes in the bank's economic assessment, published to-day.

Swindon scheme
A consortium of contractors has been formed to carry out a £30m. housing, industrial and commercial development scheme in Swindon. Edwin Z. Bradley of Swindon, Barratt Developments and Costain Homes have been granted outline planning permission to start development at West Lea Down. The development will involve more than 450 acres.

Gas request

The domestic gas price in Northern Ireland is two to three times higher than in the rest of the United Kingdom, according to the National Consumer Council, which has written to Mr. Roy Mason, the Northern Ireland Secretary, calling for the early construction of a natural-gas pipeline from Scotland to Ulster.

Bill criticised

The definition of estate agency in the Estate Agents Bill which is to have its second reading on Friday, goes far beyond the declared purpose of the proposals, says the Consultative Committee of Accountancy Bodies.

Dfls. 60,000,000.—
6½% Guaranteed Bearer Notes 1972
due 1976/1979

MICHELIN INVESTMENT
HOLDING COMPANY LIMITED
Bermuda

Third annual redemption instalment
(Redemption Group No. 2 and No. 1
fell due on March 15, 1976 and
March 15, 1977 resp.)

As provided in the Terms and Conditions
Redemption Group No. 3, amounting to
Dfls. 15,000,000.—, has been drawn for
redemption on March 15, 1978 and
consequently the Note which bears number 3
and all Notes bearing a number which is 4,
or a multiple of 4, plus 3 are payable as from

March 15, 1978

at
Algemeene Bank Nederland N.V.
(Central Paying Agent)
Amsterdam-Rotterdam Bank N.V.
Bank Mees & Hope N.V.
Plesson, Hekking & Plesson N.V.
in Amsterdam;
Lazard Frères & Co
in Paris;
Swiss Credit Bank
Algemeene Bank Nederland in der Schweiz AG
in Zurich;
Algemeene Bank Nederland (Genève) S.A.
in Geneva;
Kredietbank S.A. Luxembourgaise
in Luxembourg.

January 23, 1978.

NORTH SEA OIL Cuts risks on rigs

VEL MEANS of providing ant protection on board the North Sea platforms in the event of a blowout is provided by Rig Design Services, a group, which in the light of recent Norwegian incident will need to underline the need for operators to be able to rely on other emergency measures than those in proximity to the blowout, or that have to be by sea or air.

Landby Offshore Systems is a line of giving immediate and flooding of the jacket well bay areas to keep down pressures, thus securing the containment capability of the wellheads and maintaining structural integrity of the form.

Whatever may have caused the worst, the basic problem is immediate release of hydrocarbons at high pressure and temperature and thus in an inflammatory state. What more, where ordinary fires are to exhaust the sources of the energy, a blowout just goes on.

Developers of the proved SOS point out that because heavy capital investment, more fire-fighting vessels are required as multi-purpose units could be many miles away in an emergency. A U.S. submersible fire fighting unit costs \$40m, and doubles a diving support vessel. At the same time, the latter would be more than seven knots in foot seas.

ut in the North Sea, during ter, seas are almost continually above ten feet.

ould there be a fire, it ears almost certain that ore the vessel could get to rig, it would have caused extensive damage had been e to the field—as happened

to one platform in the Gulf of Mexico.

Another solution, i.e. to pump large volumes of water on to the platform, typically at rates of 180 tonnes per minute, could well precipitate disaster on a damaged platform by overloading it to collapse.

At the same time, the water could do irreparable damage to the electrical, electronic and other equipment on board.

The SOS system guarantees continuous operation by having its power source off the rig—on an installation built for the purpose, or a vessel or again on a secondary platform connected to the protected unit and used for accommodation, etc.

It would drive submersible pumps on the rig legs installed so that the water intakes are well below sea level.

The pumps would be retrievable for maintenance and provision made for delivery water. These would normally be oil dispensers which would be pumped over well heads and platform.

The remote power generating unit would be linked by separate cables to each pump and the piping layout would be designed to suit the particular platform, giving complete drenching of the most critical areas. Floors in the cellar deck would be designed to provide water run-off and guidance to other important but less critical areas.

Developers say the cost of their system is small compared with that of a specially built fire-fighting vessel. SOS was originated by Offshore Emergency Systems in conjunction with the big Mannesmann Group.

Rig Design Services of Portland House, 4 Cl. Portland Street, London W1N 5AA (01-637 7591) have been retained by OES to carry out development and marketing of SOS in the U.K. Patents are pending.

MATERIALS More active filter

SPECIFICALLY for effluent and age treatment, an injection aided plastic filter medium has been launched by Aclar International.

or use in percolating or trick filters, gas washing or sorption towers, and related systems, the random packing material is comprised of sintered polyethylene joined to form an open spheroid. It is resistant to crushing, and the sintered edges interlock to provide stability and to distribute the load of the filter bed.

Called Biofil, the material is self-distributing in filter beds or towers. It is stated to be more efficient than the conventional gravel, and this factor can be used either to reduce the total volume of the filter bed, or to increase its loading.

More from the maker at Hawthorne Road, Shoreham, Sussex RH10 2QR (0293 38271).

CONTRACTS AND TENDERS

PEOPLE'S DEMOCRATIC REPUBLIC OF YEMEN
INVITATION TO TENDER

The Government of The People's Democratic Republic of Yemen (PDY) expects to enter into a loan Agreement with the Kuwait Fund for Arab Economic Development in participation towards the cost of construction of Rihan Airport near the City of Mukalla.

Qualified International Contractors are invited to bid for the construction of the Airport.

Tender Documents can be obtained as of 1st of February, 1978 against a non-refundable charge of J.S.300 (U.S. Dollars Three Hundred) from:

Civil Aviation Department,
Ministry of Communications,
Aden, P.D.R.Y.

from: Dar Al-Handasah Consultants (Shair & Partners)

London: 91 New Cavendish Street, London W1 M7FS England

Beirut: Verdun Street, Dar Al-Handasah Bldg., P.O. Box 7159, Beirut, Lebanon.

Tender Documents should be simultaneously returned duly completed to The Secretary, Central Tenders Board, Ministry of Finance, Aden, P.D.R.Y. in/or before April 15, 1978 and as instructed in the Tender Documents.

AIR TRANSPORT STUDY

The Azorean Regional Government is soliciting proposals from qualified firms for the conduct of an in-depth air transport sector study, including a current assessment and the development of recommendations concerning the future development of air transportation policies, plans, facilities and services required to meet the needs of the Azores archipelago for safe, economical and reliable civil air services to, from and within the Azores. The study will encompass all facets of civil air commerce, passengers, cargo, express and mail, and will include consideration of all required facilities and services accomplished by either the governmental or private sector, scope estimated at 30 man-months. Proposals due February 28, 1978.

Interested firms may obtain a copy of the request for proposals from:

Presidência do Governo Regional dos Açores
Departamento Regional de Estudos e Planeamento
Rua de Jesus, 177
ANGRA DO HEROISMO — Terceira
AÇORES

COMPUTING Control in a restaurant

INTEGRATING CASH control and management accounting in restaurants is the aim of AM Documentor, a range of systems being introduced by Addressograph Multigraph.

at Hotel Olympia, London, January 25 to February 1.

Basically a point-of-sale mini-computer, the system is claimed to eliminate much of the human fallibility which currently loses money for restaurant operators.

It remembers menu items and prices, performs arithmetic, applies taxes, and accounts for cash. It maintains an inventory record, and even monitors employee time-keeping.

One system has a central master terminal. This is a keyboard/display unit which may be used in a stand-alone situation or can be linked to up to five remote terminals. It interfaces with a tab printer to write bills, for example, a bar environment, this type of system can be used to control open accounts while detailing each drink round order.

In an alternative system, the master unit works with five remote scanner terminals. These collect order information from pencil marks on preprinted menu forms.

The company says the systems can save the restaurant staff a lot of bother in trying to memorise prices of codes, they compute charges quickly and accurately, and provide for management a range of information concerned with cash, stock control, sales reporting, and other analyses, all the touch of a key.

Details from the maker, Maylands Avenue, Hemel Hempstead, Herts., HP2 7ET (0442 2251).

Fast and quiet

PRINTING terminal 6338 from Data Recording Instrument Company, for receive only or keyboard send/receive duties, is able to receive serial asynchronous data at speeds up to 9600 baud.

Quiet enough for operation in offices, it prints lines of up to 132 characters formed on a 7x13 dot matrix. Paper handling is by pin-feed traction mechanism, adjustable for paper widths from four to 18 inches. Up to 120 sheets of 12 nationalised and private forms can be loaded.

The whole of the printing action is microprocessor controlled and is bi-directional, obviating the need for carriage return after each line.

Character sets (64 and 96) can be provided in several nationalised and private forms, and also included.

More from the company at Hawthorne Road, Shoreham, Sussex RH10 2QR (0293 38271).

TELEVISION Better pictures in prospect

IT NOW seems very likely that within the next few years digital recording of sound and pictures, at any rate within the professional broadcasting organisations, will become the norm.

Latest advance is by IBA engineers in the U.K. who have demonstrated what is claimed to be the first digital video tape recording system with one inch tape at relatively low speed. It follows only a couple of months after a similar announcement from the BBC and 3M concerning digital sound recording.

Main advantage is the same in both cases and is analogous with the benefits obtained by pulse code modulation (pcm) in the telephone line transmission of speech, now well established.

Essentially the audio or video waveform is converted into pulses which uniquely describe the momentary amplitude of the signal. The pulses go on to the tape and on playback are processed in the opposite sense to restore the analogue waveform.

The point about both pcm and digital recording is that the signals cannot be degraded by picking up noise because they can always be re-constituted exactly, leaving noise behind each time.

The achievement is important for broadcast work where the major proportion of the total picture degradation is still accounted for by analogue video tape recorders (VTRs).

CONFERENCE Sun power in Bahrain

NOBEL PRIZE winner Sir George Porter of the Royal Institution is to be a speaker at the Solar Technology Conference to be held in Bahrain from April 24 to April 27, 1978.

The conference is associated with the Gulf's first solar technology exhibition, Soltech 78.

Other speakers include Dr. L. O. Harwig of the U.S. Department of Energy and Mr. Andre Riachard of the French National Centre for Telecommunications Studies.

The French and the Americans are strong rivals in solar technology.

Regional speakers include Dr. A. Kettani of the University of Petroleum and Minerals in Saudi Arabia, Dr. M. A. S. Malik of the Kuwait Institute for Scientific Research, Dr. A. Sayigh of Riyadh University and Dr. S. Vojdani of the Materials and Energy Research Centre in Iran.

Companies who have already confirmed their participation in the exhibition include Exxon, Shell, BP, Esso, Elf, Elf Aquitaine, Elf Petroleum, Elf Chemicals, Elf Energy, Elf Services, Elf Transport, Elf Logistics, Elf Finance, Elf Insurance, Elf Real Estate, Elf Construction, Elf Engineering, Elf Consulting, Elf Training, Elf Education, Elf Research, Elf Development, Elf Innovation, Elf Creativity, Elf Imagination, Elf Inspiration, Elf Motivation, Elf Determination, Elf Perseverance, Elf Persistence, Elf Endurance, Elf Stamina, Elf Vigor, Elf Energy, Elf Power, Elf Strength, Elf Force, Elf Might, Elf Power, Elf Energy, Elf Power, Elf Strength, Elf Force, Elf Might.

COMMUNICATIONS Improving internal links

INTERCOM EQUIPMENT that will give full voice-switching with intercommunication for up to six locations can provide convenient internal links for offices, hotels, showrooms, etc. without the need for a central exchange.

Teletronics describes this as a "superselective" system in which all six stations are masters, each able to initiate conversations with any other. The stations provide hands-free conversation and one-touch operation.

When a master station calls, the recipient can answer immediately without the need to depress a button or turn a switch.

PROCESSES Evaporative coolers

TO MAXIMISE the efficiency of heat transfer, the Microcooler, a range of evaporative coolers, has been developed by Teletronics.

The method and machinery has been under development for 25 years, and Liverpool University has been involved in tests of its products. Later, investigators have reported that maize digestibility can be improved by 6.5 per cent, and that of barley by 4.5 per cent, and temperature with a control accuracy of plus or minus one part in the last digit (absolute accuracy is dependent on the thermometer).

Up to five control channels can be fitted, for a range of temperatures from -199.9 to +2500 degrees C (depending on choice of thermometer).

More from the maker at Industrial Estate, St. Ives, Huntingdon, Cambs., PE17 4LU (0450 63884).

Better use of feeds

A BLAST of infra-red radiation is used in a cooking process primarily for grains which increases their digestibility to such an extent that feed costs could be reduced typically by about 30 per cent.

The process has been called "micronising" and it consists in exposing the grains on a conveyor belt to a battery of 48 infra-red heaters which produce a 70 per cent increase in their output as infra-red.

More from the maker at Northallerton (0609) 5391.

SAFETY Watchdog for ships

SIEMENS has developed a micro-computer-based alarm and monitoring system called Simos 31 aimed at both conventional ships and liquid gas carriers.

Able to monitor over 2,000 measuring points for temperature, pressure flow and similar quantities, the system produces information about trends as well as limit values and has a continuous self-checking ability that will report any equipment malfunction within the system itself.

Alarm announcement can be by conventional panel lamps, by cathode ray tube display or by chart recording. Alarms and trends can be duplicated at key points in the vessel.

Simos 31 is able to monitor sensors with either analogue or digital outputs and consists basically of a central station with one or more substations. Each substation is mounted near to its sensors to take information and process the collected data for onward transmission in serial mode to the central control station over four wire links.

Heart of the system is the company's 210 microcomputer, consisting of processor, internal clock to peripherals and sensors, and memory. Programs—to meet a particular vessel's requirements—are held in programable read-only memory while variable data including measured values and adjustable limit information are held in a random access store which is battery buffered to retain data even when the system has been shut down.

More from Siemens House, Windmill Road, Sunbury-on-Thames, Middlesex TW16 7HS (09327 55691).

thursley
DIRECT
GAS FIRED
SPACE
HEATING
Send for details
Ripon Road, Harrogate, N.Yorks.
Tel. 01511 57852

HANDLING Picks out and places components

SPECIALLY DESIGNED for use with plastic injection moulding machines, three new robots have been added to the range of six machines already made by Star Seiki of Japan.

Pneumatically operated, these mechanical handling devices can be installed on injection moulders with capacities ranging from 15 to 1800 tons.

Sometimes referred to as a "pick-and-place" machine, the robot handling aid picks the plastic component out of the moulding machine, and places it either within easy reach of the operator or passes it to a secondary automatic operation. Movement of the robot is controlled by connections to the injection moulder, and among the advantages claimed are reduced cycle time and labour costs.

A range of conveying equipment is available to operate in conjunction with the robot which can be equipped with suction units, pressure cylinders and finer cylinders.

Marketing in the U.K. is by Cole Equipment, 7 Arndale, Chichester, Dorset BH23 3TB (02015 0711).

Controlling heat

LATEST VERSION of a digital temperature controller and programmer developed by Westgate Engineers (1978) for a range of vacuum furnaces is to be marketed as a separate product.

Major features are a programmable rate of temperature rise and fall which can be set to run over a period of several hours; a dwell time at temperature; an indication of elapsed time; and a four digit set temperature with a control accuracy of plus or minus one part in the last digit (absolute accuracy is dependent on the thermometer).

Up to five control channels can be fitted, for a range of temperatures from -199.9 to +2500 degrees C (depending on choice of thermometer).

More from the maker at Industrial Estate, St. Ives, Huntingdon, Cambs., PE17 4LU (0450 63884).

GOVERNMENT OF MAURITIUS
Ministry of Agriculture and Natural Resources
and the Environment

Bulk Sugar Terminal
— Port Louis

POWER TRANSFORMERS
CONTRACT NO. 17D

Tenders closing at 1.30 p.m. on Wednesday, 29th March, 1978, are invited for the following works for the Bulk Sugar Terminal at Port Louis, Mauritius, in accordance with the Specification and General Conditions of Contract for Contract No. 17D.

The Contract is for the design, manufacture, testing, packing, delivery, installation and commissioning of two (2) oil-immersed power transformers, each rated 50 MVA, 12 kV/110 kV, 50 Hz, 3 phase, 3 winding, with tap changer, and with the following specifications:

1. Two 50 MVA, 12 kV/110 kV, 50 Hz, 3 phase, 3 winding, with tap changer, and with the following specifications:

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PLANT & MACHINERY SALES

Description	Price	Telephone
8 BLOCK (400 mm) IN LINE, NONSLIP WIRE DRAWING MACHINE in excellent condition 0/2000ft/min variable speed 10 hp per block (1968).	P.O.A.	0902 42541/2/3 Telex 336414
24" DIAMETER HORIZONTAL BULL BLOCK by Farmer Norton (1972).	P.O.A.	0902 42541/2/3 Telex 336414
ROTARY SWAGING MACHINE by Farmer Norton (1972).	P.O.A.	0902 42541/2/3 Telex 336414
SLITTING LINE 500 mm x 3 mm x 3 ton capacity.	P.O.A.	0902 42541/2/3 Telex 336414
TWO VARIABLE SPEED FOUR HIGH ROLLING MILLS Ex. 6.50" wide razor blade strip production.	P.O.A.	0902 42541/2/3 Telex 336414
MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.	P.O.A.	0902 42541/2/3 Telex 336414
1974 FULLY AUTOMATED COLD SAW by Noble & Lund with batch control.	P.O.A.	0902 42541/2/3 Telex 336414
1970 CUT-TO-LENGTH LINE max. capacity 1000 mm 2 mm x 7 tonne coil fully overhauled and in excellent condition.	P.O.A.	0902 42541/2/3 Telex 336414
1945 TREBLE DRAFT GRAVITY WIRE DRAWING MACHINE by Farmer Norton 27" x 29" x 31" diameter drawblocks.	P.O.A.	0902 42541/2/3 Telex 336414
STRIP FLATTEN AND CUT-TO-LENGTH LINE by A.R.M. Max. capacity 750 mm x 3mm.	P.O.A.	0902 42541/2/3 Telex 336414
9 BLOCK WIRE DRAWING MACHINE and 1000 lb spooler—non slip cumulative type with double clerd 22" dia. x 25 hp draw blocks.	P.O.A.	0902 42541/2/3 Telex 336414
3 CWT MASSEY FORGING HAMMER pneumatic single blow.	P.O.A.	0902 42541/2/3 Telex 336414
9 ROLL FLATTENING MACHINE 1/7000 mm wide.	P.O.A.	0902 42541/2/3 Telex 336414
7 ROLL FLATTENING MACHINE 965 mm wide.	P.O.A.	0902 42541/2/3 Telex 336414
COLES MOBILE YARD-CRANE 6-ton capacity lattice jib.	P.O.A.	0902 42541/2/3 Telex 336414
16 HM TO 28 MM ROD STRAIGHTEN and cut to length with flying shear and capstan for handling 2 ton steel coil.	P.O.A.	0902 42541/2/3 Telex 336414
RWF TWO STAND WIRE FLATTENING AND STRIP ROLLING LINE, 10" x 8" rolls x 75 hp per roll stand. Complete with edging rolls, turks head flaking and fixed reeler, air gauging etc. Variable line speed 0/750ft/min. and 0/1500ft/min.	P.O.A.	0902 42541/2/3 Telex 336414
NARROW STRIP STRAIGHTENING AND CUT-TO-LENGTH MACHINE (1973) by Thompson and Munroe.	P.O.A.	0902 42541/2/3 Telex 336414
ACME GRIDLEY (BSA) 6 SPINDLE AUTOMATIC 21" rebar and not used since. Will turn and index to makers limit.	P.O.A.	0902 42541/2/3 Telex 336414
WICKMAN 31 SINGLE SPINDLE AUTOMATIC. Extensive equipment. Excellent condition.	P.O.A.	01-928 3131 Telex 261771
VICKERS 200 TON POWER PRESS. Bed 40" x 36". Stroke 8". New cond.	P.O.A.	01-928 3131 Telex 261771
200 TON PRESS BRAKE 8' x 1' by Sedgewick. Air brake. air clutch light gauge. Excellent condition.	P.O.A.	01-928 3131 Telex 261771
MACHINING CENTRE. Capacity 5 ft. x 4 ft. x 3 ft. 5 axes, continuous path. 51 automatic tool changes. 5 tons main table load. Main motor 27 hp. Had less than one year's use and in almost new condition. For sale at one third of new price.	P.O.A.	01-928 3131 Telex 261771
CINCINNATI HOR. MILL 315. Table 68" x 15" 16-1600 rpm. Rebuilt.	P.O.A.	01-928 3131 Telex 261771
CINCINNATI CYLINDRICAL GRINDER. Model NDO. 14" dia. x 31". automatic cruing. Excellent.	P.O.A.	01-928 3131 Telex 261771
HEAVY DUTY LATHE—DEMOOR 38" dia. x 10 feet 4" hollow spindle. 10-710 rpm. 27 HP. Excellent.	P.O.A.	01-928 3131 Telex 261771
WICKMAN 21" 4 SP AUTOMATICS. 1961 and 1963. Excellent condition.	P.O.A.	01-928 3131 Telex 261771
COLD HEADERS BY NATIONAL 1" and 1" DSSD. Excellent.	P.O.A.	01-928 3131 Telex 261771
INTERNAL GRINDING—BRYANT Type 1460 60" swing. Excellent.	P.O.A.	01-928 3131 Telex 261771
LUMSDEN VERT. SPINDLE GRINDER. Table 60" x 18". Excellent cond.	P.O.A.	01-928 3131 Telex 261771
LUMSDEN VERT. SPINDLE GRINDER. 91MLT. Retractable Table 36" dia. Excellent.	P.O.A.	01-928 3131 Telex 261771
BUTLER 26" SUPER SHAPER.	P.O.A.	01-928 3131 Telex 261771
BURGMASER 4 SP TURRET DRILL 11" dia. New condition. Excellent.	P.O.A.	01-928 3131 Telex 261771
CHURCHILL RING SURFACE GRINDER. 24" dia. Magnetic chuck. Excellent cond.	P.O.A.	01-928 3131 Telex 261771
DYNACAST AUTOMATIC DIECASTER. Capacity 33cu. ins. Max. weight 1.75 ozs.	P.O.A.	01-928 3131 Telex 261771
H.M.E 100 TON KNUCKLE TYPE PRESS Type K100 stroke 14". Bed 12" x 15". S.P.M. 70. Air clutch.	P.O.A.	01-928 3131 Telex 261771
250 TONS KNUCKLE PRESS. Craig & Donald. Model K18. Stroke 2". Bed 17" x 18". S.P.M. 40. Excellent.	P.O.A.	01-928 3131 Telex 261771

WANTED

MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.

0902 42541/2/3
Telex 336414

FT GROCERY PRICES INDEX

Supermarket war cuts increase

BY DAVID CHURCHILL

THE RATE of increase in the cost of the Financial Times grocery basket dropped this month, after sharp rises in the previous two months.

The High Street price war kept the rise in the January price index to only 1.91 points (to 268.33), a rise of 0.7 per cent.

In each of the previous two months the rate of acceleration was 1.6 per cent.

In spite of the slower rate of price rises, the index reached an all-time high since its launch in 1971. The year-on-year rise, however, dropped from 8.8 per cent, to December to 6.9 per cent in January.

The FT Grocery Prices Index is not seasonally adjusted, so that this month's rise owes much to the increase in fruit and vegetable prices usual at this time of year. Potatoes, cabbages and lettuces were all dearer, although the increases were mitigated by slight falls in tomato, apple and cauliflower prices.

Much of the overall drop in price increases was attributable to the widespread coffee price cuts made earlier in the month by most big supermarkets, as their stocks of higher-priced coffee were exhausted.

The general drop was 20p for a four-ounce jar of instant coffee, pushing that sector of the basket down almost a full eight points. The slow-down in price rises would have been more marked but for the effect of the extra 1p put on a pint of milk at the beginning of the month, bringing the official selling price to 12p. This forced the dairy sector of the index up by more than five points to 148.82.

As the FT shoppers monitor the same goods in the same shops each month, cheaper own brands recently introduced by some shops are not reflected.

The outlook for a further response to Tesco's "Checkmate" slowing down in price rises in campaign. Other supermarkets the shopping-basket next month are likely to follow suit.

The Financial Times Grocery Price Index is copyright and earlier this month Sainsbury's announced its "Discount 78" used in any way without company price-cutting campaign in sent.

FINANCIAL TIMES SHOPPING BASKET

	January 1978	December 77
Dairy Produce	148.92	143.77
Sugar, tea, coffee, soft drinks	86.92	94.93
Bread, flour, cereals	93.42	92.36
Preserves and dry groceries	28.73	29.35
Sauces and pickles	15.03	14.85
Canned goods	49.85	49.18
Frozen foods	40.87	41.95
Meat, bacon, etc. (fresh)	183.37	180.64
Fruit and vegetables	86.27	82.14
Non-foods	59.61	58.23
Total	793.05	787.40

INDEX: 268.33

1971: Jan. 100; Mar. 101.09; April 102.73; May 105.75; June 108.00; July 107.24; Aug. 105.40; Sept. 106.26; Oct. 104.35; Nov. 105.46; Dec. 108.26.

1972: Jan. 109.18; Feb. 109.10; Mar. 109.24; April 108.04; May 109.34; June 115.97; July 111.97; Aug. 113.40; Sept. 112.14; Oct. 113.15; Nov. 111.48; Dec. 114.49; Jan. 114.72; Feb. 114.72; Mar. 114.72; Apr. 114.72; May 114.72; June 114.72; July 114.72; Aug. 114.72; Sept. 114.72; Oct. 114.72; Nov. 114.72; Dec. 114.72.

1973: Jan. 117.54; Feb. 117.25; Mar. 120.53; April 122.80; May 125.57; June 128.81; July 127.64; Aug. 126.59; Sept. 129.39; Oct. 132.83; Nov. 135.83; Dec. 138.26.

1974: Jan. 141.41; Feb. 141.52; Mar. 142.66; April 143.23; May 143.23; June 142.64; July 145.17; Aug. 147.97; Sept. 146.22; Oct. 145.25; Nov. 147.6; Dec. 150.5; Jan. 156.39; Feb. 159.15.

1975: Jan. 162.84; Feb. 167.77; Mar. 173.50; April 178.49; May 183.41; June 193.02; July 188.45; Aug. 189.23; Sept. 186.64; Oct. 189.79; Nov. 194.78; Dec. 201.90.

1976: Jan. 208.33; Feb. 211.81; Mar. 214.60; April 222.43; May 226.78; June 222.82; July 216.71; Aug. 221.34; Sept. 230.34; Oct. 237.8; Nov. 241.53; Dec. 244.82.

1977: Jan. 251.03; Feb. 253.96; March 256.27; April 258.92; May 263.34; June 266.58; July 258.46; Aug. 256.46; Sept. 256.81; Oct. 257.98; Nov. 262.10; Dec. 264.42.

1978: Jan. 268.33.

APPOINTMENTS

New Board members for Plessey

Mr. Alastair Frame, deputy chief executive of Rio Tinto-Zinc Corporation Limited, Mr. Raymond Pennock, a deputy chairman of ICI, and Mr. Frank Chorley, managing director of Plessey Electronics Systems, are to join the main Board of the Plessey Company.

Mr. Frame and Mr. Pennock will serve in a non-executive capacity. Mr. Chorley will continue as a full-time executive.

Mr. Frame, 48, has been a deputy chief executive of the RIZ group since last January. Mr. Pennock, 57, became a deputy chairman of ICI in February, 1975. He was appointed chairman of the agricultural division in 1968 and joined the ICI Board in 1972. Mr. Chorley, 51, was appointed managing director of Plessey Electronics Systems in June, 1976. He joined Plessey as managing director of the avionics and communications division in March, 1974 from the GEC group of companies where he had been director and general manager of the transmission division of GEC Telecommunications.

Mr. R. S. Haddow has been appointed to the Board of the BURMAH OIL COMPANY. Formerly president of Amoco Shipping Inc., Mr. Haddow became shipping adviser to the Burmah group in April, 1973. He will retain his existing responsibilities as chief executive of Burmah Oil Tankers and president of Burmah Oil Shipping Inc.

Mr. R. L. E. Lawrence, vice-chairman of the British Railways Board, is to become chairman of BRITISH TRANSPORT HOTELS to succeed Mr. L. Farrimond, who is giving up the post of part-time chairman on February 25, but will continue as an adviser, particularly on overseas development.

BRENT CHEMICALS INTERNATIONAL has made the following appointments which arise from a reorganisation of its operating companies into four product-based divisions: Ardros, Metal Finishing, Food Beverage and Institutional; and General.

Mr. H. W. Cross continues as group managing director and chief executive. Mr. H. A. Holden becomes deputy group managing director and chairman of Ardros division with Mr. K. M. Jacobsen as deputy chairman, Ardros. Mr. D. James has been made deputy chairman, Metal Finishing, and remains managing director of Pyrene Chemical Services. Mr. C. Abernethy is its deputy chairman. Mr. C. R. Gulliver has been appointed chairman General. Dr. K. J. Ridgwell becomes corporate technical manager and Mr. E. F. Woodhouse continues as corporate planning manager.

The appointments do not involve any changes in the composition of the main Board.

Sir Edwin Leather has joined the Board of RICHARDS MELLING, Canadian associate of Hogg Robinson Group.

Mr. L. F. Bradbury has been appointed sales director of WRAGBY PLASTICS, a member of the McKee Group.

Mr. Richard M. Holloway, a Board member and general manager, has been appointed managing director of CHEMCO EQUIPMENT FINANCE, the U.K. leasing and asset financing subsidiary of Chemical Bank, New York.

Mr. Peter Wynn, head of information division, BRITISH BROADCASTING CORPORATION, is to take up the post of editor, news and current affairs, radio, which will co-ordinate the output of the separate radio news and current affairs departments.

having overall editorial responsibility for both.

Mr. R. W. Watson has been selected as director of BA PERKINS LIMITED, a subsidiary of Baker Perkins Holdings.

Mr. H. W. Cross continues as group managing director and chief executive. Mr. H. A. Holden becomes deputy group managing director and chairman of Ardros division with Mr. K. M. Jacobsen as deputy chairman, Ardros. Mr. D. James has been made deputy chairman, Metal Finishing, and remains managing director of Pyrene Chemical Services. Mr. C. Abernethy is its deputy chairman. Mr. C. R. Gulliver has been appointed chairman General. Dr. K. J. Ridgwell becomes corporate technical manager and Mr. E. F. Woodhouse continues as corporate planning manager.

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Mr. R. A. Rowbotham becomes chairman of the BOTHAM INSURANCE GROUP, the retirement fund of that group. He succeeds Mr. G. W. Innes, who retired on March 31.

Mr. R. E. J. Garner has been appointed to the Board of GARTONS. He is managing director of Peter Darlison Partners, a subsidiary. Mr. Blyth is now company secretary of Gartons in succession to J. Sellers, who has transferred to other activities within the group.

Mr. R. Perkins, managing director of Ransomes and Rapier, has been elected president of the FEDERATION OF MANUFACTURERS OF CONSTRUCTION EQUIPMENT AND CRANES second year.

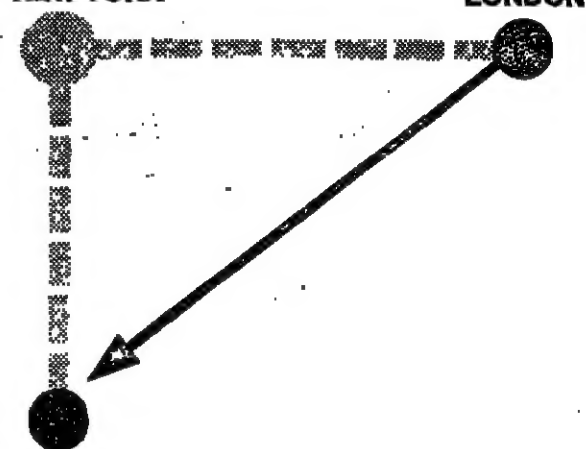
Mr. Julian B. Mueller has been appointed president and executive director of TR AMERICA CHEMICALS INC. of New York, a subsidiary of Simon-Tri-Ing, London.

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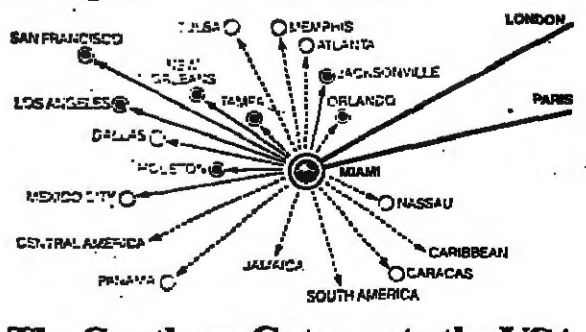
National has a 95% on-time record across the Atlantic to Miami—the perfect place to make a short stopover and take the sun-drenched cure for jetlag.



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(Redemption Group No. 1
having fallen due on March 15, 1977)

As provided in the Terms and Conditions
Redemption Group No. 4 amounting to
Dfls 15,000,000 has been drawn for redemption
on January 16, 1978 and consequently the Notes
belonging to this Redemption Group are
payable as from

March 15, 1978

at
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(Central Paying Office)
in Amsterdam
and
Banque Générale du Luxembourg S.A.
in Luxembourg.

January 23, 1978

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Building and Civil Engineering

French Kier tots up nearly £15m.

INSTRUCTION of an extension to the north and west of Heathrow Airport at a cost of £15m. is to be undertaken by W. and C. French, a member of the French Kier group. This is the largest of several contracts awarded to the group totalling nearly £15m.

The hangar extensions will be 105 by 38 metres with an overall height of 31 metres and will be plant rooms, offices for cranes and other services. The work will take years.

W. and C. French is also to build three blocks of flats at the site of the former Heathrow Airport, for the Greater London Council. Value of this contract is £35,536.

Charles Band and Son has won a £24m. contract from the Tyne Wear Passenger Transport Authority for the construction of James Station, Newcastle.

2½m. orders for Bowey

CONTRACTS worth £2½m. are to have been won so far by the Bowey Group.

Major jobs include the construction in Crook Co. Durham, 37 dwellings for Wear Valley Water Council (£498,000), extension of a telephone exchange in Keston, Newcastle upon Tyne (£21,000) and a housing development in Boulmer, Northumberland.

Homes in Scotland

HOUSES at Rosemarkie, Ross and Cromarty District Council and at Banchory, near Inverness, are to be built under contracts worth over £8,000 by Alexander Hall and Partners.

The Rosemarkie contract, valued at £495,000 was awarded

£9m. London office block

A CONTRACT valued at over £9m. for the construction of a nine storey office block and podium in Lower Thames Street, London, E.C.3, has been awarded to Riggs and Hill Building by Leysen and Company.

Work on the project to be known as St. Magnus House has just begun and will be completed in March, 1980.

Architects are R. Siefert and Partners.

Wimpey at home and abroad

WORK in Trinidad and at Newcastle-on-Tyne will bring in over £5m. to the Wimpey Group over the current year.

George Wimpey (Caribbean) holds the contract for the first phase of a sports complex to be built for the Government of Trinidad and Tobago. This is worth £4.5m.

Phase 1 of the Mucurapo Sports Complex requires the construction of six football courts with ancillaries to meet the needs of the 1978 World Netball Championships.

Newcastle office of George Wimpey is to build six factories for English Industrial Estates Corp. The project is sited at the Middlefields Industrial Estate, South Shields and the contract value is £753,000.

£3m. worth to Miller Buckley

THREE contracts with a total value of over £3m. have been awarded to Miller Buckley Construction.

The largest, valued at £1.4m.,

is for warehouses at Dunstable for Brixton Estate.

Refurbishing of offices for Elliott Automation at Camberley, Surrey, is to be undertaken at a cost of £1.1m. and an office building valued at about £500,000 is being constructed for GEC Gas Turbines at Whetstone in north London.

Variety for Laing

THREE sports centres are to be constructed for Leeds City Council by John Laing at a cost of nearly £2m.

Work has already begun on one centre, the Farnville Centre north-east of the city, and it is expected to start soon on the others—the South Hall Sports Centre north of Leeds and the Hunstret Centre south of the city centre.

In Glasgow, Laing is to modernise St. George's Cross Station for the Greater Glasgow Passenger Transport Executive at a cost of £510,000, while, down in the south, at the National Gas Turbine Establishment at Pyestock, near Farnborough, Hants., the company has begun work on a £400,000 extension.

For the London Borough of Lewisham, Laing is completing a housing development which was started by another contractor in Vener Road. This contract is worth £450,000.

Engineering division of John Laing Construction is to carry out two projects to improve Thames tidal defences.

Work has already started on a £1.4m. contract to construct a 1.5km-long Rosherville reinforced concrete capped steel sheet piled flood wall at Creek Hall Road, Northfleet, Kent, with completion scheduled by the spring of 1979.

The second contract, worth £1.4m., is to construct a 2.3km. clay crest wall and a 1.8km. toe leading berm (leag) between Dartford Creek and Greenhithe. Completion is expected before end-1979.

£6m. Tilbury £3m. to Norwest Holst contract in Nigeria

THE OYO State Government in Nigeria has awarded Tilbury Construction Company (Nigeria) a £6m. contract for the reconstruction of the Mapo-Mole road at Ibadan.

Site of the work is in a densely populated and busy part of the city and qualling of about 2½ km. of road is involved. Work is now starting.

SUBSIDIARIES of Norwest Shopping Centre at Farnborough, Holst England is to construct six sand storage silos for Rodfear National Glass at Monk Bretton, near Barnsley (£400,000), and has several other jobs including awards from Allied Breweries at Burton-upon-Trent (£200,000).

Gibbins Brothers for a coke oven project at Monkton (£400,000) and smaller contracts for Fletcher Holst Soil Engineering has also won two contracts totalling £105,000 in connection with road work to extend the Kingsmead schemes.

Ghana water supply

CEMENTATION Construction has been awarded contracts worth over £2m. by the Ghana Water and Sewerage Corporation.

They form part of a sponsored project by the Canadian International Development Agency and the work will include construction of four reservoirs, a water treatment plant and alterations to two pumping stations.

The sites are at Bolgatanga, Wa and Bawku in the upper region of Ghana.

Cementation is already working on a contract in Ghana for four bridges and total value of work is the country is now over £55m.

Back in the U.K., Cementation has won a series of contracts in the North worth about £1.5m. covering a wide range of activity from further work on the Humber Bridge, anchorages to an aerial mast in the Shetlands.

Construction, they include two- and four-bed houses, and two-bed and one-bed flats. Work on the £1.5m. scheme starts to-day.

The Rushcliffe contract is for the supply of 140 dwellings, and will be completed by January, 1979. It includes one-bed flats, two-bed bungalows and two- and three-bed houses, again of traditional construction.

For Bolton Borough Council it is to build 183 dwellings in the two-bed bungalows and two- and three-bed houses, again of traditional construction.

Street Crumppall Street area. Of traditional construction.

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Offices at Gatwick Airport

A £1.5m. contract for a 4,500 square metres office block at London's Gatwick Airport has been awarded to Taylor Woodrow by the British Airports Authority.

The office block, to be constructed over the international arrivals section, is intended for the airlines that will be starting to operate services at Gatwick over the next few years. The four-storey block will have a reinforced concrete structural frame clad with metal panels and with double-glazed windows.

Completion is due in April 1979. The British Airports Authority is spending about £100m. on rebuilding Gatwick Airport to provide an alternative to Heathrow.

In the north, Taylor Woodrow has been awarded a £1.1m. contract by the North West Water Authority for extensions and modifications in its sewage treatment works at Hawthorn Road, Sale, Cheshire.

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Designing a large coal plant

CONSULTANCY and engineering services contracts for the design of a new multi-million pound coal preparation plant in India have been awarded to a Day International company. Head Wright-on Process Engineering of Thornaby, Cleveland, by Tata Iron and Steel Co. (India).

The design order, worth £300,000 and won against strong German competition, incorporates plant and equipment to treat 1.5m. tonnes of run of mine coal per year. Approximately 1m. tonnes of coking coal per year will be produced by the USM dense medium cyclone and froth flotation process and a further 500,000 tonnes of power station fuel per year will be produced as a secondary product. The products will be transported by an overhead rail system to a rapid loading bunker installation 6 kilometres away from the plant.

Head Wright-on Process Engineering of Thornaby, Cleveland, by Tata Iron and Steel Co. (India).

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Nelson signalled England's expectations well after Trollope and Colls had arrived.

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The Executive's and Office World

EDITED BY CHRISTOPHER LORENZ

THE CONCEPT of management development has been accepted by most U.K. concerns during the last decade or so but executives at Tannoy's factory near Glasgow have started to experiment with the much more novel idea of employee development. So far their scheme seems to be paying off—in terms of both productivity and industrial relations.

Tannoy is best known for its loudspeaker systems but also for hi-fi equipment, most of which is exported. In order to meet its long-term expansion plans, it moved its manufacturing operations from London to Coatbridge, in the heart of Scotland's industrial belt, less than three years ago. And the move gave the company the opportunity to take a completely different approach to the management of its workforce, which it had been wanting to do for some time.

The key factor in Tannoy's new philosophy—which is home-grown, though similar to that of its U.S. parent, Harman International—is that its 200 employees should take as much responsibility as possible for their own work, their own careers and their own day-to-day organisation. This approach has the full support of the union, which represents the entire workforce. The union would like to see similar systems encouraged in other companies—“provided the atmosphere were right.”

This principle is put into practice in a number of ways: everyone on the shop floor stamps his or her work so that any errors can be traced back to the individual concerned; employees are brought together to meet major customers so that they can hear exactly what their requirements are. The entire labour force, including managers, is divided into small work groups which meet once a month to discuss all technical and organisational aspects of their jobs; and the company lays great stress on voluntary job mobility—both upwards and downwards—within the organisation.

Mr. Jim Hughes, general manager of the Coatbridge plant and chief architect of what Tannoy calls its work improvement scheme, insists that workday decision-making must be placed with the people who are going to feel the effects

Why the individual approach comes over loud and clear

BY SUE CAMERON

The key factor in Tannoy's new philosophy is that its 200 employees should take as much responsibility as possible for their own work, their own careers and their own day-to-day organisation

of it—the line operators. “We shouldn't have one engineer telling another how he thinks the operators ought to be doing their jobs,” Mr. Hughes says. “It should be up to the operators themselves.”

“When we first came to Coatbridge we made as few rules for employees as possible. We wanted people to make their own rules as they came and joined us. What we are trying to do is to match the growth rate of the structure of the organisation with the growth rate of individuals. This is one reason why we didn't rush out and hire dozens of operators as soon as we arrived.”

The appointment of supervisors provides one example of how this policy works on the shop floor. At the outset the company appointed only one supervisor. It was felt the operators themselves should decide which tasks required supervision and how much of it there ought to be.

Resistance

There was a certain amount of resistance to the idea at first. The operators demanded more supervisors—apparently just on the grounds that they had been used to more supervision in other companies. But the Tannoy management stood firm and insisted that the matter be given some thought. To-day there are more supervisors at the factory, but their number has been carefully worked out and there are still only a few of them.

This principle that employees should be involved in the decisions that affect their jobs is written into Tannoy's union agreement with the Managerial, Administrative, Technical and Supervisory Association—the white-collar section of the General and Municipal Workers' Union. Three other

principles are also written into the agreement. They are fairness, security and individual fulfilment.

Some of the ways in which these principles are intended to manifest themselves are obvious enough: just rewards for the efforts made by employees; no discrimination on the grounds of age, sex, race or religion; high safety standards; and job security.

But the security principle also covers what Mr. Hughes calls “emotional security.” This means that an employee can tell his boss he is wrong without fear of reprimands.

Perhaps the most radical of Tannoy's four principles is the one concerning individual fulfilment. The union agreement defines it as follows: “The principle of individual fulfilment expresses our recognition of the uniqueness of each employee and the wish to provide, as far as possible, the opportunity to use and develop their individualities through their work.”

“In particular, it is important to respect individual needs by the establishment of sufficiently flexible work organisation to allow people to move towards the type of job and style of supervision which they prefer. This implies continuing education and training.”

“It is essential that flexibility is established as a vital characteristic of our organisation and it is agreed that reasonable transfer between all grades is possible, an essential, continuing condition.”

Challenge to traditional beliefs

DEEPLY entrenched attitudes towards job security must be challenged in the interests of easing long-term unemployment, Baroness Sear, Labour life peer and a reader in personnel management at the London School of Economics, told a conference on “manpower in the 1980s” last week.

Lady Sear said the way to increase job opportunities was to make manufacturing industry more efficient and more profitable so that extra money would be available to develop labour-intensive service industries. She added that this would mean putting more resources into manufacturing while at the same time changing certain traditional beliefs and attitudes

—including that on job security. “Anyone who challenges the concept of job security is likely to be labelled a right-wing reactionary,” Lady Sear said. “I do believe that everyone has a right to a job though not necessarily in the particular job he or she is in at a particular time.”

Lady Sear went on to say that employers must resist over-manning and she called for a rougher approach in industry generally. She said, for instance, that failing enterprises should think about switching their area of activities to something completely different.

She cited one case where a carpet factory had gone over to the production of small arms during the Second

World War. The management and workforce remained the same and only a small number of expert advisers had had to be brought in. The switch had been completed within three months.

The one day conference, held in London by the Institute of Employment Consultants, also heard Mr. C. C. Pocock, senior managing director of the Royal Dutch/Shell group sketch two possible scenarios for U.K. employment in the 1980s.

In one there would be a flourishing private sector and a confident public sector, subject to the normal commercial disciplines. Comparable skills would be paid comparably in both sectors, rewards would not be taxed away and they would reflect different levels of skill. The added security and attractive pension arrangements of the public sector might be balanced by forms of profit sharing in the private one.

The other possibility was what Mr. Pocock called North Sea welfare. This would consist of a patchy private sector and a public sector that “would be close to an agency for providing mass employment.” To make this system even “half workable” public sector employees would have to accept lower rewards than people in the private sector. At the bottom of the pile there would be significant numbers of unemployed.

Sue Cameron



Mr. Jim Hughes—general manager of Tannoy's Coatbridge plant and chief architect of the company's work improvement scheme.

job within their own grade. Every effort is made to accommodate employees who want to move, although individuals sometimes have to wait a while for a transfer if there are no immediate vacancies or if they are desperately needed in their current capacity.

Discussion on the technical and organisational aspects of jobs is carried out by about a dozen work groups—one for each manufacturing subsection in the factory. These groups meet once a month in company time and any recommendations they make go to Tannoy's work improvement committee. The committee is made up of representatives from each individual work group, plus four management representatives. It has the power to back work group recommendations or to veto them.

Irritated

The work groups discuss a wide variety of matters from job rotation within grades to whether a TV team should be allowed to come in and film life at the factory. There is a work group for managers as well as for other employees. This has discussed such things as management's response to a demand for better education and training for technicians, and the method of choosing supervisors for the shop floor.

Some employees are irritated by having to attend regular work group meetings but they seem to be in a minority. Mr. Hughes claims that one problem is finding the time to deal with all the recommendations that come before the work improve-

ment committee.

Another, more serious difficulty is that work groups sometimes refuse to accept the responsibility that has been given them. For example, smoking is not allowed on the factory floor but a special area has been set aside where smokers can go and have a cigarette when they feel the urge. While they are smoking they are not working. The work groups are now saying that management must take action because the net result of the scheme is that smokers are having more breaks than non-smokers.

The management says it is up to the work groups to sort out the matter.

The work groups say they do not want to be responsible for preventing their workmates from smoking. They think it might cause bad feeling and they want a ruling from the top. So far the problem remains unresolved.

Mr. Hughes says this fear of taking authority is a “constant theme.” But although it disappoints him, he feels the problem can be overcome—given time. He also thinks it is vital

for management to be firm and authoritative within its own domain.

“The work improvement committee says yes or no to the recommendations put up by work groups but it is the management which has the money,” Mr. Hughes says “and if we disapprove of something really strongly then we will veto it. The management might even veto a suggestion that does not involve any additional expenditure.”

“I think it is most important to say no clearly. Managers must not pretend they are going to give an idea further consideration when they know full well they are not even going to entertain it. For example, I would have no hesitation in vetoing a recommendation that would put our customers at a disadvantage.”

“I do not know what the effect of an open split between management and the work improvement committee would be. It is possible that it could undermine the whole system. I do not think it would, but there has not been a major disagreement yet.”

The work improvement scheme is being monitored by Mary Weir, a sociologist for the Department of Employment. Mr. Hughes says she acts as catalyst and an arbitrator, ginger people up if enthusiasm flags and perhaps helping to avert any major disagreements.

Tannoy's policy also has the full support of the union, which witnesses the four principles written into the union agreement. There is a closed shop at the Coatbridge plant and it should be pointed out that there is a traditional separate structure for hard bargaining with union stewards. At least three stewards also sit on the work improvement committee—they are not elected in the normal way then they are co-opted. Meanwhile Mr. Hughes says that Tannoy's productivity has risen considerably since the company moved from London.

He estimates that the 200-strong labour force is producing almost twice as much as 300 people did in the old plant. He adds that the improved output is not put down to the introduction of more modern equipment—at the time of the move it was felt a change of technology would be far too risky. It puts most of the improvement down to Tannoy's way of organising itself, though he admits that “people in any new factory are likely to be happier than in one that has been established for ten years.”

The company is expected to take on more people in the future. It is perhaps a tribute to Tannoy's whole approach that many existing employees have asked for their husbands' wives to be considered for jobs at the plant—even though some of them already have jobs elsewhere. Yet an increase in the workforce could bring its own problems.

“People say that our system is working because we only have 200 employees here,” Mr. Hughes says. “They add that we won't get away with it when we grow. Well, perhaps we won't. But at least we're trying.”

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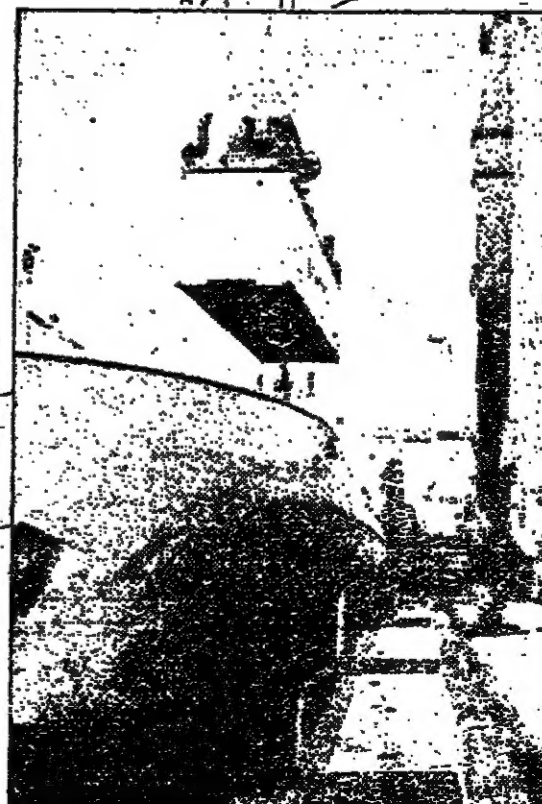
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cleveland

the new centre in the North East

Labour markets and the Budget

BY SAMUEL BRITTAN

THE YEAR in the last cycle most early corresponding to 1978 was 1972, when the Heath government went in for its biggest ever exercise in deficit financing, backed by extensive money creation. The comparison is far from just academic. For 1972 was basically the year when things went wrong. This was not because of a technical misallocation about the effects of competition and Credit Control. The real mistake was a misjudgement of the labour market. In 1972, as now, economic recovery was under way. But the Government and its advisers then over-estimated the amount of slack in the labour market, and very much under-estimated the recovery in employment that was in the pipeline without its efforts. It is a result it is thought that there was no inflationary danger a genuine stimulus to demand, whatever the financial rears or backbenchers said about monetary aggregates. It is a result it is thought that there was no inflationary danger a genuine stimulus to demand, whatever the financial rears or backbenchers said about monetary aggregates. It is a result it is thought that there was no inflationary danger a genuine stimulus to demand, whatever the financial rears or backbenchers said about monetary aggregates.



TV Radio

- Indicates programmes in black and white
- BBC 1**
- 9.30 a.m. For Schools, Colleges, 1.45 You and Me, 11.30 For Schools, Colleges, 12.45 P.m. 1.00 Pebble Mill, 1.45 Burt, 2.15 For Schools, Colleges, 2.15 News of Prime, 3.55 Regional News for England (except London), 3.55 Play School (as BBC2 11.00 a.m.), 4.20 Barbapapa, 5.35 Jackanory, 4.40 Hunter's Gold, 5.05 John Craven's News, 5.40 News, 5.50 Nationwide (London and South-East only), 6.30 Nationwide, 6.50 Ask the Family, 7.15 Blake's Seven
- BBC 2**
- 11.00 a.m. Play School, 3.00 P.m. Wordpower, 3.30 Children's Growing Up, 4.00 The Object of the Exercise, 7.00 News on 2 Headlines with subtitles, 7.05 Ancestral Voices, 7.30 Newswatch, 8.10 International Cabaret, 9.00 Americans, part 3, 9.50 Marie Curie, part 3, 10.45 Just a Nod, 11.45 Open Door, 11.45 Late News, 11.45 Television Journal
- ITV**
- 9.30 a.m. For Schools, Colleges, 1.45 You and Me, 11.30 For Schools, Colleges, 12.45 P.m. 1.00 Pebble Mill, 1.45 Burt, 2.15 For Schools, Colleges, 2.15 News of Prime, 3.55 Regional News for England (except London), 3.55 Play School (as BBC2 11.00 a.m.), 4.20 Barbapapa, 5.35 Jackanory, 4.40 Hunter's Gold, 5.05 John Craven's News, 5.40 News, 5.50 Nationwide (London and South-East only), 6.30 Nationwide, 6.50 Ask the Family, 7.15 Blake's Seven

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- ACROSS
- 1. Buy tea in a bag (8)
 - 2. Refrain about the ancient god (6)
 - 3. Had a good meal—in bed? (6, 2)
 - 4. We had the gaiety at his ball (6)
 - 5. A 50 per cent. chance smooths things out (3)
 - 6. Looked after by the self-corrected (8, 3)
 - 7. Fashion can be found in any man's name (6)
 - 8. Sums for doctor among relatives (7)
 - 9. Corresponds to the solutions (7)
 - 10. The yarn sounds severe (6)
 - 11. Free entertainment designed, we hear, for the management (9)
 - 12. Junior after a degree becomes a member of a fraternity (5)
 - 13. — were his looks, sharp misery had worn him to the bones? (R and J) (6)
 - 14. Cherub or possibly a pamphlet (8)
 - 15. W. dialect to immerse about (1) hummed (5)
 - 16. solution of last Saturday's prize puzzle will be published with names of winners next Saturday.
- DOWN
- 1. To shoot her might cause emotion (8)
 - 2. Rare cures for cravens (9)
 - 3. Inclines to cads (5)
 - 4. A trip with the marshal in the copse (7)
 - 5. Plant the ancients considered a cure for insanity (9)
 - 6. Hamlet character shows no surprise in proportion (5)
 - 7. And catch with his success? (Macbeth) (5)
 - 8. She follows Pip in the afternoon (4)
 - 9. Proposals before the curtain goes up (9)
 - 10. Wants wine in time of diabolical impulsion (5, 4)
 - 11. Games in dad's day (3)
 - 12. Favourites come up again (4)
 - 13. The circle has a bed on the lake (7)
 - 14. Mean number in the American state (6)
 - 15. Here we have time to muse (3)
 - 16. Time for tea? No, coffee (5)

English v. Scots

DEVOLUTION, it appears, is not exclusively the contemporary prerogative of the hustings and the legislature. The courts, too, have caught the spirit of nationalism. That is evident from the House of Lords' decision in four related appeals concerning the proper forum in which personal injury claims should be tried.

Lord Reid described it as the "good old days... when inhabitants of these islands felt an innate superiority over those unfortunate enough to belong to other races." Instead the formula became as follows: "If English law was the natural forum, the plaintiff should not be driven from the judgment seat of the English judge; but if he came merely to seek his own ends, he must offer some reasonable justification for his choice of forum whenever the defendant objected to being dragged away from the natural forum. A gloss has been put upon the phrase "some reasonable justification" in last week's decision. The employees had to show not just a reason for coming south of the border but that if they had brought their actions in the Scottish courts they would have been deprived of a legitimate, personal or juridical advantage that would be available to them in the High Court in England.

The advice

Why did the separate workmen—all of them resident Scots—ever come to the English courts? Each workman had, through either his trade union or professional association, consulted solicitors advising those organisations.

Condition

The advantage must be a real one. The plaintiff's own belief (or rather the belief of his legal advisers) was not enough. An unsubstantiated, honest belief by the plaintiff or his legal advisers that an advantage was obtainable by suing in the English courts would have been sufficient before 1974, but since the House of Lords' decision of that year that is no longer so.

The House of Lords was impressed by the obvious convenience to a trade union with a membership covering both England and Scotland to channel all its claims, by its members through one firm of solicitors, based in England, where the union's headquarters were.

But if Scotland was the natural forum, then the plaintiffs could not justifiably go elsewhere for advice as a justification for litigating elsewhere.

The lower courts in the four appeals had not attempted the invidious and impossible task of deciding whether the Scottish legal process was more costly and cumbersome, or whether damages were lower in Scotland. They regarded them-

Time top clubs installed synthetic pitches

HAVING BEEN at the Eiland Road riot when Manchester City eliminated Leeds United from the F.A. Cup in the third round, I was keenly looking forward to seeing whether this cultured team could overcome an even tougher hurdle at Nottingham on Saturday, and whether they had fully recovered from their somewhat unattractive dismissal from the League Cup by Arsenal earlier in the week.

Their meeting with Forest, who, under the direction of Mr. Brian Clough and Mr. Peter Taylor, are the most improved and currently, the best side in the country still with a chance of the never-attained treble, promised to be the tie of this, or indeed any round.

Contrasting

Since the House of Lords is the final court of appeal for both England and Scotland in civil matters, the Law Lords did not need to have Scots law proved like any other foreign law, but were entitled and bound to take judicial notice of it. But one wonders how the judges in England are going to handle the problem where the natural forum for a piece of litigation is not Scotland but a foreign country with a legal system that is very different from their own.

Now that Britain is a party to the Rome Treaty and a partner with other EEC countries in an economic union with a single, supervisory court to interpret EEC law, it will have to learn to live in a legal world which accords equal recognition to the fully developed systems of Western Europe. If a claim arises in an EEC country which is the natural forum for the claim, then that country's courts should handle the dispute.

Walsall in no-man's land

IN COMMON with many other ambitious clubs, Walsall feel that penalties after half an hour, or in some sort of Rugby, then Johnson squeezed over from the Midlands mercurial, broke. Surgery kicked a third penalty to give Northampton a lead of 13 points.

Rugby Union

BY PETER ROBBINS

first half they had given signs of their intention to run and Tinker their No. 7 especially was troublesome to Northampton's defence. Hamilton Jones had slipped into the line more than once. He had a fine match against Page's aerial bombardment and his delicate play kept him and his team out of several threatening situations.

Connors regains indoor title

FOR THE SECOND time in three years, Jimmy Connors has captured the U.S. Pro Indoor title, but this time he was a posthumous winner. He had been defeated by the world champion, Bjorn Borg, in the first round of the tournament, but he had won the title by default.

Tennis

BY JOHN BARRETT

There was never any danger of that. Although Tanner held six points to break the Connors serve in the 35-minute opening set, he was denied each time by the remorseless accuracy of the U.S. No. 1's driving; and by some loose shots of his own.

Allies for Packer

AFTER WATCHING two days of the fifth "superstars" in Perth I have come to see the last four days of the fifth Test between Australia and India, still certain that Packer's programme will never threaten Test cricket.

Night Nurse back on duty

BY DOMINIC WIGAN

NIGHT NURSE was clear warning in Doncaster's William Hill Yorkshire Hurdle on Saturday that he is again the one they all have to beat for this year's Champion Hurdle.

installed
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Polish Radio Orchestra

by ARTHUR JACOBS

If the extent of a conductor's gyrations and gesticulations on the podium could measure the quality of an orchestra's performance, then the Polish Radio Symphony Orchestra would have hit the heights last Friday. Jerzy Maksymiuk displayed some contortions not even anticipated by Hoffmann, and his actual miscellany—in steps backward, forward and sideways—must constitute a track record.

To no avail, however. The orchestra's performance of Chalkovsky's Fourth Symphony was among the dullest and least differentiated I have heard, scarcely making impact until the climactic clash which opens the finale. The brass appeared to have been beaten into submission in advance and the first oboe's introduction to the slow movement (which can be phrased so individually and so beautifully) was delivered like a string of sausages.

The overture to Glinski's *Ruslan and Lyudmila* was rather headlong, perhaps in emulation of the current fashion of Russian conductors. But with blots from the woodwind and snatched tone from the strings, the effect was both a caricature and the orchestra's deficiencies and to minimise the genuine musical content of this famously exhilarating piece.

The approach of Konstanty Kulka, the young Polish violinist, to the Mendelssohn concerto seemed to stem from an anxiety to avoid the suggestion of mere superficial prettiness which can attach in this work. But his heavier and more urgent way of playing it, lending the finale the impetus of a cavalry charge, was not persuasive. I admired a security of technique which might be better displayed in a later period of music.

Indeed, it is announced that Mr. Kulka is to play both Szymanowski's First and Second violin concertos elsewhere on the Polish orchestra's tour of Britain, and that the orchestra is to play Shostakovich. Why then this over-conventional programme for London, allowing only the unfortunate comparison of this orchestra and conductor with those of the highest celebrity?

Presumably the orchestra's London impresario had advised that, while the provinces hunger for orchestral concerts, London is so over-stuffed with them that only the most desperate box-office bait can attract an audience. The sad thing about this reasoning is that it may well be true.



Avril Carson and Judi Dench

St. John's, Smith Square

Saltarello Choir

by DOMINIC GILL

Our most adventurous amateur choir, the Saltarello, included a new work in its programme on Thursday evening commissioned from the German composer Rolf Gehlbach. The verbal text of the *Leitmotiv* deals with two related theories concerning the evolution of the universe, and both are reflected in the musical structure—in a "transition from low and dark to high and bright sounds" and from abstract to verbal and back to abstract, and in the music which flanks this central transitional section, governed by two sets of mathematical proportions, increasing and decreasing.

The structural mechanism is complex; but the effect in performance is refreshingly uncomplicated—a dramatic study for 32 a cappella voices (reinforced from time to time by chromatic pitch pipes), 14 minutes long, which investigates a wide range of "modern" vocal techniques without ever succumbing to the easy temptations of sub-light cliché or sound-

Aldwych

The Way of the World

by MICHAEL COVENEY

No one denies that the plot of Congreve's great comedy is hard to follow. John Barton, in his splendid production for the RSC, has done much to make it easier. The opening conversation between Mirabell and Fainall is spoken by Michael Pennington and John Woodvine almost as if they were directed at the audience to explain what is to come—though at no cost to the elegant language in which it is couched. I doubt if a newcomer to the play could really absorb much of the complicated relationships revealed, even with the aid of the family tree thoughtfully included in the programme, but it is a good start.

From this crystalline beginning the action builds up in a kind of dramatic crescendo where the comedy becomes more and more free as the tide becomes more and more elaborate. The great classic scenes—Lady Wishfort at her toilet, Mirabell's proposal to Millamant,

and so on—are beautifully played, yet they do not seem like "turns" in the smooth continuum where the detailed excellence of even the smallest points holds the attention fast.

The décor and the admirable costumes are by Maria Bjornson. Furniture, screens and a balcony make up all the scenery—quite enough save in Act One, where the chocolate-house looks as forbiddingly bare as if the Aldwych had now decided to become the Warehouse. The songs are most naturally integrated into the action: even Sir Wilford Witwoud's outbursts are heard with patience by the company, for that rustic knight is allowed enough decency by Bob Peck under his country catch to emerge as a kind of gentleman.

One of the joys of the play, indeed of most Restoration plays, is that there are no mere adult, experienced people rather than the ingenious

confirmation of her mission than when declaring she is off to Naples to study poverty. The rubbishy plot itself, as well as being coyly inhabited, is never described in the play (let alone by the design) so we never actually know what sort of place we are dealing with. Except that it is somewhere north of Watford.

The play broadens a little to include nearly written scenes at the planning committee and in the office of a condescending manager of one of the competing firms. The latter character is ably drawn by Geoffrey Beavers as double as Sarah's chins, gets sucked into the big business, raising before us a picture of rights and envisaging on the site an international centre for meth drinks. It is all fairly tame in the end, but I wonder what the residents of, say, Lichy Park in Whitechapel would think of it as a dramatisation of their plight.

Elizabeth Hall

Monteverdi Orchestra

by NICHOLAS KENYON

Not a note of Monteverdi in his eponymous orchestra's tenth anniversary concert on Friday night; instead of early baroque there was a programme of suitably unalloyed festivity by the three greatest of late baroque composers. It is a tough paradoxical that perhaps John Eliot Gardiner's most permanent achievement over the past decade, with this orchestra and with his Monteverdi Choir, has been to re-establish—not Monteverdi, nor his contemporaries, but a later figure—Rameau, in the place where he rightfully belongs, beside Bach and Handel.

In 1975 Gardiner presented the first-ever (and so far the only) performance of Rameau's last opera *Les Boréades*—certainly one of the most consistently rewarding and exciting evenings I've spent in a concert hall. That success was fuelled by a suite of the ravishingly scored dances from the opera, and with another set from the better-known *Hippolyte et Aricie*. Throughout the pointlessly rhythmic Rameau and his dances caused the most excitement in a crowded and appreciative hall (with Gardiner's celebratory tempo creating the impression of an 18th-century kness-up), the orchestra was equally poised and indelible in an exquisite *Entrée* from each opera: the dark tragic fugal for Phœbe in *Hippolyte*, and the suspension-laden chain of lyrics for Polyphème in *Boréades*.

Elizabeth Hall

Theodora

by MAX LOPPERT

That particular quality we deem Gluckian—that elevated, rarefied plainness, musical and dramatic, in which everything essential has been stripped away from the melodic line in favour of a grand and tragic conflict of the soul—belongs quite as much to Handel, as the second act of *Theodora* so powerfully reminded us on Saturday's performance of the penultimate of his English oratorios. Yet it is in this Handel of old age the musical language of a character striving to be absolute for death, a desire of pathos in the linked sequence of arias for the imprisoned Christian heroine. Handel's range, throughout this oratorio as throughout his works, is broader than Gluck's. The Romans in *Theodora* and the Scythians in *Iphegenie* on *Tourville* may serve as a not dissimilar dramatic function; but Handel's passions are joyously characterised, and Gluck's hardly.

The latter composer and his opera were kept in mind on Saturday because the recent Kent Opera production of Gluck and Handel's *Theodora* had both conjoined the services of that outstanding young soprano and mistress of classical and opera *seria* roles, Elizabeth Harroway. And also, perhaps, because on this occasion

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Monday January 30 1978

Indigestion in the markets

DURING the last week or two, circumstances, however, an apparently contradictory news can mean exactly the opposite: has developed in the site of what it would have meant securities markets. In the real life, say, 1976.

The dollar situation is the clearest example. In the past, the dollar market has had to off-produce their desired results. The rate of inflation is falling rapidly, pressure on the wage front is abating, and the outlook is for relatively subdued growth. The December money supply figures, though mildly disappointing, have not caused any of the vast outflows which have depressed the value of the dollar, and the Bank of England and other central banks which have offset these outflows through their interventions in the currency markets. In these circumstances any action on the part of the Federal Reserve Board to tighten domestic credit will help to stabilise the credit system all over the world: yet the market reacted last week as if a rise in New York rates would inevitably pull up London rates in its wake. The truth is quite the opposite: in any but the shortest run, a stabilisation or a reflow of dollars would help to relieve the pressure for official funding in London.

Two reasons

There seem to be two reasons for this: the technical condition of the market itself, and the welcome unfamiliarity of the economic background. The market is at the moment over-bought; the investment institutions, after absorbing the unprecedented flow of new issues in the long bull market of 1977, is now somewhat overloaded with Government stock. The reason is straightforward enough: over the three months or a little less since sterling was floated, the enormous inflow into sterling between July and October has continued to trickle through to the domestic money supply. The market is being asked to fund not only the Government's much reduced borrowing requirement, but the enormous rise in the reserves, or a large part of it, and the pace has been excessive.

Even if the situation were totally calm, this would produce the normal symptoms of a buyers' market—slow sales of new stock, interrupted by efforts on the part of the jobbers to pull the market on to a more attractive yield basis. However, the situation has not been calm. There is much uncertainty about the continuing dollar crisis, and there has been recent evidence of a quite sharp recovery in consumer spending. The market seems at times to have responded by phantoms, responding to these developments as if we still had a weak currency and a domestic credit demand which was posing problems for the authorities. In pre-

The Chancellor

Again, the rise in consumer spending in Britain has led a number of commentators to forecast a sharp rise in the demand for bank credit; but this ignores the aftermath of the long recession in the U.K. Consumers at the moment can finance a rise in spending out of higher real incomes and a rise in their liquid resources, while the rise in turnover will actually improve the short-term position of the company sector. In the U.S. this unwinding process was enough to finance two years of recovery without strain on bank credit, and the initial effect in the U.K. seems certain to be similar.

It may be some weeks yet before the flow of funds in the securities market balances the day-to-day situation; but the underlying economic signs continue to point to a fall rather than a rise in interest rates, provided only that the dollar situation does not further deteriorate and that the Chancellor does not allow the temptation of an election Budget to go to his head.

Mending fences in France

IN PRESENTING his voting recommendations to the French people for the forthcoming General Election, President Giscard d'Estaing has delivered a speech that has been widely acclaimed as his best since he took office in 1974.

His lengthy analysis of the right choice for France in the crucial mid-March poll, delivered in Burgundy at the end of last week, has impressed many of his former critics. In practice, his remarks were devoted as much to the "wrong" as they were to the "right" one. A central theme of his speech was the threat of economic chaos if the Left were to win the elections. By issuing such a warning, however, he has planned his colours much more firmly than many people had expected to the most of the long Centre-Right coalition.

Constitution

At the same time, he has tried to clarify the constitutional role of the presidency in response to Socialist accusations that he is acting as both referee and captain of one of the teams in the electoral contest. The president, in M. Giscard d'Estaing's view, is not a party leader or partisan to one side; he "cannot remain indifferent to the fate of France". I would be rightly denounced lacking in courage if he did speak out.

His is unlikely to be a good explanation for M. Mitterrand, the Socialist leader who could well be France's next Prime Minister. President Giscard d'Estaing has, however, clearly used the powers of the presidency to try to sabotage the introduction of Socialist policies if the Left wins. That, as now firmly stated, is out of the question.

making such a statement, Giscard d'Estaing is, presumably, drawing is not yet lost for the Government to the sort of mind. Enough voters may once utilities that would arise if again held President Giscard d'Estaing in power. The Socialist Constitution does not the Left victory at the last election provide for a situation in which the President is elected on the basis of his own Left in front of it is going to be a battle with an uphill battle.

Six weeks

The question is whether M. Giscard d'Estaing may not have fired off his big guns too early. There are still six weeks to go until the elections, and the undoubted impact of Friday's speech may well have been dissipated long before then. On the other hand, the President obviously felt the time had come to make a major move to try to mend his fences with the Gaullists.

M. Chirac has already welcomed the speech, claiming that it is just what the Gaullists have been saying all along. All intentionally, drawing is not yet lost for the Government to the sort of mind. Enough voters may once utilities that would arise if again held President Giscard d'Estaing in power. The Socialist Constitution does not the Left victory at the last election provide for a situation in which the President is elected on the basis of his own Left in front of it is going to be a battle with an uphill battle.

LORD RYDER ABOUT LEYLAND STRUCTURES IN APRIL 1975

the creation of a single integrated car business as a separate profit centre within the Corporation would best serve the interests of BL in the future. We recognised the strength of the arguments which have preserved the separate identity of the Rover Triumph and Jaguar divisions since the merger—the need to preserve the distinctive product identity of the "specialist" cars and the loyalty of employees at all levels within these divisions to the old company structures. BL

cannot, however, compete successfully as a producer of cars unless it can make the most effective use of all its design, engineering, manufacturing and marketing resources. BL cannot afford to develop, produce and market competing models. It must use the minimum possible number of different body shells, power and transmission units and components. Manufacturing facilities must also be deployed flexibly. We do not believe that these policies can be satisfactorily imple-

mented with a structure under which Austin Morris, Rover Triumph and Jaguar are separate entities. Under the product-based approach the task of coordination between the various car operations would, as now, be a matter for the managing director, the corporate staffs and committees. We do not believe this arrangement has worked satisfactorily in the past and it would be even less likely to operate satisfactorily if, as we believe is essential, the car divisions were genuine profit centres.

Unscrambling Leyland again

BY TERRY DODSWORTH AND GEOFFREY OWEN

AMONG THE things which have gone wrong with the car side of British Leyland since the creation of the company in 1968 most people would single out industrial relations and the weakness of the product range. But it is arguable that an equally serious problem has been the continuing uncertainty over organisation. Several different structures have been tried and none of them have lasted more than two or three years, with damaging consequences for morale and management performance. Now another upheaval is under way.

Three years after Lord Ryder introduced a centralised structure for Leyland Cars, Mr. Michael Edwards seems determined to unscramble it. Just as a number of able senior executives resigned because they disagreed with Ryder, so now another group of managers is trooping out because they do not like what Mr. Edwards is doing.

It is hard for outsiders to criticise this chopping and changing, but the size of the task must not be underestimated. Unlike Ford U.K., British Leyland was born out of a number of mergers none of which had been properly digested. It has not been easy to reconcile the needs for economies of scale, and hence for centralisation of certain functions (which was, after all, the main argument for the 1968 merger) with the need for operating units which are small enough to be managed effectively.

The first step after the 1968 merger was to create five divisions, although for some time this structure was more apparent than real, since the old companies continued to be, like independent kingdoms.

The five divisions were: 1. Specialist Products—the non-automotive businesses such as truck lift trucks; 2. Truck and Bus; 3. Specialist Cars—later divided into Rover-Triumph and Jaguar; 4. Austin Morris and Manufacturing Group—which besides designing, making and selling Austin Morris vehicles, supplied bodies, engines and components to other divisions; 5. General Motors—based in the U.S. and responsible for the charge of all the Corporation's overseas selling and manufacturing activities.

In 1973 this organisation was modified. Two volume manufacturing divisions were split off from Austin Morris—one for body and assembly, the other for power train and transmissions. The idea was to put more management effort into manufacturing (which certainly needed it) and let the product divisions get on with the job of designing and selling the vehicles. At the same time the corporate staffs at the centre were enlarged.

When Lord Ryder came on the scene, he and his committee considered the possibility of separate profit centres for Austin Morris, Rover-Triumph and Jaguar, but concluded, for the reasons set out in the inset at the top of the page, that a single integrated structure was essential.

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Ups and downs at British Leyland: Mr. Michael Edwards (left), the new chairman, has plans for decentralising Leyland Cars and has brought in Mr. Ray Horrocks (second from left), ex-Ford and ex-Eon, to take a senior post in the new structure. Meanwhile, the two top men appointed by Lord Ryder, Mr. Alex Park (right), formerly chief executive, and Mr. Derek Whitaker (second from right), managing director of Leyland Cars, have resigned and will leave at the end of this month.

Argument rages

Since this concept of decentralisation was first aired by Mr. Edwards, a fierce argument has raged within the Cars Division. The three executives chiefly involved in bringing together the present structure—Mr. Derek Whitaker, managing director of Leyland Cars, Mr.

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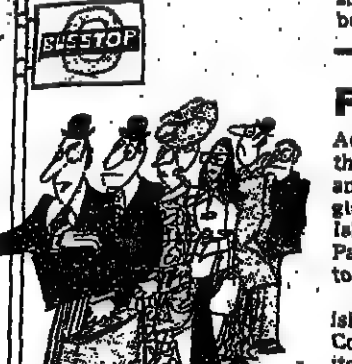
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"On this route the rise in fares is academic!"

sheds and garages. It's no fun being a chicken these days.

Festive isle

Adventurous travellers who feel they are running short of remote and exotic destinations will be glad to hear that Christmas Island, bang in the middle of the Pacific, may soon open itself up to visitors.

The main attraction of the island, discovered by Captain Cook on Christmas Day, 1777, are its birds, which include colonies of millions of sooty terns. But none of the island's few recent visitors has failed to be impressed by the giant remains of British and American military occupation, for it was from here that Britain exploded its atom bombs in the 1960s.

There are flocks of ornithologists in the U.S. who could presumably be lured to Christmas Island, though the island's only hotel has just 48 beds. A regular weekly air service is now being planned by Air Tungara of Britain's soon-to-be-independent Gilbert Islands.

Pull another one

Drinking habits in the bars of Western Ireland's County Mayo are the source of endless myths and apocryphal tales. My favourite is that of the Englishman on a fishing holiday who puts up in a pub in wild Mayo. At 2 a.m. the bar is still doing a roaring trade so he asks the landlord when he closes. "Not until November, sir, and we're open in March" was the reply.

But the majesty of the law is now cracking down in Castlebar, County Mayo, at least. The District Justice has just caused a storm by cutting the extension to licensing hours back to midnight. Ever flexible however local publicans are mounting a campaign advising drinkers "to start a half hour early".

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Observer

FINANCIAL TIMES SURVEY

Monday January 30 1978

Japanese Banking and Finance

Hopes that Japan would achieve a reasonable balance in its trade with the rest of the world have been confounded by events, but some striking changes are underway in Japanese attitudes towards overseas lending as well as foreign exchange controls.

NINETEEN SEVENTY-SEVEN will be remembered as the year when almost everything went wrong with Japan's economic plans. The year got off to a confident start with the Government announcing a 6.7 per cent. real growth target (nearly 1 per cent. up on the growth rate which was forecast — and achieved — in the previous year). Japan's foreign trade partners were duly reassured by this, and by a balance of payments projection which had Japan running a \$700m. deficit on current account (for the fiscal year from April, 1977, to March 1978).

In May, when Prime Minister Takeo Fukuda represented Japan at the Downing Street Summit, optimism was still the official line and the line was still being bought by other governments. Just how wrong the optimists had been became clear during the months following the Downing Street Summit when Japan's rate of domestic growth slid steadily backwards and the surplus on current account began rising uncontrollably.

The original forecast of a \$700m. current account deficit was replaced in September by the promise of a \$6.5bn. surplus, but this also had to be scrapped before long as the rate of increase in exports continued to run far ahead of Japan's stagnant imports. The sharp upward movement of the yen which set in from September onwards seriously damaged business confidence in Japan and set back recovery hopes without helping, initially, to correct the balance of payments surplus.

At the end of 1977 growing international unease about Japan's economic performance led to a series of exchanges between Tokyo and Washington in which the latter called for sweeping changes in Japan's economic policy, including far more vigorous attempts to reflate the economy, and a commitment to reverse the trend towards an ever large balance of payments surplus. The result was the now famous "Strauss-Ushiba Agreement" of January 13, (between the U.S. Presidential Trade Negotiator Mr. Robert Strauss and Japan's Minister of External Economic Relations Mr. Nobuhiko Ushiba), in which Japan undertook to aim for a 7 per cent. growth rate in fiscal 1978 and promised to make vigorous efforts to reduce its surplus.

Before giving these undertakings to the Americans the Japanese Government had made the difficult decision to enlarge the 1978 budget deficit to the unprecedented high figure of 37 per cent. so as to provide for a level of spending which might have some chance of putting life back into the domestic economy.

Agreement

The Strauss-Ushiba Agreement, which also incorporated earlier undertakings by Japan to cut tariffs and liberalise farm imports has provided a more hopeful start to 1978 than seemed possible a month or two ago. With the assurance that Japan means to do its utmost to promote domestic demand this year the U.S. is apparently soug-

to make efforts on its side to stem the flow of protectionist legislation which at one time looked like being unleashed in the 1978 session of Congress.

Relations between Japan and the EEC, which was forced to play the role of onlooker during the bilateral talks between Washington and Tokyo, seem to

until the home market becomes a bit more promising.

The Government hopes to put life into the economy by mounting a heavy public works programme. (Expenditure on this during the 1978 budget is due to exceed the 1977 level by 27 per cent.) It is also in the process of introducing an invest-

to achieve a 5 per cent. growth rate in 1978 instead of the 7 per cent. the Government has in mind. One of the best known of the Japan Economic Research Centre, is forecasting a 4.4 per cent. growth rate for the coming fiscal year and a trade surplus of just over \$16.6bn. This would be little changed from

industry are filtering through to small industry in the form of cancelled or reduced orders and are producing an unprecedented stream of bankruptcies (18,000 cases during 1977). None of this, as yet, is leading to massive unemployment of the type which might result in a Western economy. But Japan's

change controls in general are changing rapidly. Japanese banks, which were subject to tight official controls on their overseas activities until a year or so ago, are now being encouraged to play a more positive overseas role, including greater participation in long term syndicated lending.

Another striking consequence both of easy money inside Japan and the balance of payments surplus, is the current boom in foreign yen-denominated bond issues on the Tokyo capital market. Looking slightly further ahead, Japan's new-found foreign exchange afflu-

ence could be the cause of a wholesale liberalisation of foreign exchange controls and of a sharply stepped up official foreign aid programme. The government promised both in the Strauss-Ushiba communique (as well as at various other times and places). It is now believed to be readying itself to announce a "study group" to consider the question of exchange control liberalisation.

Japan's current situation, featuring a saturated domestic market, worries about barriers to foreign trade, and a lavish supply of foreign exchange, might seem to provide the ideal starting point for a big expansion of direct foreign investment. In reality nothing much of the kind is happening at present, apparently because Japanese business feels too demoralised by conditions at home and too uncertain about the reception it might get overseas to commit itself to major new projects anywhere. Japan thus remains a somewhat in-

sidious economy in terms of relations with the outside world — overwhelmingly competitive when it comes to exports but somewhat bashful about acquiring a visible overseas presence as a foreign investor. This is apparent in Japan's minimal manufacturing presence in Europe (only about 1 per cent. of the total of \$2.8bn. of Japanese investment in Europe is in industry) and even in the U.S.

Motivation

Sooner or later it would seem that the Japanese motor industry, for one, will have to set up plants in the west while other Japanese industries ranging from electronics to materials processing may feel motivated to establish themselves in developing regions such as Latin America. When Japanese industry does begin to internationalise itself in this manner, Japan will be in a better position than is now to contribute directly to world economic recovery and that in turn may help motivate Japan's own domestic economy on a new path.

Japan cannot acquire an international economic presence, however, in a hostile environment — which is what it has been facing during much of the past year. It follows that international attitudes to Japan, and particularly attitudes in Europe and the U.S., may be as important as Japan's own efforts to commit itself to major domestic redaction in helping the country to emerge from its current problems.

Narrow economic straits

by Charles Smith, Far East Editor

be less cordial. The Foreign Ministers of the Nine are due to discuss the Japan trade problem on February 7 and 8 and may use the occasion to try yet again to extract concessions which Japan feels unable to give. Even from the EEC's point of view, however, the prospects for solving out trade problems with Japan must seem slightly more favourable today than they did towards the end of 1977.

Whether today's relatively hopeful mood will be justified by actual performance depends heavily on what happens to Japan's domestic economy. 1978 growth targets, or even Japan's imports, which still consist mainly of fuels and raw materials, cannot be expected to start growing substantially until the level of industrial activity picks up. Neither can Japanese companies afford to stop exporting for all they are worth

ment tax remission scheme which will provide a direct incentive for industry to invest more.

These and other measures are being implemented by a Cabinet team which is far more convinced of the need to reflate rapidly — and far less worried about the inflationary consequences than the Cabinet which held office up to last November. Even so, and despite the consciousness of having its actions closely watched by the rest of the world, there are doubts about whether Japan will actually be able to pull off its 1978 growth targets, or even come anywhere near them.

Most of the private economic forecasting agencies in Tokyo (which were conspicuously more successful than the Government in forecasting the economy's 1977 performance) are saying Japan will be lucky

the current year's probable \$18bn. surplus.

The reason why many people find it hard to believe that Japan's economy can pick up speed rapidly in 1978 is that the economy remains saddled with a problem of massive over-capacity, resulting from the implementation of over-ambitious capital investment programmes up to and for a year or two after the 1973 oil crisis.

The Japanese steel industry is currently operating at a little over 60 per cent. of full capacity. The situation is far worse in shipbuilding, and probably worse still in most of the dozen or so major industries which have been officially designated as being in a state of "structural recession". (The list includes textiles, paper and pulp and non-ferrous metals including aluminium.)

The problems of large-scale

big companies are sounding more unhappy about their obligation under the life-time employment system to keep surplus workers on their pay-rolls.

This unhappiness is translating itself into a pronounced sense of insecurity, and a corresponding unwillingness to spend money, on the part of the general public.

The question on how to break out of Japan's triple predicament of depressed demand, under-use of industrial capacity and chronically unbalanced foreign trade, involves factors which go well beyond the scope of a survey on banking and finance. Within the scope of this survey, however, there are one or two points about the current situation which deserve underlining. One is that Japan's attitudes to overseas lending and to the question of foreign ex-

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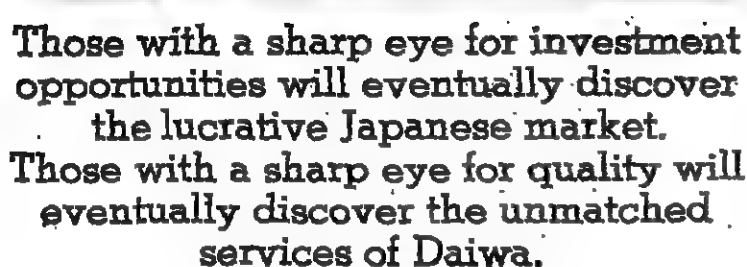
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Upswing

1977 was another record year for Nikko, with operating income and net income after taxes being ¥48,856 million (US\$184.05 million) and ¥24,211 million (US\$91.21 million) respectively. Net income per share increased to ¥30.03, despite the prolonged economic recession in Japan and abroad.

77 banking firm in Japan was further strengthened, and operating efficiency improved. As shown in the following statement, stockholders' equity, the most important base for Nikko's future growth, increased 18% over last year to ¥138,294 million (US\$520.98 million). Annual dividend has been increased by ¥1.00 to ¥6.00 per share.

Year ended September 30

	Year in Millions	
	1977	1976
Revenue		
Commissions	\$91,620	\$80,390
Interest and dividend income	14,943	13,280
Profit on sale of securities	18,583	13,159
Gross revenue	125,546	106,829
Operating Expenses		
Selling, general and administrative expenses	74,071	63,271
Interest expenses	2,619	3,266
Gross operating expenses	76,690	66,537
Operating Income	48,856	40,292
Non-operating income (expenses)	524(253)	477(192)
Income before extraordinary items	49,127	40,577
Extraordinary gains (losses)	734	(5,672)
Net income before income taxes	49,861	\$4,905
Provisions for income taxes	25,650	17,750
Net income	24,211	17,155

As of September 30

	1977	1976
Assets		
Current Assets		
Cash on hand and in banks	¥39,177	¥39,368
Short-term loans	25,025	44,151
Securities owned	61,977	38,418
Securities held as collateral	100,106	74,979
Other current assets	122,532	84,905
Total current assets	348,817	281,841
Fixed Assets	44,272	41,441
Total Assets	339,089	323,282
Liabilities & Stockholders' Equity		
Liabilities		
Current liabilities	232,209	182,867
Long-term liabilities	13,131	12,368
Reserves	9,455	10,877
Total liabilities	254,795	206,112
Stockholders' Equity		
Common stock	40,313	36,648
Capital surplus	10,340	14,005
Earned surplus	63,430	49,362
Other stockholders' equity	24,211	17,155
Total stockholders' equity	138,294	117,170
Total liabilities and stockholders' equity	393,089	323,282

An integrated approach to investment and finance

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Arguments over invisibles

JAPAN'S DEFICIT on invisibles and transfer payments used to be enough to cancel out its visible trade surplus, or at least to offset a significant portion of it. That situation ceased to apply in 1977. Last year's trade surplus of \$17bn. was vastly more than the estimated \$6.1bn. deficit on invisibles.

Because of the difference of scale of the two items it has

imported into Japan in non-Japanese ships (partially offset by the money Japan earns from the freight on Japanese exports overseas in Japanese ships). It includes charter payments by Japanese shipping companies to their own overseas subsidiaries and affiliates, many of which may have been set up specifically in order to own ships and charter them back to their Japanese parent companies.

Invisibles

Because of the difference of scale between the two items it has ceased to make as much sense as it did a year or two ago for Japan to defend its overall payments performance by drawing attention to the deficit in invisibles. However, in absolute terms, Japan's invisibles deficit is still large and it is large, too, by comparison with the performance of most other OECD member countries (apart from Japan, only West Germany is deeper in the red on this particular item).

The invisibles balance also

The "invisibles balance also becomes a talking point when the focus is shifted to Japan's balance with individual countries or regions. Thus Japan claims to have been in net current account deficit with the U.K. up to 1976 because its visible trade surplus of \$616m. was offset by an invisibles deficit of \$1,480m. With the U.S., Japan ran a visible surplus of \$5,550m. in 1976 but it was in the red on invisible transactions by just under \$20m., so that its overall surplus with the U.S. came to only \$5,530m.

Japan's argument that it is in current account deficit with the

with them has helped boost the travel deficit. On the credit side, there is no reason to expect change until and unless Japan's neighbours in Asia (especially, but most improbably, the People's Republic of China) start to relax controls on overseas travel.

The investment income item—formerly a minus but very recently a plus—reflects a considerable variety of different types of flows. Included on the debit side are interest payments by Japanese companies and banks on Euro-dollar and other overseas borrowings. On the plus side is the interest income earned by Japan on foreign borrowing in the (table.) When Japan begins to invest on a large scale in overseas manufacturing (for example, cars in the U.S. or Europe) the profits should start to flow in but that era has yet to arrive. An official view (which may be deliberately modest) suggests that Japan will not start to earn really substantial income from its direct overseas investments until the turn of the century.

The Ministry of Finance expects Japan's 1978 trade deficit on invisibles to reach \$7.5bn, and is certainly not anticipating a rapid decline hereafter. In the long run, however, it would seem that Japan's "invisible" deficit must be regarded as being less structural in nature than that of West Germany (whose contributions to EEC running costs and remittances by guest workers constitute two special kinds of outflow). Japan it would seem, could ultimately find itself in the position of the U.S. or U.K.—the possessor of a handsome income from its overseas investments.

Charles Smith

How to throttle inflation

SINCE THE fearsome price explosion which followed the oil crisis of late 1973, Japanese economic policymakers have concentrated on choking the life out of inflationary forces.

The figures tell an impressive success story. From a dizzying peak of 37 per cent. in February, 1974, wholesale price inflation was down to 1.1 per cent. at end-1975, before rising to 6.1 per cent. at end-1976.

By the end of last year—when the powerful effect of the sharp rise in the yen was combined with weak world commodity prices—the wholesale price index was actually 1.5 per cent. below year-earlier levels.

With a time-lag of about six months, wholesale price stability has been reflected in a slowdown in consumer price inflation, which at end-November was running at 6.2 per cent, already well below the Government's downward-revised forecast of 7.8 per cent. for the end of fiscal 1977 in March.

What the figures do not tell of course is that the inflation battle has only been won with the aid of three years of conservative economic policies, which have also led to a severe slump in domestic demand, and soaring trade and balance of payments surpluses which have

aroused bitter resentment. The basic idea is that public works spending will lead the

Neither the slump nor the resumption of exports to Japan abandon its concern with keeping prices under control certainly not while the man at the helm is Prime Minister Takao Fukuda, who, as chief of the Economic Planning Agency (EPA), was largely responsible for the past year's anti-inflation policies.

Pressures

But both the domestic and the international pressures appear to have convinced policymakers that inflationary action is now essential, and possible without posing a real threat to price stability at the time being. The Government's "policy target" for fiscal 1978 is real GNP growth of 7 per cent., to be achieved by a 6.8 per cent. hike in consumer prices.

Consumer price inflation is forecasted at 6.8 per cent. for fiscal 1978, down from 7.8 per cent. The forecast is based on unpublished assumptions in three main areas: overseas prices and yen exchange rate, the overall supply-demand situation in the economy, and the level of aggregate demand to be negotiated this spring.

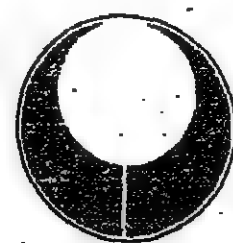
The deficit financing ratio of the budget has been set at 32 per cent.

Japanese Press reports have said the assumption for the yen is 240 per dollar, which was reasonable but which has not been officially confirmed.

As regards supply-demand, the current capacity utilisation rate of industry is below 50 per cent, and Government economists admit a gap will

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JAPANESE BANKING AND FINANCE III

Payments balance causes concern

WHEN THE U.S. started to apply pressure on Japan late in 1977 for a series of basic economic policy changes it focused mainly on two issues. One was the rate of growth of Japan's GNP in 1977 which the U.S. wanted set at a considerably higher level than Japan seemed to have in mind. The other was the rate of reduction in Japan's current accounts surplus.

On the first issue, judging by the contents of the joint declaration issued after this month's talks in Tokyo between the U.S. Special Trade Negotiator, Mr. Robert Strauss, and Japan's Minister for External Economic Relations, Mr. Nobuhiko Ushiba, it would seem that the Americans more or less got what they wanted. Japan's commitment to a 7 per cent. growth rate (even though Prime Minister Takeo Fukuda prefers to call it a "policy target") is in line with Washington's initial demands and is greater than the 6.7 per cent. growth target which was being contemplated in the first place.

The situation on the balance of payments is significantly different. The Strauss-Ushiba Declaration does not mention a target figure for reducing the current account surplus in 1978, although it does state that the surplus will be "considerably reduced through the expansion of domestic demand, the effect of yen appreciation in recent months and a series of new measures for improving the access of foreign goods to the Japanese market." Neither does it commit Japan eventually to eliminating its current account surplus altogether, although the U.S. originally hoped for such a commitment. It speaks instead of "all reasonable efforts" to reduce the current account surplus "towards an equilibrium, with deficit accepted if it should occur."

The wording of the communiqué appears to represent an ambiguous piece of diplomatic ambiguity bridging a quite considerable gap between the U.S.

JAPAN'S BALANCE OF PAYMENTS (\$bn.)				
	1976 (April 76- March 77)	1977* (April 77- March 78)	1978* (April 78- March 79)	
Current balance	4.7	10.6	6.0	
Trade balance	11.1	16.5	12.5	
Exports	69.4	79.5	85.0	
Imports	58.2	63.0	71.5	
Invisible balance	-6.5	-6.5	-7.5	
Long-term capital balance	-1.8	-5.0	-7.0	
Basic balance	1.1	5.0	-1.0	

* Latest official Government estimate.

and Japan over where the Japanese balance of payments should be headed in the long run. The Americans, apparently, continue to maintain that Japan should ultimately bear its share of the burden of re-establishing an equilibrium in international payments by running a deficit on current account. Japan, on the other hand, feels that it is right and proper that its current account should remain permanently in surplus, given that it runs a permanent deficit on capital account.

Deficit

This point of view was clearly expressed by the Director General of the Ministry of International Trade and Industry, Mr. Toshihiko Yano, in a recent newspaper article. Writing in the English-language *Mainichi Daily News*, Mr. Yano said, "With regard to the problem of reversing the current account balance into a deficit it is extremely difficult for Japan to do, if not impossible. It would be an unreasonable request." He went on to argue that the special position of the U.S., resulting from the international position of the dollar and a permanent surplus on capital account, made it hard for Washington to understand Japan's position.

Japan's contention that it must continue to be allowed to run a surplus on current account carries the implication that it must be permitted to continue running a visible trade surplus of well over \$8bn. a year into the indefinite future (given that the invisibles account is always in deficit by at least that amount). This in turn translates into the contention that Japan must remain permanently in very considerable surplus on its visible trade with other developed regions such as Europe and the U.S. (because its dependence on raw materials imports puts it into permanent deficit with regions such as the Middle East, Australia and Latin America). The implications of all this may not have been fully grasped by European politicians who habitually make demands on Japan for the balancing of the Japan-EEC trade account.

The question of whether Japan should, in principle, run a current account deficit or surplus represents one half of the debate over its foreign international payments performance. The other half is concerned with what has actually been happening to the balance of payments during the past year and what the government plans to do in 1978. At the beginning of last year Japan

published a set of predictions which included the forecast of a \$700m. deficit on current account in fiscal year 1977 (April 1977 to March 1978). In September, the forecast was revised to a surplus of \$6.5bn., and revised again to a surplus of \$10bn. shortly before Christmas. The latest, off the record, statement on the subject by a government official is that it is "hoped" that the current account surplus will be a little over \$11bn. for the fiscal year but that a figure of over \$12bn. is a strong possibility.

The reason for the huge discrepancy between original forecast and actual performance, apart from official wishful thinking (and, in the case of the September forecast of \$6.5bn., conscious inability to face-up to the true situation) is that Japan's plans for its domestic economy went badly astray in 1977. Domestic demand was supposed to grow strongly, producing increased demand for imports and taking the pressure off industry to export. In the event, the economy failed to grow as intended and it was exports which grew rapidly and imports which slowed down.

Forecast

The Japanese Government's official forecast for fiscal 1978 is that the trade surplus will be cut back to \$13.5bn. and the current account surplus to \$6bn., while the basic balance of payments (including capital account) will go into deficit by about \$1bn. The strategy for achieving this is the same strategy that was attempted in 1977. In other words, it is hoped that exports will slow down and imports will pick up as the result of a sharp recovery in domestic demand, rather than as the result of direct action by the government to stimulate imports or restrain exports.

If the economy does grow faster this year and the trade surplus still threatens to be excessive, the Ministry of International Trade and Industry says it is prepared to consider emergency imports of raw materials and fuels. Such imports, however, would come late in the year and would not make much difference to sales of Western manufactured goods (which, with temperate zone agricultural products, are what the U.S. and the EEC appear to be mainly worried about).

In taking its stand on the price need to promote domestic economic growth and the secondary status of the trade and balance of payments problems, the Ministry of International Trade and Industry is talking sound economics. Whether it is also talking practical diplomacy is another matter. In reality both MITI and the Ministry of Foreign Affairs are probably well aware that Japan will have to take direct action in 1978 to placate angry trade partners. They also probably realise that the forecast for a \$6bn. current account surplus in the Government's official projections cannot be discarded as highly as the \$700m. deficit forecast a year ago.

Simon Tait

C.S.

Inflation

CONTINUED FROM PREVIOUS PAGE

rough even if the 7 per cent. target is met (although this will obviously vary considerably from industry to industry).

As for wage hikes, the entire pressing on the employer side is for a nationwide average of about 6 per cent. 7 per cent. What is noticeable is that with bank-rates at all-time highs, and unemployment over 1m, and rising unions are going to be mainly concerned with employment guarantees rather than high wage increases.

All in all, the price forecasts do look difficult to meet, particularly in view of the fact that most all private sector economists believe the government will continue to push on the rate of inflation, and will fall far short of its 7 per cent. target.

Officials have three main

concerns on the price front. One concern is the possible emergence this year of bottleneck inflation in areas related to the Government's public works programmes.

EPA officials agree that wholesale prices in some industries need to be raised somewhat to ensure adequate levels of profitability.

Profiteering

But they will be keeping a close watch on prices of key public works related materials such as cement, steel and timber products, to guard against any excessive profiteering.

The second concern is to ensure that the beneficial impact of the higher yen is fully passed on from the wholesale to the consumer price level. Given the horrendous complexity of the

Japanese distribution system, this is no easy task.

But the EPA has about 1,400 "monitors" around the country, whom it employs on an occasional basis to check on shop prices in their areas. Other Ministries, including those of Trade and Industry and Agriculture, as well as local Government authorities, have similar systems.

The third concern, which is longer-term, is the inflationary implications of the huge and rapidly growing amount of outstanding Government debt, most of which is in the hands of the banks.

The danger is very real, but not in fiscal 1978: the policymakers will not have to address themselves to it until the hoped-for revival in private demand finally takes place.

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JAPANESE BANKING AND FINANCE IV

Strong yen poses new problems

LAST YEAR'S top news story in Japan, according to a poll of newspaper editors, was the sharp rise in the value of the yen.

Many newspaper readers probably found the yen's fortunes considerably less exciting than the story which the editors placed second—the Red Army hijack of a Japan Air Lines DC-8 over India—but by all criteria more durable than sheer drama, the editors' choice was wise.

The yen's appreciation against the dollar of about 22 per cent. during the year was much sharper than the government had foreseen.

Its deflationary impact is a major reason—though by no means the only one—why real GNP growth will fall far short of the targeted 6.7 per cent. in fiscal 1977 ending this March. And its effects in fiscal 1978 and beyond, both on the Japanese economy and overseas, are likely to be far-reaching and profound.

Before trying to assess them, it is necessary to look at what happened last year, and why. By almost any reasonable standard, the Japanese currency looked undervalued at its end-1976 exchange rate of 238 to the dollar.

Both the speed and the nature of the yen's appreciation changed abruptly around the beginning of October. Up to that time, when the yen was still hovering in the mid-80s, the rise had been relatively orderly—it may or may not have been already more than the Japanese authorities had bargained for, but they seemed to have accepted it as an inevitable consequence of the continuing huge surplus in the current account balance of payments.

Subsequently, however, following sharp criticism of the Japanese surplus at the annual meeting of the International Monetary Fund in Washington, the rise appeared to get out of hand.

cent. reserve requirement on yen has risen sharply on the increases in non-resident "free yen" accounts.

The most effective of the two measures was undoubtedly the ban on buying the securities, Tokyo market opened the next day.

It was recently disclosed that the Bank of Japan has had an agreement since late last year with the New York Federal Reserve under which the U.S. bank is prepared to intervene in the New York market on the Japanese Bank's behalf.

These limitations relate to the nature of the forward exchange market in Tokyo, where quotations often depend mainly on market sentiment and the sales.

The ability to intervene in New York could be a powerful asymmetrical relationship to weapon for the Japanese authorities—but it should be noted that the system does not represent a willingness by the U.S. to support the dollar against the yen on its own account (as would be the case, for example, if the two central banks agreed to activate their swap agreement), but only to act as an intermediary for the Bank of Japan. It remains to be seen to what extent, and on what exchange rates, the New York Fed will be prepared to carry out this role.

Securities

Before the November 17 measures, for example, foreign investors were often able to make easy profits by buying 60-day Government securities, paying about 4 per cent. per annum, and taking advantage of forward dollar discounts which were wide enough at times to double or triple the 4 per cent. return.

After the measures were introduced, the ban on securities buying initially had the ironic effect (by removing demand for forward dollars by non-residents covering such purchases) or widening forward dollar discounts sufficiently to encourage new inflows into free yen accounts, despite lower interest paid on those accounts as a result of the reserve requirement.

Discounts then narrowed—however, they have since widened again, sufficiently on occasion to attract inflows into free yen accounts, and the problem will not go away without greater liberalisation and sophistication of the Japanese financial system.

The effects of the yen's appreciation on the Japanese economy as a whole, and on the current account payments balance in particular, are hard to quantify—and will of course depend on whether the rise continues or not.

It also became apparent that the ability of the Japanese authorities to control the exchange rate had been considerably hampered by increasing internationalisation of the yen. On numerous occasions in recent months, the

per cent. of 200-odd respondent companies reported that exports would be below the break-even point with the yen at 240 to the dollar—but 91 per cent. said they would have to continue exporting to stay in business, and would try to cope by raising export prices where possible, cutting costs, and developing new products.

Japan's most efficient export industries—such as vehicles, steel (the major firms), home electronics, and ships—might well have room to absorb the effects of the higher yen.

Profit margins might be trimmed—in other, non-price competitiveness factors—quality, unique products—might well allow rise in foreign currency selling prices overseas.

On the import side, the yen's appreciation is unlikely to have much immediate effect on volume purchases of the fuel and raw materials which account for around 70 per cent. of total imports—because the demand for these is determined not by price but by the overall level of demand in the domestic economy.

But lower import costs are already making themselves felt, for example, in reduced prices for key oil products, and the effect is spreading.

Revaluation

Imports of manufactures should, of course, also become cheaper for the Japanese consumer, but in many cases the profits from the yen revaluation might well be quietly pocketed at various stages of the notoriously complex distribution system, with the consumer left to pay much the same as before.

A drastic overhaul of the distribution system is much easier said than done—but the Government clearly needs to strive to extract the maximum possible benefit from the yen revaluation in terms of lower prices at the consumer as well as the wholesale level.

The main danger for the economy as a whole is that the Government's plans to boost domestic demand might prove too weak, causing the payments surplus to remain high or even to increase, and creating a vicious circle in which a further rise in the yen would further depress domestic demand.

At present, bets are edged on whether the yen, an how far—but it is hard to find any experts who are predicting a significant fall in the Japanese currency from its recent exchange rate.

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Saving for a rainy day

THE PERSONAL savings ratio to net income after tax has remained extremely high in Japan, though it has declined from the peak of 1974.

According to a Prime Minister's Office survey, the average savings ratio (in this case, savings include everything except consumption—that is, deposits, cash in hand, repayment of borrowings, etc.) of all working households was 22.6 per cent. in 1976 compared with 24.6 per cent. in 1974. An official of the Office said the figure for 1977 will probably turn out to have been a little higher than the 1976 figure and explained that the falling inflation rate increased real-term incomes for households. This is expected to have pushed up the savings rate.

The saving ratio rose consistently for the ten years to 1974 from 17.2 per cent. in 1965, except in 1971 when the ratio was a little lower than the preceding year. But after the Japanese economy entered the recession in 1974, the real wage growth declined and affected the savings ratio. The real wage index increased only 2.2 per cent. in 1974, 1975 and 1976 respectively, compared with a jump of 11 per cent. in 1972.

Biggest

But even with these declines in the past two years, the Japanese are far and away the biggest savers in world terms. In second place are the West Germans with 18.5 per cent. in 1976, according to the statistics published by the Bank of Japan. The corresponding British figure was 8.8 per cent. in 1974.

The strongest motivation for such high savings among the

Japanese is that there is a need for them to save because of the lack of welfare services. A questionnaire conducted last summer by the Savings Promotion Central Committee revealed some of the motivation behind savings. The predominant 79.6 per cent. of those questioned replied that they were saving against a rainy day and illness; 54.2 per cent. for children's education and weddings; 38.5 per cent. for their old age; and 32 per cent. for the purchase of land and homes as well as for expansion and repairs of homes.

So, if the welfare system were fully equipped and people did not have to worry about illness or old age, the Japanese would probably not save as much as they do now.

On the other hand, in Japan payments for social welfare services are considerably smaller than in other developed countries. For instance, the ratio of personal taxation and social welfare payments to total personal income was only 12.1 per cent. (in 1973) in Japan, while it was 25.1 per cent. (1974) in West Germany, 31.5 per cent. (1974) in Sweden, and 21.1 per cent. (1974) in the U.K.

Another significant reason for the high savings ratio in Japan is that many people want to buy their own homes.

The SPCC survey showed that 27.6 per cent. of those questioned had plans to buy homes within ten years, and 53.7 per cent. planned to buy them at some indefinite time in the future. Only 18.7 per cent. had no plans to buy homes.

Houses in Japan are extremely expensive. Even a typical small apartment in large cities, measuring 8.3 by 8.3 metres (including a balcony) costs ¥1.3m. (\$54,000). So most Japanese try to save as much

as possible, but usually they still have to borrow money from banks and financial corporations for more than 70 per cent. of the total amount needed. In addition, there is a tradition of thrift and saving in Japan. For a long time, the Government compelled people to work hard and catch up with more industrialised nations. The money saved was invested in plant and equipment and contributed tremendously to the rapid growth of the Japanese economy.

Even though the demand for these investments has been sluggish for some time the Government is still promoting savings by providing depositors with favourable tax treatment. Personal deposits up to ¥6m. are tax-free, and deposit interest is taxed separately from other incomes.

Postal

The Government is particularly promoting postal saving deposits. They amounted to ¥30,027bn. at the end of last March, and are directed by the Finance Ministry to housing construction, improvement of environment, education, welfare, finance for small industries, and agriculture and fishery.

The outstanding balance of deposits in postal savings accounts represents nearly 14 per cent. of all deposits in Japan. More significant is the fact that 99 per cent. of postal savings are personal savings. Corporate depositors put their money into banks because the ceiling for a postal saving account is ¥3m.

It seems clear to observers that consumption in Japan will not increase rapidly any more, as most households have already bought such durable goods as electric appliances, furniture and musical instruments. The

increase in sales by department stores last year was the lowest ever. Therefore, the Government is promoting savings which will eventually be spent on large-scale costs such as the purchase of land and homes or weddings and education.

Weddings represent large-scale consumption in Japan. According to Sanwa Bank's survey, the average expenditure for a wedding including ceremony, honeymoon, basic household necessities and wedding gifts amounts to ¥3.3m. And 61 per cent. of marrying couples are financially supported by their parents.

Education is also very expensive. Entrance fees to private schools are particularly expensive and are usually shouldered by parents. Living costs for college students are also usually paid by parents in Japan.

Some economists say the savings habits of the Japanese will not change unless the social environment and national customs change. The Japanese Government, through postal savings, has depended heavily on high rates of savings as a major source of funds. An overwhelmingly large portion (69 per cent.) of the saved money is placed on bank deposits and on deposit with the post office in Japan, compared with 38 per cent. in the U.K.

Only 18 per cent. of savings is held in stocks and bonds in Japan, while in the U.K. this accounts for 81 per cent. of savings. Similarly, insurance and pensions account for only 12 per cent. in Japan, against 30 per cent. in the U.K.

The outstanding personal financial assets per person at the end of 1973 in Japan amounted to \$5,710, which was still lower than \$11,705 in the U.S. and \$5,470 in West Germany, but higher than \$3,762 in the U.K.

Atsuko Chiba

A slow decline in foreign borrowing

BANKERS SAID the boom in rates inside Japan with the Japanese corporate borrowing exception of Switzerland and overseas would not outlive Germany. And not surprisingly, Japan's sudden switch from a Swiss franc bonds account for high to a low interest rate 12 of the 18 planned issues in market. They were wrong the first quarter of 1978 along and they were right. At last with two DM issues and four Eurodollar issues.

Active

There is active interest in raising funds abroad, but it may decline if and when the BOJ again reduces the official discount rate (expected in late February or March). For now, companies will go on borrowing the funds they use primarily to finance overseas expansion, and the relatively strong programme of borrowing in January-March 1978 can be taken as a sign of plans to invest more abroad.

The single most important change in Japanese borrowing habits in 1977 was the mid-year exodus from the U.S. market. Four Japanese corporate equity issues set a brisk pace in early 1977 after the smashing success of Honda's December 1976 issue for \$50m. Moreover, the borrowers—Wacoal, Makita Electric, Kubota and Trio-Kenwood—managed to secure by with lower discounts from the Tokyo Stock Exchange prices than had Honda. But if Honda started a trend, the car company also ended one: its \$88m. equity issue (American depositary rights) last July was the last ADR of the year, and according to Japan's Finance Ministry, there have been no applications for ADR issues so far in 1978.

Similarly, there have been no U.S. bond issues by Japanese companies since Mitsui's August offering for \$50m. (in three tranches). Mitsui and four prior borrowers in 1977 raised a total of \$450m., up by half on Japanese borrowings in the U.S. in 1976, but here again there are no known plans for raising funds in New York this year.

Instead, the focus in 1978 is on the Eurodollar market (fading), the DM and SF markets (rising), and the Euro-Asian Dollar market (booming).

The Eurodollar market does not stand alone. But what has become known as the Euro-Asian market—simultaneous fundraising on the two markets—appears firmly entrenched. In sheer numbers, Euro-Asian placements accounted for eight of the 68 Japanese corporate bond issues abroad last year, and raised \$230m. (over 10 per cent. of the total). The pioneer issue, last April in Luxembourg and Singapore by the Bank of Tokyo for its Curacao subsidiary, and managed by S. G. Warburg, broke the ice for a flurry of issues—four of them (worth \$100m.) in November alone. It Komatsu Furukawa in October, it impossible to tell just how much of any issue was placed in Asia, but interest was still predominantly in Europe.

Swiss franc issues were popular throughout 1977 but looked especially attractive at year's end—for obvious reasons. Swiss interest rates became the only ones appreciably lower than Japan's, and the franc was the only currency to match the yen's strength on exchange markets. Thus, the planned Swiss franc \$43 per cent. of all issues in 1977 (worth about \$300m.) will amount to over half the total \$1,165m. placements last year (\$580.7m.). Among the top names who will issue in Switzerland

land this quarter are Citizen, Asahi Glass, and Sumitomo Metal.

The DM market still entices Japanese corporate borrowers, including Fujitsu (planned for this quarter) which sees it as part of an all-out effort to build and sell computers in Europe (possibly in a tie-up with Siemens). The number of DM issues, however, declined in 1977 to nine from the previous year's 14 issues. Whether companies will continue to raise DM funds if the interest rate differential between Japan and Germany gets seriously out of whack is anybody's guess.

The Eurodollar market remains the bulwark of Japanese corporate financing abroad, but this could change. In 1977, Japanese companies raised \$895m. on the Eurodollar, plus another portion (55 per cent. of the Euro-Asian placements) were taken up by European investors. It is therefore about the size of the SF and DM markets combined: one estimate, however, suggests Eurodollar borrowings by Japanese companies will even reach one-half of Swiss franc issues in 1978.

Boost

Likewise, although Japanese companies have plans to boost their involvement in the U.S. this year the market for raising equity offerings dried up after Honda's last issue. Since then, issues for European depositary rights (EDRs) have come at regular intervals, including Stanley Electric and Nippon broke the ice for a flurry of issues—four of them (worth \$100m.) in November alone. It Komatsu Furukawa in October, it impossible to tell just how much of any issue was placed in Asia, but interest was still predominantly in Europe.

The trend of linking more issues to company equity continued in 1977, notably for private issues in the Euro-market. Twelve of the 43 public issues were convertible, as were 17 of the 25 private placements. So 43 per cent. of all issues in 1977 were made convertible—compared with only 30 per cent. in 1976 and 15 per cent. a year earlier.

Douglas Ramsey

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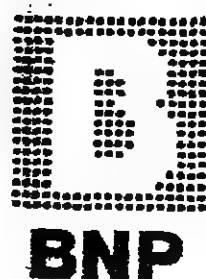
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JAPANESE BANKING AND FINANCE VI

Domestic banks find the going tough

JAPAN'S COMMERCIAL banks or at minimum prices. With level of 4.25 per cent. Commercial lending rates came down in line with the bank rate cuts but deposit rates (the rates the banks have to pay on their borrowed funds) came down more slowly and by generally narrower margins.

As a result, by September last year, there was a negative margin of 0.75 per cent. between the short term prime rate (for one year loans to first class borrowers) and the one-year deposit rate. On an overall basis eight of the 13 city banks were still reporting a narrow positive margin on the management of their borrowed funds for the six months ending September, but five banks, including Dai-ichi Kangyo (Japan's largest) and the foreign exchange specialist Bank of Tokyo, were reporting negative yields. The number of banks reporting negative differentials on borrowed funds is expected to grow during the current (October to March) business term.

The banks are thus in the process of adjusting their ideas about their role and function in the economy. Greater prominence is being given to consumer lending and fewer services are being offered free, the rate to its lowest post-war

A shrinkage of the bank's earnings on borrowed funds has increased the need for them to make more profitable use of their own reserves. It has also led to a search for other sources of revenue such as increased commission earnings. Japanese banks traditionally provide many more services free or at nominal charges than Western banks but this practice is starting to be eroded in the face of the earnings squeeze on deposits.

Diversifying their sources of revenue represents an urgent short-term priority for the banks in the face of the squeeze on interest margins. Diversification of lending is a longer-term problem but could prove to be no less important given the apparent permanent decline in Japanese industry's requirement for borrowed funds. The banks are meeting this challenge by emphasising housing loans which currently account for only some 10 per cent. of their total lending but are expected to grow fast. Interest rates on long-term housing loans (up to 20 years) were well above those on long-term loans to industry before the 1973 oil crisis but have now been brought down to roughly the same level.

Revenue

Another source of increased revenue could be over-the-counter sales of government bonds. The city banks have been campaigning for the right

to start such sales for well over a year and seem likely to be given the go-ahead very shortly by the Ministry of Finance, despite opposition from the securities industry.

Among the burdens the city banks are being called upon to

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Dai-ichi Kangyo	378.2 - 2.1	26.6 - 15.8	14.2 + 8.2	44.0 - 7.3
Fuji	326.8 - 1.8	39.1 - 7.7	15.5 + 12.4	12.9 - 8.2
Sumitomo	327.2 - 0.4	43.8 + 25.3	8.1 - 43.4	11.7 - 17.3
Mitsubishi	318.9 + 1.4	27.6 - 8.4	15.2 + 9.9	10.8 - 10.7
Saizu	316.2 - 0.5	34.3 - 12.6	13.6 + 9.3	12.3 - 5.3
Tokai	235.5 - 1.3	14.6 - 12.1	8.5 + 9.4	8.9 - 4.7
Taiyo Kobe	218.7 - 1.4	10.6 - 27.6	6.2 + 2.2	5.9 - 2.1
Mitsui	222.2 - 1.7	12.8 - 32.6	8.5 + 8.9	10.4 - 7.3
Kyowa	159.8 - 1.4	10.9 - 4.9	5.1 - 4.9	4.2 - 10.6
Jaina	140.1 - 1.4	11.9 + 6.0	3.7 + 0.1	5.0 - 8.5
Saifuma	118.2 - 0.6	9.5 - 3.0	4.4 + 7.1	2.5 - 12.3
Hokkaido Takushoku	95.8 + 2.3	7.1 - 3.0	3.3 + 6.3	2.4 - 4.4
Bank of Tokyo	236.0 - 3.7	20.5 + 7.4	9.5 - 4.2	38.0 + 1.1
TOTAL	3,093.6 - 1.1	249.3 - 5.8	117.8 + 0.4	158.8 - 6.2

assume as Japan's economy remains in a state of suspended animation is the absorption of rapidly-increasing amounts of Government bonds. The city banks have been called upon in the past two years to take up about 37 per cent. of the annual Government bond issue, the total amount of which has been rising in line with Japan's increasing reliance on deficit financing as means of balancing the budget. Absorbing Government bonds changed from being a painful obligation to a welcome outlet for funds during 1977 as lending opportunities dried up elsewhere. It could revert to being one of the less welcome aspects of the city banks' privileged position as the

pillar of Japan's financial system if and when the economy starts to expand again.

The task of propping up ailing companies or industries is another essential city bank function which has become more important in the past year—in some cases in fairly dramatic circumstances. The city banks wrote off a total of ¥191bn. worth of debts by the defunct trading company, Ataka, during 1977. They also agreed to moratoria on interest payments by a handful of other major companies. Writing off losses and stretching out debt repayments schedules will apparently remain part of the day's work for all major banks in 1978 although there are no signs at

the moment of another catastrophe on the scale of Ataka. It is a burden that the banks are apparently well able to carry, given the massive size of their reserves, but the effect on their profits will presumably remain rather negative.

The 13 city banks represent the apex of a Japanese banking system which also includes trust banks, long-term credit banks (specialists in long-term industrial financing with the exclusive right to issue bank debentures) and local banks (whose business territories are usually confined to one Japanese prefecture).

The economic arguments in favour of simplifying this complex structure either by abolishing some of the distinctions between different kinds of banks or merging banks within the various categories are generally held to be quite strong. But the actual prospects of any major structural changes in the industry are limited.

Two of the existing 13 city banks are the result of mergers which have generated enough problems (mainly in human relations and staffing problems) to make the remaining 11 city banks wary about following their example. The Ministry of Finance, which exerts close overall control over the banking system, could probably induce further mergers among the city banks by offering the carrot of a favourable arrangement of the merged bank's branch network. The Government however, seems to feel that, if Japan's banking system is far from ideal, it is at least coping reasonably well with the various problems facing the economy at present.

C.S.

CONTINUED ON NEXT PAGE

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Impact of foreign banks

THE MARUNOUCHI offices of the Dutch bank, Algemene Bank Nederland, were besieged recently by banker-baiting protesters. An unlikely way for the quintessentially polite Japanese to behave in the heart of Tokyo's banking district? And toward a foreign bank to boot? Indeed, but ABN is just one of several foreign banks picked off in the past year. In most cases, the strikers were workers made redundant by small and medium-sized companies—the sort of companies which made up the core of Japan's estimated 18,741 bankruptcies in 1977 which went bust with an estimated aggregate of ¥20,000bn. (over £200bn.) in outstanding liabilities.

It is not rare to see workers made redundant take up their positions in picket lines outside the big Japanese banks which can make or break most companies; but it is an ironic signpost of the growing foreign presence in Japanese banking that the protesters are starting to aim at the non-Japanese banks which, withdrawn financial support from ailing industries, thus helping them to the brink of bankruptcy.

Protest

The banks themselves have begun to protest, too, at the gloomy outlook for lending in Japan in 1978, but none of this has deterred newcomers. In January, the Bayerische Vereinsbank became the 59th bank to do branching operations in Tokyo (compared with only 19 back in 1971). Before that, five banks opened branches in 1977: Westdeutsche Landesbank, Credit Suisse, Commerzbank, the Development Bank of Singapore and the National Bank of Pakistan. Others are about to open, including Midland Bank.

But there is almost no foreign presence on the deposit side. Foreign branches account for less than 1 per cent. of total deposits in Japanese banks

because unwritten rules keep them from attracting clients away from the Japanese banks. Consumer finance was also taboo until recently, but the arrival in 1977 of a strong foreign competitor (Avco Financial Services) has set many foreign managers to weighing the possibilities of going into this type of lending. Certainly, such banks are faced with a depressing one or two years ahead of them and more diverse operations seem the only way to avert the worst.

If foreign bankers are now ill-at-ease about their profits in 1978 and 1979, it is a new phenomenon. Between 1971 and 1976, the outstanding volume of loans made by the foreign banks rose remarkably: from ¥723bn. at December, 1971, to ¥3,512bn. at March, 1977. The most recent balance sheet for the business term ending September shows they had ¥3,637.5bn. in loans under management—and in most cases profits rose even more steeply over the period. First signs of the squeeze on bank lending are possible to detect in the 1977 performance of many foreign banks. The biggest, Citibank, witnessed a slight decline in outstanding loans but remains a major force even among Japanese banks with ¥501bn. in loans.

Taken together, the big three American banks account for 35 per cent. (¥1,300bn.) of total foreign bank lending in Japan: in contrast, the three German Grossbanken—Deutsche Bank, Dresdner Bank and Commerzbank—together boast half as many loans as Citibank alone. Many smaller banks, however, boosted their loans under management during the year to September, 1977, so was the downturn really visible? The answer is yes, although it is hard to quantify because there are no published figures on the relative shares of dollar and yen lending in the foreign side. Foreign branches account for less than 1 per cent. of total deposits in Japanese banks forced to do more dollar lend-

ing than yen, and at cheaper margins, and with the very real prospect in sight of massive dollar-loan repayments in 1978. So the profitability of loans has declined—perhaps sharply—despite an overall increase in outstanding volume.

Foreign banks, in fact, are caught in a squeeze between the yen's rapid rise (by over 20 per cent. in 1977) and Japan's record high level of foreign exchange reserves (\$22.8bn. at December 31), sizable.

There is no shortage of dollars in the Tokyo market, and as a result the lending margin over the London interbank rate (LIBOR) has receded steadily from over 1 per cent. in early 1977 to the prevailing five-eighths in January 1978. What is more, there are rumours of a combined attempt by several Japanese companies to cut the margin over LIBOR to half a percent—a level which few foreign bankers reckon is profitable.

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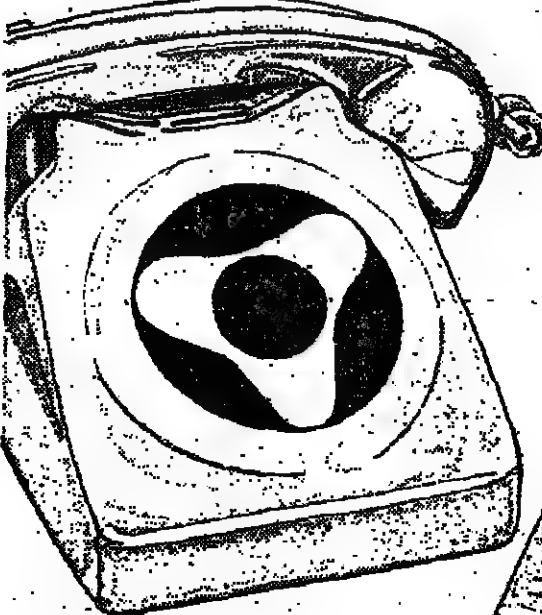
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THE TOP TWENTY

Rankings of the foreign banks in Japan according to outstanding loans, at September 30 (figures supplied in advance, will be published next week).

New (old) ranking	Bank name	30.9.77 Ybn.	30.9.76 Ybn.
1 (1)	Citibank	501.1	502.3
2 (2)	Chase Manhattan	404.6	385.5
3 (3)	Bank of America	378.0	368.2
4 (4)	Morgan Guaranty	174.7	169.1
5 (5)	Deutsche Bank	139.7	117.5
6 (6)	Manufacturers Hanover	123.5	110.0
7 (8)	Chemical Bank	101.6	86.0
8 (10)	Bankers Trust	100.5	80.9
9 (9)	Dresdner Bank	92.9	82.8
10 (7)	Continental Bank	92.6	89.6
11 (11)	Algemene Bank Nederland	86.5	80.4
12 (13)	Swiss Bank Corporation	71.6	70.0
13 (13)	Barelays Bank	70.8	72.0
14 (14)	National Westminster	67.8	60.9
15 (19)	Lloyds Bank International	61.3	49.1
16 (15)	Societe Generale	61.2	55.3
17 (16)	First National Bank of Chicago	60.6	54.3
18 (na)	Westdeutsches Landesbank	60.2	na
19 (18)	Security Pacific	59.0	52.9
20 (17)	Union Bank of Switzerland	54.7	53.1

* Old ranking is for 30.9.76 business results.

Source: Bank Reports.



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JAPANESE BANKING AND FINANCE VIII

Uncertainty in stock markets

SINCE EARLY in 1976 it has been de rigueur for Japanese Government spokesmen to speak of the desirability of refuting the economy through a combination of liberal, fiscal and monetary policies. Yet a glance behind the smokescreen of "massive public works programmes" shows the very different reality of policies dominated by fears of rekindling inflation and the Ministry of Finance's determination to return as quickly as possible to the balanced budget.

To take fiscal policy first, study of the receipts and payments of the Treasury accounts indicates that total disbursements during the year to March, 1977, rose by only 9.3 per cent. compared with a rise in receipts excluding those from bond issues of 10.3 per cent. In the six months to September, 1977, following Premier Fukuda's unfortunate promise to achieve real GNP growth of 6.7 per cent., disbursements increased by 14.1 per cent. against an increase in receipts, less Government bond issues, of 42.3 per cent. The fiscal conservation was fully matched by the slowdown in growth of money supply (M2) both in nominal and real terms throughout 1977. Under the circumstances it is not surprising that the export-led economic recovery of 1976 failed to be sustained by improvements in consumer and business confidence in 1977, or that manufacturing industry continued to look to overseas markets to sustain its operating rates.

The failure of the Government to close the deflationary gap, created in the aftermath of the oil crisis led directly to the accumulation of growing credit surpluses in 1977, and in consequence to upward pressure on the currency. To the dismay of both Japanese industry and Government, the yen rose by some 20 per cent. against the U.S. dollar during 1977.

The developments outlined above provide the clue to stock market behaviour during last year: the remarkable upsurge in corporate profits (admittedly from low levels) which lasted until mid-1977 was basically confined to those industries spearheading Japan's most recent export drive, primarily the automobile and electrical appliance manufacturers, their related suppliers and sub-contractors, and precision-product manufacturers. Companies in these sectors had come to be regarded in 1976 as the high growth export-related blue chips, and their stock prices surged accordingly as they attracted both domestic and foreign purchasing. Last year revealed, however, the potential fragility of earnings of nearly all these companies in the face of factors beyond the control of their managements: such factors included protectionism (as when, early in the year colour television producers were forced into "voluntary" cuts in their exports to the U.S.) and, of course, the instability of foreign exchange markets.

Influence Although in many cases the profit figures published by the export-related blue chips during 1977 showed little influence from the strength of the yen (much of which only materialised very late in the year) the movements of their stock prices illustrated very clearly the old adage that stock markets hate uncertainty above everything. Thus, during a period when the indices fluctuated within a moderate 15 per cent. range, the prices of many of the best-known 1976 stars fell by as much as 50 per cent. (The performance of some of the weaker electronic and automobile component manufacturers "discovered" by the market for the first time in 1976 was even more disastrous in 1977 though the justification in many of these cases was rather more apparent.)

By the end of the year, when the selling of everything connected with exports reached a climax as trade relations between Japan and America appeared to be deteriorating rapidly, the somewhat anomalous situation had developed where some of Japan's best companies in terms of international competitiveness, technological leadership, financial soundness and so on, were selling on price/earnings ratios of as little as a half of those of the admittedly distorted market averages. Even after allowing for considerable uncertainties surrounding the outlook both

for the volume and profitability of exports in 1978, this level of discount was remarkable. It has been interesting to note that the "traditional" January market rally was led by the depressed exporters as the threat of imminent American protectionism against Japanese goods appeared to have been rolled back by the amicable conclusion to the trade negotiations between the two countries.

Intensifying concern over the future of corporate earnings in the event of economic recovery proving unsustainable did not lead to a more general bear market in 1977 because of rising levels of liquidity in the economy coupled with the reductions in interest rates during the year. Basically, the savings ratio of the private sector remained high while the demand for those funds from the corporate sector stayed depressed; although demands from the public sector continued to grow rapidly, their importance in relation to total money supply is still not significant by Western standards.

The experience of the past two years indicates that the cost of money is probably no longer a relevant factor in promoting private sector investment, given the substantial deflationary gap which still exists in the economy. At the same time, lending margins are already under severe pressures even in the case of the major city banks, and the situation among the secondary financial institutions in which Japan abounds is almost certainly worse. This is not a healthy state of affairs when financial institutions are also bearing the brunt of an unprecedentedly high level of corporate bankruptcies. In other words, if the Government wishes to reduce lending rates further, it will be obliged to take the electorally unpopular step of curbing deposit rates also—and possibly by a larger margin than the reduction in lending rates if stability is to be maintained within the financial system. It is certainly possible that one more reduction in official interest rates will occur, though it will probably be effected in order to discourage overseas speculation in the yen rather than in any hope of promoting domestic economic activity. In fact, another cut would be tantamount to an admission by the Government that its latest round of fiscal measures for stimulating the economy was not working. If this proves to be the case, the yen has, even at current levels, further upside potential against the dollar, so that holdings of yen-bonds could still be advantageous to certain categories of overseas investors. It is unlikely that interest rates in Japan can be reduced much further without causing severe damage to the already strained financial system, and this must place a ceiling on the potential upward movement of the bond market in yen terms not far

above present levels. Holders would do well to remember the experience of 1974 which demonstrated that the Japanese bond market can be remarkably illiquid.

Returning to the equity market which has, at the time of writing, itself returned to within 6 per cent. of its all-time high, it is obviously tempting to conclude that the general ratings of stocks—and in particular the internationally very low 1.7 per cent. average yield—do not adequately discount the risk that the latest package of fiscal measures announced by the Government will, like all their predecessors, fail to restore Japan's economic health. This is indeed the case, yet stock prices have held remarkably firm despite predictions from virtually all non-official Japanese economic authorities that the Government's target of 7 per cent. real GNP growth in the fiscal year 1977 is unattainable.

Rationale A possible rationale is that investors consider that the Government must succeed in stimulating domestic demand simply because the costs of failure would be too high in terms of appreciation of the currency, overseas protectionism, corporate bankruptcies and unemployment. Thus, even if the proposed deflationary measures prove inadequate, others, including major tax rebates, will be brought in until the proper degree of stimulus is achieved. There is validity behind this argument, as there is behind the opposing line that, by failing to reflate while exports and corporate profits were booming, the Government has been forced to do so when the reverse is likely to prove true, so that its chances of success are marginal.

Almost certainly, if the Government fails, the implications for Japanese industry and hence the stock market will be catastrophic. However, the Government has not so far actually pursued any serious deflationary policies: it may be premature to write off in advance the potential effects of a switch in favour of genuinely expansionary programmes. Japanese investors are certainly not doing so, despite being inundated by a series of gloomy economic and corporate profit predictions. As long as they do not become disillusioned, the relatively high ratings of Japanese stocks in general are sustainable, despite their unattractive appearance to outside observers.

Anthony Newsome

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Britain in the dock

A LOT of unnecessary fuss is being made over the objections the European Commission has raised to two of Britain's industrial subsidy schemes: the temporary employment subsidy and the offshore supplies interest relief grant. It is unnecessary, first, because the Commission has not been asking—as has been suggested—for the two schemes to be wound up; and, second, because what it does want is certain modifications which—on any dispassionate view—would seem to be not only fair and reasonable but would probably be in the British long-term interest too.

Neither can one say, as the Prime Minister implied in the Commons the other day, that the issue has become a confrontation between the Commission's out-dated view of the role of competition in a market economy and the politicians' need to temper the impact of adverse economic circumstances. On the contrary, the Commission has always accepted industrial subsidies as a necessary instrument of national (and Community) policy.

Indeed, the Treaty of Rome specifically provides for such measures to be taken in areas of severe unemployment, at times of serious economic disturbance, or to promote the development of a particular industrial sector. The one big proviso—and this is where the Commission comes in—is that such measures should not have effects which are incompatible with the idea of a common market, such as subsidising exports to, or discriminating against imports from, other members or by exporting unemployment to other parts of the Community.

The Commission has not departed from this on the whole—permissive approach in spite of the proliferation of aids in

all Community countries since the onset of the post-1973 recession. It has not generally objected to aid schemes designed to boost investment, industrial training, or the restructuring of especially hard-hit sectors. Nor, in particular, has it opposed the introduction of recruitment for redundancy-avoidance measures, including, among many others, Britain's temporary employment subsidy. As originally conceived in the summer of 1975, this scheme could be defended as a relatively inexpensive and short-lived way of keeping people off the unemployment register. But since then changes have been made.

Not only has the scheme's coverage been extended from the assisted areas to the whole of Britain and the threshold of impending redundancies in each firm been reduced, from 50 workers to 25 and then to 10, but the rate of subsidy has been doubled to £20 a week for each retained full-time employee and the maximum period of payment has been extended from six months to a year and then to 18 months (albeit at a lower rate of £10 a week during the final six months). These changes, and particularly the last two, have considerably increased the risk of saving jobs in subsidised companies at the expense of sales, and thus output and jobs, somewhere else.

If job displacement were limited to this country, the Commission would have no standing in the matter—for it is no part of its job to dissuade governments from being silly if their actions create no Community issue. But it is extremely unlikely that the subsidy is not having an effect upon intra-Community trade. In the first place, as an official study in the Department of Employment

TEMPORARY EMPLOYMENT SUBSIDY

August 18, 1975 - March 31, 1977

Sector	Workers covered	% Sector Labour force
Clothing and footwear	64,838	17
Textiles	52,864	11
Leather	3,473	8
Furniture	7,164	3
Shipbuilding	4,664	2
Other manufacturing	74,955	1
Manufacturing	205,458	3
Other industries and services	23,589	0
Total	229,047	1

Gazette noted last year, the longer the subsidy is paid to a particular company the greater are the chances of displacement occurring. Secondly, as the table shows, about half of the payments have been going to just two sectors, textiles and clothing.

Throughout the Community these two industries have been particularly hard hit by the recession in demand and the upsurge in imports from third countries, and the Commission has been struggling hard to prevent the profusion of national aid schemes degenerating into a Dutch auction. The scale on which TES is being paid is on an altogether different level; however. At something like £100m. in the current financial year, it must far outweigh anything the two industries are getting from other U.K. regional and sectoral aid schemes. By last March about 13 per cent of their employees had been covered, as against 1.3 per cent in the rest of manufacturing industry. And because an unusually high proportion of their workers are women on relatively low rates of earnings, the subsidy has represented a very large slice of their employers' payroll—the Commission's estimate is

anywhere between 20 per cent to 30 per cent.

The Commission has accordingly proposed that three changes be made if the scheme is extended beyond its present termination date of March 31 or if it is replaced by a similar arrangement. First, payments should be limited to six months in the first instance, with the possibility of a further six months at a lower rate if a re-organisation plan is made or if there is a prospect of providing other employment for the employees concerned. Secondly, a way should be found of avoiding an undue concentration on any one sector. Finally—a point the Commission generally makes in these circumstances—it wants to be told in advance about any major cases.

None of those points seem objectionable, in principle, nor should they be particularly hard

to live with if, as is hoped, the new multi-fibre agreement brings a greater measure of stability and, if too, consumer demand begins to recover. Nor if the Government chose, would the Commission's proposals rule out alternatives such as a special recruitment subsidy or a scheme to supplement the pay of workers on short-time as operated in other Community countries, provided these were not also gradually turned into a semi-permanent employment subsidy as TES had become.

The Community implications of the offshore supplies interest relief grant were also not foreseen when it was introduced—by the Heath Government—in November, 1973. At that time the offshore supplies sector was not particularly well developed anywhere in the Community, and the scheme was designed to help British firms which, because they were supplying operators in the U.K. sector of the continental shelf, were ineligible for ECOD facilities but which were competing with U.S. and other companies that had access to loan finance at preferential rates from their national export credit institutions. The scheme accordingly offered them an interest relief grant of 3 per cent a year for up to eight years on credit obtained to finance the purchase and installation of British equipment, components and services in the U.K. sector.

The growing importance of other Community suppliers and the growing size of the U.K. continental shelf market (over £500m. worth of contracts had been registered for grants under the scheme by last March) have changed the situation dramatically. The Commission is prepared to approve of the scheme and without the Community. It cost both to the employers and has drawn up guidelines for governments concerned and the rest of the Community.



A successor to the Temporary Employment Subsidy is being devised by Mr. Albert Booth (left), Employment Secretary, to meet objections raised by M. Raymond Vouel (right), the European Commissioner for competition.



suppliers, provided in each case environmental protection aids, the discrimination in favour of small business aids, and so forth.

It has developed a system of scrutiny—which the U.K. Government and others generally observe. It has repeatedly pointed out the dangers of looking at industrial subsidies only from a national point of view, and thus risking costly rivalry and the reciprocal neutralisation of national efforts. And it has tried to persuade member governments to concentrate upon aids which are appropriate in form and amount to the scale of a particular problem; which are temporary and digressive so as to avoid merely protecting the status quo; which are sufficiently selective so as to be limited to companies capable of getting back on their own feet; and which are sufficiently transparent so as to reveal the true cost both to the employers and to the rest of the Community.

At the more technical level, the Commission has at last cracked the problem of devising ways of making all forms of aid, including the more opaque forms such as tax concessions, loan guarantees, and equity purchases, sufficiently measurable to be able to set about assessing their impact sector by sector. More important than that, it is now dawning on the world's major trading nations that unless some kind of international Queensberry Rules of industrial subsidies are thrashed out during the present GAT round or under OECD aegis, the world could easily slip into protectionist abyss. And the trigger could well be the U.S. Trade Act of 1974 which, in the absence of some kind of accord, will from next January make mandatory the imposition of countervailing duties on a U.S. imports receiving a production or export subsidy in the country of origin.

Letters to the Editor

Unions hamper employment

From the Chairman, Aercon.

Sir,—You conclude your leader of January 26, saying that there should be more emphasis on training on new skills and what is undoubtedly correct, that we have the daunting task of providing a lot more jobs over the next few years, just to stop unemployment getting much worse.

There is a big opportunity in one particular area of making a significant improvement in employment and increasing productivity at the same time, which we are seriously neglecting. I refer to the upgrading and diffusion of skilled workers in that vital area of our economy, heavy engineering.

Output across the country is being seriously curtailed and limited by shortages of key skilled labour. Every heavy fabrication works and almost every large machine shop have long standing unfilled vacancies for skilled workers such as fitters, class 1 welders, skilled machinists, etc. Even one of these recruited brings into production employment other skills, semi- and unskilled workers in the team related to his activities. There is agreement at national level that subject to local approval, a large number of these vacancies should be filled by local people who are currently unemployed. It is, however, almost impossible to implement this because of local union resistance. I am confident that with more flexibility from the union side, many more people could be employed.

In addition, greater emphasis should be placed on mobility of labour. For instance, in our works at Saffron Walden, Essex, we have a number of vacancies for which we can find no suitable labour.

W. A. de Vries, S. South Wharf, W.2.

Delays at airports

From Mr. D. Churchouse

Sir,—While I sympathise with Mr. P. M. (January 26), and who suffered lengthy delays at Heathrow on January 26, similar problems occur elsewhere with monotonous regularity.

On a recent visit to Chicago I queued for 90 minutes before even arriving at the immigration desk. The first 20 minutes were spent standing in the rain because the building was full, followed by over an hour slowly shuffling along a claustrophobic corridor with inadequate ventilation. Natives with whom I was being herded told me this was being normal, it hardly a good way to welcome foreign guests. Airports such as Charles de Gaulle, Schiphol and Frankfurt all look as though they were built for the 1950s, but the staff are just as unhelpful and full of the "airport blues". Heathrow is no exception, it is a permanent building and with such high volumes it must be hell to work there.

D. M. Churchouse, 20, Newlay Grove, Horsforth, Leeds, W. Yorks.

Views on pensions

From Mr. J. Hymans

Sir,—I fear that Martin Patterson (January 26) and I look on pensions matters differently.

The contract-in option is a state insurance proposal which is not a pension. It is a way to make it, it is certainly not a "guaranteed cost". The contribution rebate for contracting-out will decrease, but we don't know when and by how much. The employer has three options, one is to let him exercise his right to contract-out, of how he is satisfied with the pensionable age of the deferred pension he has to provide for those employees who leave him. He (or his actuary) has to guess whether it is going to be cheaper in the long run to do the inflation proofing himself, or increase the pension by exactly 5 per cent a year, or pay a premium to the state scheme and limit his increases to 5 per cent a year.

On top of that the employer (or his actuary) has to guess what is going to happen to investments in the future when these depend on future economic conditions and decisions by governments on all things affecting business. It's not a view we need but a load into a good quality crystal ball. Despite that, clients want to know what is it going to cost? It will be so much if it happens, and so much if that happens. It is only a very few who have intervened in the estimated costs which we have calculated for them on different assumptions.

J. C. S. Hymans, Hymans Robertson and Co., St. Bartholomew House, 92, Fleet Street, E.C.4.

Energy planning pitfalls

From Mr. M. Vire

Sir,—I was very interested to read the article on "Pitfalls for energy planners" (January 26). How right David Fishlock is in stating that there is a real danger of falling into the trap of going too big too quickly, as the Central Electricity Generating Board and the nuclear industry did for the 2,000MW stations in the 1960s and also demonstrated the MHD (magnetohydrodynamic) disaster on a relatively large scale.

The late Professor Elliott, the actual inventor of the shifon fluid bed for burning coal and pressurised fluid bed, was a great advocate of getting small demonstration plant working correctly before going larger. It is essential that the engineering detail is correct for specific performance and reasonable life to be achieved. Nowhere was this better demonstrated than on the corrosion problem of tube supports on the Magnox reactors. As far as fluid beds are concerned, I think Mr. Fishlock's analysis is entirely correct in stating that the smaller commercial and large factory boiler will be the first application simply because the problems of this scale have already been achieved. The large boilers for utility use are another matter altogether and would probably be based on a pressurised system with a combined steam and gas turbine cycle. The viability of such a system will not be proven until the Grunthorpe facility has been run successfully, preferably with

Drivers' hours

From the Director-General, Confederation of British Road Passenger Transport

Sir,—In the vehicle fleet management supplement (January 26) our Transport Correspondent is always perceptive in his analysis of the situation. May I however clarify three points arising from Mr. Hargreaves' article on EEC drivers' hours.

He says the only genuine issue at stake is road safety. Indeed, this is the only genuine issue, but it is in no way at stake. There is no possible benefit to road safety in adopting the EEC system, which is based on social theory, rather than the actual needs of the situation. Mr. Hargreaves limits his comments on passenger transport to coach journeys. The fact is that many bus journeys, particularly in rural areas, will also be affected, either directly or indirectly. Regular bus services with a route of less than 31 miles are excluded from the scope of the EEC regulation, but in rural areas drivers on these routes are normally combine duties on other routes within its scope. This affects their entire schedule for the week.

The bus and coach industry has, as indicated, associated the cost of the EEC regulation at £50m. a year, but only as a hypothetical figure to maintain all existing services at their present level. That will not be possible on economic grounds, even if sufficient qualified drivers were available. The actual cost will therefore be offset by unavoidable reductions in service. We are still hopeful, however, that we can obtain further relaxations from the

Synthetic rubber

From Mr. P. Allen

Sir,—Mr. D. Warburton has commented (January 24) on the news reports of the abandonment of a major U.K. synthetic rubber project which had been promoted as part of the U.K. industrial strategy.

These reports suggest that the reason for abandonment is that current prices for the North Sea feedstock butadiene are too high for the project to be viable. I have no knowledge whether or not this was the main reason, but there is another aspect to be reckoned with. This project entailed construction of a plant with an capacity of 500,000 tonnes, the project cost £60m. or £80m. per cent.

U.S. money stock

From Mr. R. Atkins

Sir,—Further to my letter of January 26 and Mr. Wilkinson's reply the following day, I feel obliged to refer specifically to the question of lending in the U.S. banking system to finance operations against a weak dollar.

Suppose that at the beginning of a particular financial year the U.S. Administration plans a budget deficit of \$500m. and that the U.S. Treasury auctions \$500m. worth of debt. If these were the only influences on the money stock then a wider circulation of money would increase the difference that is \$500m. However, U.S. bank lending grew by \$100m. and the funds so lent were converted into foreign currency, then foreign central banks could find themselves accumulating \$100m. These dollars would tend to be converted to U.S. Treasury debt and the U.S. Treasury may supply them as much debt to foreign central banks as was originally lent. In this very extreme case the U.S. authorities would end up repaying \$500m. to the domestic market and a broad defined money stock (in the absence of action by the Federal Reserve to raise interest rates) would grow by \$100m. This bank lending would be reflected in the money stock and the Federal Reserve would raise interest rates in an attempt to counteract such findings. If a more practical example is required it should be remembered that last year, despite foreign central bank purchases of U.S. Treasury debt estimated to be in excess of \$80m., the M2 money stock grew by approximately \$60m. or 8.9 per cent.

R. G. Atkins, 18, London Street, E.C.3.

To-day's Events

- Prime Minister meets Scottish TUC delegation on devolution proposals.
- Dr. David Owen, Foreign Secretary, holds meeting in Malta with Mr. Josiah Nkomo and Mr. Robert Mugabe, joint leaders of the Patriotic Front, who are on a party to the Rhodesian Government's talks with internal nationalists groups.
- EEC Fisheries Council meets in Brussels.
- Mr. Charles Villiers, British Ambassador in Rome, is presented to House of Commons by Mr. Geoffrey Howe, Secretary of State for Foreign Affairs, in the House of Commons.
- Mr. Peter Vaneek, Lord Mayor of London, and his Sheriff attend dinner given by London Court of Bankers.
- negotiations for a five-year general trade agreement with EEC.
- Shop stewards representing Shell tanker drivers discuss improvements they seek in 15 per cent pay increase offered by the House of Commons Debate on employment.
- Petition signed by more than 1m. people urging voluntary retirement for men at age of 60.
- House of Lords: Domestic Proceedings and Magistrates' Courts Bill (Lords).
- House of Commons: (Lords) Scheme of Premiums (Actuarial Tables) Regulations 1977.
- Foreign Secretary, Mr. David Owen, presents his second reading.
- COMPANY MEETINGS: Royal Bank of Canada, 7.30 p.m.
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This announcement appears as a matter of record only.

PHILIP MORRIS
INCORPORATED

\$250,000,000

FIVE YEAR EURODOLLAR REVOLVING CREDIT

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THE FIRST NATIONAL BANK OF BOSTON

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BANKERS TRUST COMPANY

DECEMBER 1977

COMPANY NEWS

Confidence at Trident TV

CONFIDENCE over the future of the television network is being expressed by the present ITV shareholders, who are expected to vote on the company's future at a shareholders' meeting on February 1. The company, which is a subsidiary of the British Broadcasting Corporation, is expected to be sold to a consortium of private companies, including the BBC, the Independent Television Companies, and the Yorkshire Television Company.

Mr. G. E. Ward, Chairman of the BBC, said that the directors have been "in the process of a long and difficult process of re-organising the company and its operations, and that the company is now in a position to be sold to a consortium of private companies, including the BBC, the Independent Television Companies, and the Yorkshire Television Company."

After payment of £5.7m (1977) and £5.7m (1978) to the BBC, the company is expected to be sold to a consortium of private companies, including the BBC, the Independent Television Companies, and the Yorkshire Television Company.

Working capital at year-end was £5.7m (1977) and £5.7m (1978). The company is expected to be sold to a consortium of private companies, including the BBC, the Independent Television Companies, and the Yorkshire Television Company.

Future capital spending at year-end was £5.7m (1977) and £5.7m (1978). The company is expected to be sold to a consortium of private companies, including the BBC, the Independent Television Companies, and the Yorkshire Television Company.

There was a strong demand for shares during the year, with the company's share price rising from 10p to 15p. The company is expected to be sold to a consortium of private companies, including the BBC, the Independent Television Companies, and the Yorkshire Television Company.

A major reorganisation and restructuring of the company is expected to be completed by the end of the year. The company is expected to be sold to a consortium of private companies, including the BBC, the Independent Television Companies, and the Yorkshire Television Company.

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BOARD MEETINGS

The following companies have notified the London Stock Exchange of board meetings during the period 1.1.78 to 31.1.78. The meetings are held for the purpose of considering the company's financial statements for the year ended 31.12.77, and for the purpose of considering the company's financial statements for the year ended 31.12.77, and for the purpose of considering the company's financial statements for the year ended 31.12.77.

Trident Films' first full-length feature, 'The Four Feathers', which received a good review in the U.S., will be released for cinema distribution in the U.K. early in 1978. In October, 1977, Trident Films' first full-length feature, 'The Four Feathers', which received a good review in the U.S., will be released for cinema distribution in the U.K. early in 1978.

In the meantime, the Stock Exchange is continuing to investigate allegations of share dealing in the company's shares, arising out of the mechanism of "put-throughs" agreed between the company and its shareholders. The company is expected to be sold to a consortium of private companies, including the BBC, the Independent Television Companies, and the Yorkshire Television Company.

Earlier hopes of a significant profit in Australia did not materialise and trading problems reflected those of the Australian economy. However, the directors are looking to expand rental accounts to a required level of profitability.

Mr. Collins reports that there are very few civil engineering contracts being placed by local authorities and competition for those available is very keen. The directors are not prepared to reduce margins to trade in a loss, and as a result, the work on hand is less than they would wish, he states.

The oil distribution division increased substantially during 1977 and now operates over extended areas. It is anticipated that it will make a material contribution to profits in the current and future years.

As reported on December 20, group pre-tax profit advanced from £244,750 to a record £404,302, on sales of £9,935m (1977) and £10,320m (1978). The dividend is fixed at 1.44p (1977) and 1.44p (1978).

An inflation supplement shows that the estimated additional cost of sales in relation to stock consumed, amounts to £23,000 for the year.

The estimated value at the year end of assets being depreciated is £1,042,000 (historic value £738,000) and the depreciation charge in the accounts is £135,000, whereas the charge based on the current cost valuation is estimated to be £202,000.

Net monetary assets show a loss in purchasing power during the year of some £34,000.

FINANCE FOR INDUSTRY TERM DEPOSITS
Deposits of £1,000-£25,000 accepted for fixed periods of 12 to 36 months. Interest paid gross, half-yearly. Rates for deposits received not later than 10.2.78.

Terms (years): 1 2 3 4 5 6 7 8 9 10 11 12
Interest (%): 9 10 11 12 13 14 15 16 17 18 19 20

Rates for larger amounts on request. Deposits in and interest information from The Chief Cashier, National Westminster Bank Limited, 91 Waterloo Road, London SE1 8UF. Tel: 01-923 7522. Ext. 1771. Cheques payable to "National Westminster Bank Ltd, FFI is the holding company for ICFC and FCI.

Deanson off to better start
THE current year has started with a better start than the previous year.

Outlook at Associated Engineering
Shareholders in Associated Engineering were told by Mr. John Ferguson, the chairman, at the 1977 annual general meeting that the company's prospects for the current year are for steady growth over and above the rate of inflation, particularly in the turbine components and replacement parts division, but much will depend upon the level of demand, the degree of disruption in industry and the country in general, and the economic and monetary policies of the Government. On that basis the directors expect to be able to report a satisfactory increase in profits for the year.

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Mr. Peter Macadam, chairman of British-American Tobacco. Full year results are due to be announced on Tuesday.

Bond St. Fabrics outlook

IN THEIR statement with accounts, the directors of Bond Street Fabrics report that the company's performance in 1977 was satisfactory, with a profit of £1,000,000 (1976) and £1,000,000 (1977).

As reported on December 13, pre-tax profit declined from £1,000,000 to £1,000,000 for the year ended 31.12.77, on turnover of £10,000,000 (1976) and £10,000,000 (1977).

Mr. Dean reports that problems in the printing division proved more serious than was anticipated at mid-year and this coupled with the very competitive nature of the industry, adversely affected the division's results.

During the year, further substantial sums were spent on the acquisition of new equipment and the directors feel that this type of expenditure is essential to enable the company to keep up to date.

A statement of sources and application of funds shows that borrowing decreased by £1,000,000 (1976) and £1,000,000 (1977).

In April, Mr. J. Davies, chairman, resigned from the Board, since when the appointment has been made to fill the position.

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Automated Security locks up new business

BY TERRY GARRETT

When VAB Products declared in 1970 that its trading subsidiaries were insolvent, few could have guessed that Automated Security Holdings—soon to become one of the largest burglar alarm groups in the U.K.—would rise from its ashes.

Today shareholders in Automated Security (ASH) will meet to decide on whether to implement a rights issue to provide cash for ASH to go ahead with the acquisition of the security division of Brooks Alarms.

This will virtually double the number of intruder detection systems under its control to over 40,000.

When that is complete ASH will rival Chubb and AFA in terms of pure security systems which take in everything from a simple burglar alarm to a sophisticated electrical system monitored full-time by ASH. But until the group announced the deal on January 4, ASH was a second-line stock barely known in the Stock Market.

The group's foundations have two footings. One was the quoted VAB Products which was used as a shell, and the other was a small security alarm manufacturer, Modern Automatic Alarms, started by Mr. Dennis Smith, an ex-Chubb man, in 1964.

VAB was a general engineering outfit with interests in curtain rails, plastics and buxtons. Throughout the 'sixties it reported more losses than profits and in 1968 the quotation was cancelled in August 1972.

But financial reorganisation was at hand. A one-time conglomerate high flyer, Heenan Reddick, came to the scene and reorganised a £370,000 rights issue. Perhaps not surprisingly 50.1 per cent of the issue was left in the hands of the underwriters and Heenan Reddick finished up with control of VAB.

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less than £450,000 in the offer document for Brooks looks on the conservative side.

The integration of Brooks will obviously be a turning point in the company's future. It will double the number of systems to over 40,000 and give plenty of scope to rationalise the branches. Brooks has 19 branches compared with ASH's 14. After the re-organisation, towards which Brooks will pay £150,000, ASH estimates that it will end up with just 22 branches.

Automated's first move will be to reduce Brooks' overheads. Both groups have a similar number of systems in operation but Brooks has been working through a third more outlets. Too many of these, in Tom Buffett's opinion, are at the "nursery" stage.

ASH appears to run a much tighter ship all round than Brooks. Apart from the number of branches, ASH also concentrates on supplying a higher proportion of its own manufactured equipment than Brooks, which up to now has tended to buy in its electrical gear.

That, together with a different approach to managing levels and pricing policies, has made all the difference to the fortunes of ASH compared with Brooks' unimpressive record.

It will take time for ASH to digest Brooks and not much is expected from the acquisition in terms of profit in the current year. The following year could be much better, but it could take up to 20 months to get the Brooks side operating at the sort of profit margin that ASH is accustomed to.

The merger with Brooks means that, without any growth from new systems, Automated will immediately become a company capable of producing £1m. pre-tax profit for the year just ended of not

Brasway will be well placed to running at full capacity and an take advantage of the market order has been placed for a share.

The tube division continues to go from strength to strength and the directors are confident of Brasway's most competitive price achieving record production and order of electrically welded tube sales figures from January in the U.K. and possible Europe, through to April. The mill is now says Mr. Swaby.

Mr. R. A. Swaby, the chairman, says that there is little doubt that the group will achieve the profit target of £200,000 for the full year and is well on the way to a complete recovery.

The scrap processing division is only just covering costs at present but this time last year it was incurring losses of a worrying nature. Prices are at the bottom of the spiral and the division can look forward to some reasonable profits.

Export tonnages are increasing monthly and once demand for scrap from abroad improves

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Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Feb. 5-9	International Spring Fair	Nat. Exbn. Centre, B'ham.
Feb. 8-10	Microsystems '78 Exbn. & Conference	West Centre Hotel, S.W.6
Feb. 12-14	Swimming Pool & Allied Trades Exbn.	Metropole Centre, Brighton
Feb. 14-16	National Office Reprographic Exbn.	Wembley Conf. Centre
Feb. 14-16	Licensed Hotel Catering Exbn.	Metropole Centre, Brighton
Feb. 15-16	EIA Engineering Exhibition	Portsmouth
Feb. 15-23	International Knitwear Fair	Earl's Court
Feb. 19-23	Int. Men's & Boys' Wear Exbn.	Earl's Court
Feb. 20-23	Spring Floorcoverings Exhibition	Metropole Centre, Brighton
Feb. 20-24	Furniture Production Exhibition	Nat. Exbn. Centre, B'ham.
Feb. 21-23	British Growers Look Ahead Exbn. and Conf.	Harrowgate

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Feb. 4-7	Knitting Industries Exhibition	Paris
Feb. 4-7	European Men's Wear Show	Paris
Feb. 5-10	British Trade Fair	Abidjan
Feb. 7-11	Engineering & Industrial Equipment Exbn.	Dublin
Feb. 11-15	Int. Confectionery, Chocolate, Biscuit Exbn.	Paris
Feb. 13-17	Israeli Fashion Week	Tel Aviv
Feb. 13-18	Int. Machine Tool & Foundry Exbn.	Johannesburg
Feb. 14-18	Business and Micro-Graphic Equipment Exbn.	Tokyo
Feb. 19-21	International Hardware Fair	Cologne
Feb. 21-24	Offshore South-East Asia Show	Singapore
Feb. 26-Mar. 2	International Spring Fair	Frankfurt
Feb. 26-Mar. 2	Middle East Transport Exbn. and Conf.	Dubai
Feb. 28-Mar. 3	Int. Tunneling Industries Exbn. & Conf.	Basle

BUSINESS AND MANAGEMENT CONFERENCES

Date	Title	Venue
Jan. 31	British Council of Productivity Associations: Unfair Dismissal	Metropole Hotel, W.2
Feb. 1	Department of Industry: Bulk Materials Handling	Runcorn, Cheshire
Feb. 1	Hogg Robinson (Pensions Management): Contracted Out Occupational Pension Schemes—revised administration and pay role procedures	Royal Festival Hall, S.W.1
Feb. 2	Berndtson Int./O.R.C. (U.K.): Management—Pay—Productivity	Cavendish Centre, W.1
Feb. 2	Chart Analysis Investing in Commodities	Int. Press Centre, E.C.4
Feb. 6	Covering Management Training Centres: Strikes & Industrial Action	Kentworth
Feb. 6	Business Perspectives: China and Britain—The Prospect for Trade	Royal Lancaster Hotel, W.2
Feb. 6-10	Urwick: Management in Research & Development	Slough
Feb. 7-9	Executive: Producer Risk Appraisal	Russell Hotel, W.C.1
Feb. 8-9	Imperial College: Management Science in Distribution	Exhibition Road, S.W.7
Feb. 8-10	London Chamber of Commerce and Industry: Social Service and Infrastructural Developments in Oil Rich States	Furnham Castle
Feb. 13-17	Keppner-Tregoe: Decision Making for Senior Management	Bath
Feb. 13-17	Abraxas: Synectics—Innovative Skills	88, Churchway, N.W.1
Feb. 14	Society for Long Range Planning: Self-Denial To-day for Prosperity To-morrow—Crisis of Choice	15, Belgrave Sq., S.W.1
Feb. 15-16	Oyez IBC: International Tendering	Inter-Continental Hotel, W.1
Feb. 15-16	Management Training Consultants: The Skills of Interviewing	Leicester
Feb. 18	Building Materials Export Group: Exporting Export Markets for the U.K. Construction Industry	Cavendish Centre, W.1
Feb. 17	Inbicon: The Practical Implications of the Consumer Credit Act	Hilton Hotel, W.1
Feb. 21	Henley Centre for Forecasting: The Future of the U.K. Property Markets	Rowater Cinema, S.W.1
Feb. 22	Institute of Personnel Management: Employment Law in 1978	Manchester
Feb. 22-23	Financial Times: Business with Spain	Madrid
Feb. 23-24	European Study Conferences: EEC Competition Law	Royal Lancaster Hotel, W.2
Feb. 24	Thames Polytechnic: Business Trends in France	Barnford
Feb. 24-Mar. 2	British Transport Staff College: Finance & Accounting for Management	Woking
Feb. 27-28	Financial Times: The Banker, Investors Chronicle: World Banking in 1978	Groveport House, W.1
Feb. 27-Mar. 1	AMR International: Creating Business Growth in Europe	Royal Westminster Hotel, S.W.1
Feb. 28	Institute of Directors Annual Convention: The State & the Individual	Royal Albert Hall, S.W.1
Mar. 2	McGraw-Hill: Corporate Fraud	Wynd Garden Hotel, W.9

Yards to consider vessels stockpile

By Ian Hargreaves, Shipping Correspondent

BRITISH SHIPBUILDERS is to consider building offshore patrol vessels for stock as part of its strategy to dominate a sector of the naval market estimated to be worth up to £1bn. in the next ten years.

A review of this market by an industry team led by Sir John Rix, chairman of Vosper Thornycroft, the South Coast warship builder, is virtually complete. The report is Sir John's final contribution to British Shipbuilders. He will leave the Corporation on Wednesday to return to the private sector.

The report, which gives an exhaustive account of future market opportunities and an assessment of competitors, will not be published but will be considered initially by the British Shipbuilders Board and then by the Department of Industry and Ministry of Defence.

Its objective is to provide the Corporation's warship builders with a springboard for gaining supremacy in a field where there is tough competition from Italy, France, Germany and Holland.

Borrowing

There is not likely to be much argument about the fact that the market for patrol vessels will be stimulated both by changes in international fishing limits and increasing offshore activity associated with the oil industry.

But it would still be a big step for British Shipbuilders to build a stock of such vessels on the strength of this analysis. Such a policy would almost certainly have to be financed by ordinary commercial borrowing.

The decision is likely to be influenced by what are said to be imminent announcements by Mexico and Argentina of their requirements for offshore patrol craft.

One contender for these orders is the island-class vessel built by Hall Russell of Aberdeen. Vessels are also active in South America on a possible 100m order for coastguard patrol craft. Vosper Thornycroft is also in the running for a 100m order for a 100m patrol craft to be built in the next few years.

All of these bonds having been sold, this announcement appears as a matter of record only.

Hydrocarbons Bank Limited

(Incorporated with limited liability in the Cayman Islands)

U.S. \$ 75,000,000
Guaranteed Floating Rate Notes 1982

Guaranteed as to payment of principal, premium, if any, and interest by

Eni

Ente Nazionale Idrocarburi

(A public corporation of the Republic of Italy)

CREDIT LYONNAIS

AMSTERDAM-ROTTERDAM BANK N.V.

BANCO DI ROMA

BANK OF AMERICA INTERNATIONAL LIMITED

BANKERS TRUST INTERNATIONAL LIMITED

BANQUE BRUXELLES LAMBERT S.A.

COMMERZBANK AKTIENGESellschaft

CREDIT SUISSE WHITE WELD LIMITED

DRESNER BANK AKTIENGESellschaft

EUROPEAN BANKING COMPANY LIMITED

ISTITUTO BANCARIO SAN PAOLO DI TORINO

MANUFACTURERS HANOVER LIMITED

NOMURA EUROPE N.V.

UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

Abn Dhabi Investment Company

Algerian Bank Nederland N.V.

A.M. Ames & Co. Limited

Andersen Bank A.S.

Arab Finance Corporation S.A.L.

The Arab and Morgan Grenfell Finance Company Limited

Banche Halsey Stuart Shields

Banca Julius Baer International Limited

Banca Nazionale Italiana

Banca del Commercio

Banca Nazionale dell'Agricoltura

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Banca Ambrosiana

Banca di Santo Spirito

Banca Urquiza Hispano Americana Limited

Bank Guizwiller, Kurz, Bungenier (Overseas)

Bank Leu International Limited

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Banque Europeenne de Tokyo

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Banque Internationale de Luxembourg S.A.

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Banque Populaire Suisse S.A. Luxembourg

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UNION DE BANQUES ARABES
ET FRANÇAISES-U.B.A.F.

US \$ 25,000,000

FLOATING RATE NOTES DUE DECEMBER 1982

CREDIT LYONNAIS

FIRST CHICAGO LIMITED

THE ARAB AND MORGAN GRENELL FINANCE COMPANY LIMITED

BANKERS TRUST INTERNATIONAL LIMITED

BANQUE FRANÇAISE DU COMMERCE EXTERIEUR

CREDIT COMMERCIAL DE FRANCE

DRESNER BANK AKTIENGESellschaft

KUWAIT INTERNATIONAL INVESTMENT CO. S.A.K.

LIBYAN ARAB FOREIGN BANK

MERRILL LYNCH INTERNATIONAL & CO.

THE NATIONAL COMMERCIAL BANK

(Saudi Arabia)

Abn Dhabi Investment Company

Algerian Bank Nederland N.V.

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Banca Nazionale dell'Agricoltura

Banca Nazionale del Lavoro

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Banque de Paris et des Pays-Bas

Banque Populaire Suisse S.A. Luxembourg

Banque de l'Union Européenne

Banque de l'Union Européenne

Banque de l'Union Européenne

Commerzbank Aktiengesellschaft

Creditanstalt-Bankverein

Credit Industriel et Commercial

Credit Suisse White Weld Limited

Richard Daus & Co.

Banche Halsey Stuart Shields

Banca Julius Baer International Limited

Banca Nazionale Italiana

Banca del Commercio

Banca Nazionale dell'Agricoltura

Banca Nazionale del Lavoro

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Banque de l'Union Européenne

Manufacturers Hanover Limited

Samuel Montagu & Co. Limited

Lloyds Bank International Limited

London Multinational Bank (Underwriters)

London Multinational Bank (Underwriters)

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London Multinational Bank (Underwriters)

OVERSEAS MARKETS

EUROBONDS

The faint-hearted rally in the dollar sector last week served, if anything, to underline the weakness of this sector almost more than the previous periods of sharply falling prices.

No one really expects President Carter in his speech today to dispel the uncertainty surrounding the dollar, while in any case the assumption is that U.S. dollar interest rates must rise further this year—either to protect the dollar or as a result of higher economic activity in the U.S.

Dealing activity remained at a low ebb and the firmer undertone was not based on any development of retail demand for bonds.

The only good news was that the worst in the primary sector seemed to have passed.

In New York, Euratom postponed its proposed Yankee bond issue and the European Coal and Steel Community's straight Eurodollar bond was hardly a triumph. Indeed, if it were not for the standards set by the other recent issues and the fact that its middle eastern flavour choice facing those who have to borrow long term funds at pre-

not widely traded in the European secondary market, it would probably have caused an outcry. The opening quotations were a half point on the bid side, below the selling group discount.

On the other hand its 99 pricing combined with the improvement in market conditions since it was launched went some way to compensate for the low coupon. And the other recent issues have picked up from their lowest levels.

Question

Perhaps the most encouraging point for the battered dollar sector was that after the ECSC issue there were no straight issues on offer at all. But insofar as there is no sign of improvement, this poses the question of where borrowers are to turn for money in the foreseeable future.

Many borrowers are highly liquid at present and the liquid in the dollar sector is not therefore likely to cause hardship (except to banks specialising in U.S. dollar bond issue management) unless it lasts for a considerable period. The basic fact that its middle eastern flavour choice facing those who have to borrow long term funds at pre-

sent is whether to opt for current risk or for interest rate risk. The good response to the Long Term Credit Bank of Japan's FRN—and indeed the FRN secondary market in recent weeks—suggests that a wide number of borrowers would be able to tap this sector. If they cannot attract investors, then the banks would probably subscribe.

The alternative is to go for one of the "strong" currencies, running the risk that their performance on the foreign exchange markets in the past will be extrapolated into the future. In contrast to the dollar, international borrowers cannot, in the case of other currencies, in general match their liability with an asset in the same currency.

The three currencies where funds will be able to be raised in large volumes for the foreseeable future are D-marks, Swiss francs and Yen. In addition to these, borrowers can expect spasmodically to raise modest amounts in the yen, units of account, and some middle eastern currencies.

In the Swiss franc and D-mark sectors, issues and private placements (in the case of Switzerland, mostly private placements) can be raised to the tune of an

aggregate \$500m—\$1bn, equivalent months could all be lent each month.

The constant fear in the D-mark sector is that if the currency situation changes those who have bought the very large volumes of stock issued in recent weeks are likely to try to sell simultaneously, pushing prices down several points in a very short period.

In the long-term interests of maintaining new issue possibilities even when the currency situation changes, lead managers have been trying to prevent yields falling too fast. Such exchange markets in the past will be extrapolated into the future, the fact that a borrower can shift to another bank from which he thinks he can get better terms.

Last week, there were signs of indigestion in the secondary market. Although issues continued to trade well up in some cases even above their offering prices, in general the prices of recent issues fell slightly over the week as a whole.

In the Swiss franc sector, there is no sign of any let-up in investor demand. Recent issues are quoted well up to 5 per cent above issue price. The coupon level for prime quality borrowers

was shaved last week by another quarter of a point—so 4 per cent—by the announcement of the Norwegian State guaranteed issue for den Norske Industri-bank.

As for the year, where yield levels are still falling from the current 6 1/2 per cent level, the calendar has already been set well into the spring and issues are being planned at a rate of between \$200m-\$300m, equivalent each month. This is a notable record for a market which was embryonic only a year ago.

The other currency which may be able to distribute significantly, for those borrowers who can spend money in the U.K., is sterling. Although the secondary market has still to give its stamp of approval to the two current issues, all reports last week suggested that both the EIB and the Rowntree Mackintosh were going well.

The problem lies in discerning retail investor demand in sufficient size to support a significant market over sterling. Perhaps it is still too early to expect the idea to have caught on—one dealer on Friday said that investors were particularly worried about the secondary market backing for sterling issues.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount	Av. life	Coupon	Price	Lead manager	Offer
U.S. DOLLARS						
TECSA	30	1985	7 3/4	99	KIC, Hill Samuel	85 1/2
Long Term Credit Bank of Japan	60	1983	5 1/4	100	First Boston, Credit Lyonnais	6 1/2
D-MARKS						
Argentine	100	1985	7 1/2	99	Deutsche	99
TVO (Good Finland)	80	1988	8 1/4	100	WestLB	99
Finland	50	1985	4 1/4	100	Deutsche	6 1/2
Finland	50	1983	5 1/4	100	Dresdner	6 1/2
SWISS FRANCS						
Adap Dev. Bank den Norske	80	1993	n.a.	4 1/4	UBS	4 1/2
IndustriBank	100	1993	n.a.	4	Swiss Bank Corp.	4 1/2
STERLING						
Rowntree Mackintosh	25	1988	7 1/2	99	S. G. Warburg	98 1/2
Rowntree Mackintosh	25	1988	8 1/4	100	Schroder Wagg	98 1/2
AUSTRALIAN DOLLARS						
Citicorp	15	1983/8	7 1/4	100	First Boston, BNP, KIC	7 1/2
LUXEMBOURG FRANCS						
Kredietbank	500	1986	n.a.	8	Kredietbank Lux.	7 1/2

* Not yet priced. † Final terms. ** Placement. †† Floating rate note. ‡ Minimum. § Purchase fund.

Notes: Yields are calculated on ABB basis.

Indices

NEW YORK - DOW JONES

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22	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17	Sept. 16	Sept. 15	Sept. 14	Sept. 13	Sept. 12	Sept. 11	Sept. 10	Sept. 9	Sept. 8	Sept. 7	Sept. 6	Sept. 5	Sept. 4	Sept. 3	Sept. 2	Sept. 1	Aug. 31	Aug. 30	Aug. 29	Aug. 28	Aug. 27	Aug. 26	Aug. 25	Aug. 24	Aug. 23	Aug. 22	Aug. 21	Aug. 20	Aug. 19	Aug. 18	Aug. 17	Aug. 16	Aug. 15	Aug. 14	Aug. 13	Aug. 12	Aug. 11	Aug. 10	Aug. 9	Aug. 8	Aug. 7	Aug. 6	Aug. 5	Aug. 4	Aug. 3	Aug. 2	Aug. 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 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OFFSHORE AND OVERSEAS FUNDS

King & Shakspeare Mgrs.
1 Chertsey, Fd. H. Heller, Jerry
C. Williams, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 91

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Welles Mon. Acc. No. 685	—	—	—	Sun Life of Canada (U.K.) Ltd.	
Welles Gth Inc Acc. 475	50.0	—	—	2, 3, 4 Cockspur St. SW1Y9BH	01-620 5400
Welles Gth Inc Acc. 475	50.0	—	—	Maple L. Grth.	1957
Next sat. day Feb. 26.				Maple L. Hanged.	1958
New Court Property Fund Mngrs. Ltd.				Maple L. Hanged.	1959
St. Swithins Lane, London, E.C.4.	01-628 4296			Maple L. Hanged.	1960
N.C.L.Pr.F. Dec. 36. 121A1	121.4	—	—	Permal. Ph. Fr.	1961
Next sat. day March 31.					
				Target Life Assurance Co. Ltd.	

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FINANCE LAND Continued[illegible]

OPTIONS.

S. A.	18	West Ind.	14	Mines	
Cardian	18	Spillers	4		
S. N.	22	Tesco	4	Charter Cons.	12
Walker Sfld.	20	Thorn	22	Cons. Gold	20
Use of Frac.	12	Trust Houses	15	Rio T. Zinc	16

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FINANCIAL TIMES

Monday January 30 1978

Garador
BRITAIN'S
BEST SELLING
OVERHEAD
GARAGE DOORS

Labour's fate may be staked on devolution

BY RUPERT CORNWELL, LOBBY STAFF

MR. JAMES CALLAGHAN may have to put the Government's future openly at stake if he is to achieve his intention of over-turning the key amendments inserted by anti-devolutionists in the Scotland Bill last week.

This became clear yesterday as Scottish Nationalist MPs demanded an early meeting with Mr. John Smith, the Devolution Minister, to insist that it is necessary the Government make deletion of the provision stipulating 40 per cent. approval by the Scottish electorate an issue of confidence, to bring the Labour rebels to heel.

Although SNP leaders were declaring their readiness to listen to compromise proposals, such as lowering the threshold figure, they are threatening to vote against the entire Bill at the Third Reading stage if it still contains a "loaded" referendum clause.

European Court

A further sign of Nationalist fury came yesterday when Mr. Hamish Watt, SNP Chief Whip at Westminster, warned that he would be ready to go to the European Court of Justice to seek redress for the Government and the Government see as a blatantly undemocratic proviso.

For all the accumulating problems of the Bill, Ministers

at the week-end were still professing confidence that they could remove at least the 40 per cent. amendment when it comes up in the Report Stage of the Bill.

They are pinning their hopes on two factors: the two-thirds majority likely between the conclusion of committee proceedings this week in the Commons, and the Report stage during which they trust feelings will cool, and the fact that officially the Tories dislike the insertion of a minimum "Yes" vote figure.

Meanwhile, Mrs. Judith Hart, Overseas Development Minister and MP for Lanark served notice of the Government's views at the week-end when she attacked the SNP as "mischievous and ridiculous," adding that "there will be a chance for good sense to prevail."

Perhaps fortunately, both Government and SNP are less worried by the second obstacle, giving the Orkney and Shetland Islands the right to opt out of devolution. This was voted by a huge majority of 88, and to try to change it would put severe pressure on the Liberals, forcing them to choose between the party and the Government and loyalty to their former leader, Mr. Jo Grimond, whose amendment it is.

As Ministers consider in detail how to restore the legislation, their task will be complicated by demands from Labour in Scotland for a second referendum question on independence, designed to cut the ground from under the SNP. But this is likely to be resisted by the Prime Minister when he meets a delegation from the party's Scottish Council today.

It would not be right to try and deal with this in a short debate. "All parties should get together to consider calmly and constructively how best to deal with an almost impossible problem arising entirely from the type of devolution contained in the Scotland Bill," he stated.

Government to urge industrial strategy plans on companies

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE GOVERNMENT will launch a major communications exercise during the coming months to try to persuade individual companies to adapt their corporate plans in line with reports prepared within the Government's industrial strategy.

Ministers will also try to persuade union leaders and employees to co-operate in the productivity improvements envisaged even though in some cases the reports forecast a reduction in the number of people employed in various parts of manufacturing industry.

That will be done by stressing the benefits in terms of an improved rate of economic growth, which in turn could lead to more job opportunities in service industries.

They are the main tasks for the third year of the Government's industrial strategy which will be launched at a meeting of the National Economic Development Council on Wednesday.

The Prime Minister will be chairman at the meeting which may be held at some industrial site. The meeting will be preceded by a speech by the Chancellor of the Exchequer, Mr. Denis Healey, predicting last Friday a £25bn. improvement on the country's balance of payments by 1980.

But the reports underline that there will also be a reduction of several thousand jobs in sectors such as machine tool, knitwear, textile machinery, electrical engineering and rubber processing. At the same time some sectors are suffering from shortages of skilled engineering labour.

Manufacturing sectors' performance: Page 4

THE LEX COLUMN

The simple option on gains tax

Opinion within the Inland Revenue seems to have come down against the introduction of any system of indexation or CGT assessments—representing upwards of 150,000 taxpayers—would fall outside its equitable reform may have been raised by the Minister of State to the Treasury, Mr. Denis Davies, during last year's Finance Bill debate. It seems that the Inland Revenue policy-makers are not satisfied that either indexation or tapering could be introduced without breaching the criteria Mr. Davies set for reform—simplicity and the avoidance of significant administrative problems for both the Inland Revenue and the ordinary citizen.

Quite the contrary in fact, the capital gains tax is already one of the most expensive taxes to collect—on average £3 out of every £100 collected goes on the administration and collection costs—while its yield has declined to only about 1 per cent. of the total tax take. And according to some Revenue estimates indexation of the system would probably push the collection cost up to between 15 and 20 per cent. of the yield, which itself might decline to around 25 per cent. of present levels.

But these calculations only go to show how much the capital gains tax has got out of line with reality. Since it has never been a serious revenue earner there are very strong arguments for making the tax as fair as possible, almost regardless of cost.

The third possibility for relieving part of the CGT burden which was outlined in the Inland Revenue's discussion paper on this subject last October was the small gains exemption where, for example, there would be not CGT charge if net aggregate gains in a tax year did not exceed £1,000. This was the Inland Revenue's own suggestion for reforming capital gains tax and it is easy to see why. It is extremely simple to implement and it

would have the very considerable advantage that something like half the existing number of CGT assessments—representing upwards of 150,000 taxpayers—would fall outside its net. Mr. Healey should be receiving the Inland Revenue's recommendations within the next week.

With hindsight it is easy to see why Midland came to the market given its below average ratios at the end of 1976. But it is difficult to draw conclusions about the financing needs of the other banks, partly because Lloyds and Barclays do not disclose the deferred tax element in their balance-sheets.

A year ago Midland, for instance, had deferred tax reserves amounting to over 1 per cent. of deposits, and the Bank of England takes this into account.

Barclays has long been rumoured as a possible rights issue candidate principally because it did not raise money in 1973-76 like the others. However, its end-1976 free equity ratio looked reasonably healthy and the appreciation of sterling will have taken the strain off its foreign-currency balance sheet.

In common with Lloyds it could easily boost its free capital ratio by raising more Eurobond debt as there is clearly not the same urgency for new equity as there was with Midland.

On paper NatWest now looks to have the weakest balance sheet of the Big Four—this partly reflects its above average capital spending on projects such as the NatWest tower and Courts head office. But NatWest had a £66m. rights issue only 18 months ago and is unlikely to return so soon for funds. It does not have any particularly valuable trade investment that it can sell off but it does have a lot of property.

C Y Tung

On January 9 in this column it was stated that ships of C Y Tung's Island Navigation Corp. had been chartered to Japan Lines and Sanko Steamship. We have now been informed that neither C Y Tung nor Island Navigation Corp. have any ships under charter to these two companies.

Owen attacks Smith internal initiative

BY OUR FOREIGN STAFF

DR. DAVID OWEN, the Foreign Secretary, and Mr. Andy Young, the U.S. Ambassador to the United Nations, sharply criticised the Rhodesian internal settlement initiative before leaving Heathrow Airport last night for talks in Malta with the Patriotic Front nationalist alliance.

The initiative, by Mr. Ian Smith, the Rhodesian Premier, "would only cause more fighting" and lacked "the crucial elements for a peaceful settlement," according to Dr. Owen.

The only solution was the Anglo-American peace plan, Mr. Young said. "Smith's proposals don't provide any of our safeguards. They are more likely to escalate violence and they do not provide a solution which is acceptable to Western Governments."

Mr. Dickson, writes from Malta, in the talks, here Dr. Owen and Mr. Young will be trying to move the Patriotic Front leaders towards acceptance of the Anglo-American settlement proposals. There is widespread pessimism about their chances of success, though. The Patriotic Front, which is

Weather

U.K. TO-DAY
SCATTERED wintry showers and sunny intervals in most areas. Cold.

London, Cent. S. Cent. N. England, Midlands

Some rain or sleet at first. Sunny intervals later: wintry showers. Max. 4C (39F).

S.E. E. N.E. England, E. Anglia Cloudy, occasional rain or sleet. British intervals later. Max. 4C (39F).

Channel Is., S.W. England, Wales Sunny intervals, scattered wintry showers. Max. 6C (43F).

N.W. England, Lakes, I. of Man, S.W. Scotland, Glasgow Mainly dry, sunny spells. Max. 4C (39F).

Rest of Britain: Mainly dry, sunny spells. Max. 4C (39F).

Outlook: Mainly dry at first, with rain or snow spreading from W.

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Athens 10 30 Manchester 10 30

Bahrain 10 30 Melbourne 10 30

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EEC plans to restrict refinery expansion

By Ray Dafter, Energy Correspondent

THE European Commission is working on a package of measures which could result in the EEC imposing penalties against companies or countries which ignore the guidelines.

A working document on refinery policies is now being discussed in Brussels and by member Governments of the Community. The proposals are expected to be presented to Energy Ministers at their meeting on March 21.

In a bid to overcome severe over-capacity in the European refinery industry, the Commission is likely to recommend the closure of some old or inefficient plants.

It is also believed to be considering imposing penalties on countries or companies which do not adhere to EEC guidelines on refinery usage.

Such a penalty might be imposed through restrictions on investment assistance.

Furthermore, the Commission is thought to be planning the provision of grants towards any redundancies that might result from plant closures and towards projects to upgrade existing refineries.

Earlier this month, Herr Guido Brunner, the Energy Commissioner, told the EEC Parliament in Strasbourg that the Commission would also examine the import pattern of refined products and seek greater transparency on market trends and price calculations.

The Commission failed in two attempts last year to gain support for proposals that would have led to a cut of 16 per cent. in EEC refinery capacity. Such a cut would reduce the utilisation ratio to around 80 per cent. of operating capacity.

A Commission report published last year said the EEC refinery industry could be hampered by some 160m. tonnes a year of excess capacity in 1980. The U.K. oil industry has calculated that on existing plans, some 80m. tonnes of this excess capacity would be affected by plant closures, suspended operations and modifications.

Representatives of oil unions in the U.K. have told the Government that they are opposed to EEC intervention. Oil companies have also indicated that they would prefer to be left to make their own commercial decisions.

Oil groups oppose cut in North Sea exports. Page 4

Herbert seeks NEB investment cash

BY OUR INDUSTRIAL EDITOR

ALFRED HERBERT, the State-owned machine tool company, will shortly ask the National Enterprise Board to provide funds totalling several million pounds for a new investment programme.

The company was rescued by the Government more than two years ago with a £25m. injection of cash. It is now wholly owned by the NEB, which would finance any investment out of the £25m. funds it is allocated annually by the Government for its various business activities.

These include looking after other problem companies, such as British Leyland and Rolls-Royce.

Herbert made a profit of some £436,000 in the first half of last year, after five years of losses. The low demand for machine tools, however, means that it cannot generate enough cash to finance the investment programme it believes it needs.

Sir John Buckley, Herbert's chairman, said yesterday: "I'm in favour of stepping up investment before the long-awaited economic upturn comes so that we are ready to compete in world markets."

The company is now having talks with the Enterprise Board on its long-term corporate plan. The NEB, therefore, will soon be assessing the expected request for the investment money against its own general financial criterion.

This was set out by the Government last December and stated that the Board should aim at an overall return of 15 and 20 per cent. by 1981.

Since Herbert was rescued by the Government, after its collapse in the winter of 1974-75, efforts have been made to improve the company's viability against a background of the machine tool industry's general recession.

Steps included a programme of substantial redundancies at its Edgewick plant in Coventry which is too big for the company's needs. Plans were drawn up late last year to cut this plant's 1,700 work force by 25 per cent.

Bank of America likely to drop stake in BCCI

BY MARY CAMPBELL

THE Bank of America may shortly divest itself of its 24 per cent. holding in Bank of Credit and Commerce International, according to the Euromarket. Letter which serves the international financial markets.

The Middle East-controlled BCCI has a fast-growing network of branches in the U.K. Bank of America, the world's largest commercial bank, which has cut its stake in BCCI from an original 30 per cent. to 24 per cent. because it declined to take up a rights offer.

It could now be considering a complete divestment of its remaining holding over a period of time, according to Euromarket Letter.

Bank of America refused on Friday to give details of its plans but has admitted that such a strategy "is not an impossibility."

There is no suggestion that Bank of America regards its holding in BCCI as unprofitable. The bank's changed attitude is attributed chiefly to the fact that it is extensively reappraising its operations in the Middle East. Formerly, it had been relying on BCCI, whose shareholders in-

clude prominent Arab businessmen and rulers as its main arm in the Middle East.

The key question is the timing of any divestment plans. BCCI said on Friday that Bank of America had not taken any decision to disassociate itself from BCCI or to divest. It said, however, that the stake would probably be reduced over a period of years as Bank of America failed to take up rights when the capital was increased. It expected a capital increase practically every year.

However, other reports suggest that the possibility has not been ruled out that Bank of America might offer its shares to existing BCCI shareholders or ensure that suitable additional holders were found to take up its shares.

Apart from Bank of America's 24 per cent. stake, the precise ownership of BCCI is not known. The ultimate holding company is BCCI Holdings (Luxembourg). One key shareholder is understood to be the ruler of Abu Dhabi, a Gulf Emirate. Other interests include individuals elsewhere in the United Arab Emirates, as well as Saudi Arabia.

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